## Lakeland Financial Corporation

A Proven History of Shareholder Value Creation And Commitment to Our Communities

## $4^{\text {th }}$ Quarter 2021

LKFN
LISTED

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## Forward-Looking Information

This presentation contains, and future oral and written statements of the Company and its management may contain, forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements are not historical facts and are generally identifiable by the use of words such as "believe", "expect", "anticipate", "estimate", "could", and other similar expressions. All statements in this presentation, including forward-looking statements, speak only as of today's date, and the Company undertakes no obligation to update any statement in light of new information or future events.

The Company's ability to predict results or the actual effect of future plans or strategies is inherently uncertain and, accordingly, you are cautioned not to place undue reliance on any forward-looking statement. Actual results could differ materially from those addressed in the forward-looking statements as a result of numerous factors, including, without limitation: (i) the effects of future economic, business and market conditions and changes, including in connection with the COVID-19 pandemic, (ii) the risks of changes in interest rates on the levels, composition and costs of deposits, loan demand, and the values and liquidity of loan collateral, securities and other interest sensitive assets and liabilities, (iii) changes in borrowers' credit risks and payment behaviors, (iv) the timing and scope of any legislative and regulatory changes, including changes in tax and banking laws and regulations and their application by the Company's regulators, (v) the failure of assumptions and estimates used in the Company's reviews of its loan portfolio, underlying the establishment of reserves for possible credit losses, the Company's analysis of its capital position and other estimates; and (vi) the risks noted in the Company's Annual Report on Form 10-K for the year ended December 31, 2020, as well as other risks and uncertainties set forth from time to time in the Company's other filings with the Securities and Exchange Commission.

## Bank Director’s 2021 Scorecard

|  |  |  | P T | 0 ¢ 5 | D | Profit | $\int \mathrm{N}$ |  | Capital Adequacy |  | Asset Quality |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Rank | Company Name | Ticker | State | Total Assets (\$MM) | Core <br> ROAA <br> (\%) | $\begin{aligned} & \text { ROA } \\ & \text { Rank } \end{aligned}$ | $\begin{aligned} & \text { Core } \\ & \text { RoAE } \\ & \text { (\%) } \end{aligned}$ | $\begin{aligned} & \text { ROE } \\ & \text { Rank } \end{aligned}$ | Tang Common Equity/Tang Assets (\%) | TCE Rank | NPAs ex TDRs/Loans \& OREO (\%) | $\begin{aligned} & \text { MPA } \\ & \text { Rank } \end{aligned}$ | NCOs/ Avg Loans (\%) | $\begin{gathered} \text { NROs } \\ \text { Rank } \end{gathered}$ | Final Score |
|  | Lakeland Financial Corp.* | LKFN | IN | 5,830 | 1.54 | 10 | 13.39 | 11 | 11.19 | 16 | 0.26 | 26 | 0.09 | 62 | 81.0 |
|  | First Financial Bankshares | FFIN | TX | 10,905 | 2.01 | 4 | 13.10 | 13 | 12.85 | 7 | 0.81 | 107 | 0.06 | 45 | 100.0 |
|  | Great Southern Bancorp* | GSBC | MO | 5,526 | 1.17 | 38 | 10.00 | 36 | 11.28 | 15 | 0.09 | 4 | 0.01 | 20 | 101.0 |
|  | Glacier Bancorp | GBCI | MT | 18,504 | 1.69 | 6 | 12.68 | 17 | 9.69 | 39 | 0.30 | 31 | 0.07 | 52 | 103.5 |
|  | National Bank Holdings Corp. | NBHC | C0 | 6,660 | 1.44 | 13 | 11.59 | 19 | 10.68 | 24 | 0.55 | 74 | 0.06 | 43 | 114.5 |



## Long Term Success for Shareholders

12 Institutions
(including LKFN)
Qakeland Financial Corporation

30 Institutions
Increases in PTPP
Income Since $2012^{(3)}$

Profitable for the Last

## 150 Institutions

10 Years ${ }^{(2)}$

Exchange Traded Depositories

## 210 Institutions

Source: S\&P Global Market Intelligence. Financial data is as of September 30, 2021.
(1) Includes banks and thrifts traded on the NYSE, NYSEAM or NASDAQ as of $1 / 5 / 22$; excludes merger targets.
(2) Defined as having positive net income before extraordinary items and preferred dividends for each of the last 10 years (calendar years ended December 31, 2011 through December 31, 2020). Net income before extraordinary items is defined by S\&P Global Market Intelligence as GAAP net income, after taxes, minority interest, and other after tax items, but before any extraordinary items. Excludes any revaluation of net deferred tax assets due to tax reform per S\&P Global Market Intelligence.
(3) Defined as consecutive increases in pre-tax, pre-provision earnings (excludes nonrecurring revenues and expenses, one-time goodwill impairment charges) for each of the years ending December 31, 2013, 2014, 2015, 2016, 2017, 2018, 2019 and 2020.

## Interest Rate Sensitivity

Highly Asset Sensitive Balance Sheet

- Every 25 basis point move up in the

$\$ 3.9$ billion as of December 31, 2021 (000's) (000's) federal funds rate is expected to improve margin by 3-5 basis points
- Cost of funds at historic lows
- Excess liquidity will likely contribute to nominal increases in cost of funds
- $90 \%$ of loan portfolio consists of commercial loans
- $68 \%$ of loans tied to variable rates
- Fixed rate commercial loans have shorter, average term of 5 years


## Strong Capital Structure


${ }^{(1)}$ compounded annual growth rate computed from 1991-2021
Key Ratios and Per Share Data as of December 31, 2021

TCE/Tangible Assets 10.70\%
Total Risk-Based 15.34\%
Leverage
10.72\%

Book Value
\$27.65
Tangible Book Value $\$ 27.50$

Reserves
8.2\%

## Lake City Bank Today

- A long-term and consistent organic growth story
- Headquartered in Warsaw, Indiana
- 51 branch offices - $\$ 6.6$ billion banking assets - $\$ 3.0$ billion trust, retirement and investment brokerage assets
- Focused on execution - "blocking and tackling"
- Continued growth potential

ake City Bank


## A Quarter Century of Organic Growth

 Record Net Income for 31 of 33 Years

## Established Market Presence

## Organic Growth Potential in Mature and Expanding Markets

## Lake City Bank

Market Growth
Warsaw - est. 1872
Koskiusko-12
Noble-3
Whitley-1
Marshall-3
Fulton-2

Elkhart - est. 1990
Elkhart-10
LaGrange-2
South Bend - est. 1997
South Bend-4
Fort Wayne - est. 1999
Allen-5
DeKalb-1
Huntington-1
Indianapolis - est. 2011
Hamilton-3
Marion-2
Johnson-1


## Strong Regional and Statewide Economy

Indiana Unemployment Rate is Lower Than the National Average


Source: United States Bureau of Labor Statistics. Lake City Bank footprint is defined as Kosciusko, Marshall, Fulton, Pulaski, Noble, Whitley, St. Joseph, Elkhart, LaGrange, Allen, DeKalb, Huntington, Marion, Hamilton and Johnson Counties in Indiana

## Shareholder Value Strategy

1. Commercial Banking Focus
2. High Quality Team Members
3. Proven Organic Growth Experience
4. Focus on Core Deposit Funding
5. Commitment to Technology

## Commercial Banking Focus

 Experienced Relationship Driven Team- 39 credit "smart" commercial bankers
- Average 23 years in banking \& 12 years at Lake City Bank
- We live where we lend
- Face to face calling matters and is a team effort
- We understand our clients' needs
- Deep organizational structure provides credit and administrative support
- We cross-sell aggressively by leveraging technology


## Credit Process <br> Commercial Banking Focus

- We are in-market lender to in-market clients
- Character matters - we lend to people first
- Our credit discipline has never changed
- We focus on management/cash flow
- We have a centralized committee structure
- Structure is important
- Orientation towards owner occupied and well structured nonowner occupied real estate
- Credit risk management practices have evolved to address growth in portfolio


## Corporate Social Responsibility

150 Year History of Focusing on Our Customers, Employees and Our Communities

- Supporting our communities since 1872
- Building and caring for our team
- Delivering loan products to our communities
- Supporting financial literacy
- Protecting our customers and their data
- Caring for the environment


## Lake City Bank Culture

## High Quality Team Members

- Our culture is our greatest asset and we will preserve it
- Lake City University drives our culture
- Diversity, Equity and Inclusion initiatives underway
- Our community involvement is real and critical to our strategy

- Our culture has not been diluted by acquisition


## Mature ${ }^{1}$ Market Deposit Performance

Organic Growth 2011-2021


## Organic Growth Indianapolis Market Opportunity

Indianapolis Market Banks1. JPM ChaseShare of Market23\%
2. PNC ..... 14\%
3. Merchants Bank ..... 11\%
4. Fifth Third ..... 10\%
5. Huntington National ..... 7\%
6. BMO Harris ..... 5\%
7. Bank of America ..... 5\%
8. First Internet Bank ..... 5\%
9. National Bank of Indy ..... 4\%
10. KeyBank ..... 4\%
16. Lake City Bank ..... 1\%

Marion, Hamilton and Johnson Counties as of 6/30/21; Source: FDIC 6/30/21 Statistics

Deposit Market Share



## A Strong Environment for Growth and Expansion

Indiana Economy has Largely Rebounded from Pandemic Despite Supply Chain and Labor Availability Challenges

- Indiana \#1 manufacturing state in the country ${ }^{(1)}$
- Manufacturing jobs increased 1.54\% from December 2019 to December 2021(2)
- U.S. Census Bureau announced Indiana's population grew by $4.7 \%$ between 2010 and 2020
- Indiana unemployment at $2.7 \%$ as of December $2021^{(3)}$
- Forecast of real GDP growth of $5.7 \%$ for $2021^{(4)}$
(1) https://www.statsamerica.org/sip/rank list.aspx?rank label=gsp2 b\&item in=12\&ct=S18
(2) Hoosiers By The Numbers- Indiana Department of Workforce Development
(3) IN.gov- Indiana employment report
(4) Indiana Economic Forecast Update December 2021, ISH Markit


## Core Deposit Funding

## Core Deposit Growth Adds Liquidity to Balance Sheet

- Deposit surge from PPP funding and stimulus
- DDA growth over two years, equal to 93\%
- Focus on core deposit growth in retail, commercial, and public funds
- Capitalize on market disruption in our footprint to grow deposits
- Emphasize checking account relationship products and flexible solutions including Lake City Bank Digital Platform
- Leverage demographic and lifestyle data
- Omni channel media campaign is utilized


## Commitment to Technology and Cyber Risk Management Innovation and Competitive Technology is a Focus

- Fintech partnerships play a growing role in our technology
- Investments in Lake City Bank Digital, our focus on a solution that is experiencing increased demand
- Technology partnership with FIS is strong - User Planning Council and Strategic Planning Advisory Council
- Retail and Commercial platforms ensure competitive positioning
- Cybersecurity protection expands
- AI and data gathering and analysis is playing an increasingly important role
- Branch of the future proof of concept implemented in 2021


## Channel Utilization Over Three Year Horizon

## Mobile Adoption is Growing Rapidly

| Total <br> Channel <br> Type | Transactions <br> $2018^{(1)}$ | \% of <br> Total | Total <br> Transactions <br> $2021^{(1)}$ | \% of <br> Total | Three <br> Year <br> Change |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Branch Transactions | $2,339,018$ | $19 \%$ | $2,040,905$ | $15 \%$ | $(13) \%$ |
| ATM/ITM | 938,674 | $8 \%$ | 902,387 | $6 \%$ | $(4) \%$ |
| Online Logins | $5,056,323$ | $41 \%$ | $4,795,959$ | $34 \%$ | $(5) \%$ |
| Mobile Logins ${ }^{(2)}$ | $3,625,925$ | $30 \%$ | $6,081,688$ | $43 \%$ | $68 \%$ |
| Telephone Banking | 201,412 | $2 \%$ | 241,110 | $2 \%$ | $20 \%$ |
| Total | $\mathbf{1 2 , 1 6 1 , 3 5 2}$ | $\mathbf{1 0 0 \%}$ | $\mathbf{1 4 , 0 6 2 , 0 4 9}$ | $\mathbf{1 0 0 \%}$ | $\mathbf{1 6 \%}$ |

## Customer Composition and Digital Adoption December 2021

CUSTOMER BREAKDOWN


## DIGITAL ADOPTION



## Technology Focused Solutions

Commitment to Technology and Cyber Risk Management


# Financial <br> Performance 

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## Income Performance Metrics

## LKFN Performance Exceeds National and Indiana Peers and Maintains Strong Capital Levels



Note: Return on Average Tangible Common Equity is a Non-GAAP financial measure. See "Reconciliation of Non-GAAP Financial Measures" in the Fourth Quarter 2021 Earnings Press Release and Form 8-K.

## Net Income and EPS

(000's)
Net income improves in 2021

(1) Includes impact of tax reform of $\$ 4.1$ million income tax provision for 2017

2021 Net Income increase 14\% 2021 Diluted EPS increase 13\%

## Pretax Pre-Provision Earnings

## Margin Pressure and Lower Loan Demand Impact Net Interest Income

 (000's)

Note: Pretax Pre-Provision Earnings is a Non-GAAP financial measure. See "Reconciliation of Non-GAAP Financial Measures" in the Fourth Quarter 2021 Earnings Press Release and Form 8-K.

## Average Loans

## Organic Loan Growth ex PPP of $\$ 135$ million or 3\% for 2021


(1) Includes $\$ 377$ million in Average PPP loans in 2020

## Line of Credit Utilization

Utilization Improves During 2021


## Loan Breakdown <br> C\&I Drives Lending Business


$\$ 4.3$ billion as of December 31, 2021

## Average Deposits <br> Deposit Growth Surges in 2020 and in 2021



Note: Core Deposits are defined as total deposits less brokered deposits

## Deposit Breakdown

## Deposit Costs at a Historic Low



December 31, 2021
Total Deposits - $\$ 5.7$ billion
(000's)

## Cost of Deposits



| Deposit Composition at end of period | $\mathbf{2 0 0 9}$ | $\mathbf{2 0 2 1}$ |
| :--- | ---: | ---: |
| Non-interest Bearing Demand Deposits | $12 \%$ | $33 \%$ |
| Interest Bearing Demand, Savings \& MMA | $34 \%$ | $52 \%$ |
| Time Deposits > or = to \$100,000 | $35 \%$ | $11 \%$ |
| Time Deposits < \$100,000 | $19 \%$ | $4 \%$ |
| Total Deposits (billions) | $\mathbf{\$ 1 . 9}$ | $\$ 5.7$ |

## Investment Portfolio

## Excess Liquidity Temporarily Deployed to Investment Portfolio



## Net Interest Income

Growth in Net Interest Income Offset by Margin Compression


2021 YOY Growth 9\%

## Asset Quality <br> Asset Quality Trends Improve in 2021



Nonperforming Loans/Total Loans

## Asset Quality

## Reserve Represents Strong Coverage with Stable Asset Quality Metrics



## Non-Interest Income

Double Digit Growth in Wealth Advisory, Interchange and Merchant Card Fees


## Non-Interest Expense

Payroll Costs and Professional Fees Impact 2021 Expenses


## Efficiency Ratio

## Efficiency Ratio Normalizes in 2021

## Constant investment in technology and facilities



## Stable Healthy Dividend

## Growth in Dividend Reflects Strength of Capital



## LKFN Shareholder Value

## Total Return Performance from 12/31/00 to 12/31/21

3,500.00

(500.00)

## Investment Highlights

- Proven History of Organic Growth
- Disciplined and Focused Strategy
- Strong Internal Culture
- Consistent Execution
- Service Excellence Drives Shareholder Value


# Supplemental Information 

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## Paycheck Protection Program

 PPP Loan Forgiveness Accelerates Unearned Fees into Net Interest Income

PPP Round 1 Highlights

- \$571 million thru 2,409 loans
- Average loan size \$237,000
- $99 \%$ of loans, or $\$ 567$ million forgiven as of 12/31/21


## PPP Round 2 Highlights

- \$165 million thru 1,191 loans
- Average loan size \$139,000
- $94 \%$ of loans, or $\$ 143$ million forgiven as of 12/31/21
- PPP funding exhausted as of 5/4/21

Note: Loans forgiven includes any loans repaid by borrowers during the eligible period

## Commercial Loans by County

## Commercial Customers in 46 Indiana Counties and 22 Other States

Commercial Loans Outstanding as of 12/31/2021 $\$ 3.9$ billion


December 31, 2021
(1) All other counties individually represent less than $0.5 \%$ of total

## Larger Market Organic Expansion Organic Growth

| State Rank | County | Primary City | Population* | $\begin{aligned} & \text { LCB } \\ & \text { Entry } \end{aligned}$ | LCB Deposit Market Share** | \# of Branches |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 20. | Kosciusko | Warsaw | 78,988 | 1872 | 58\% | 12 |
| 6. | Elkhart | Elkhart | 206,161 | 1990 | 26\% | 10 |
| 5. | St. Joseph | South Bend | 271,484 | 1997 | 10\% | 4 |
| 3. | Allen | Fort Wayne | 382,187 | 1999 | 12\% | 5 |
| 1. | Hamilton, Johnson, Marion | Indianapolis | 1,467,028 | 2011 | 1\% | 6 |
| * Source: STATS Indiana <br> ** Source: FDIC 6/30/21 Statistics |  |  |  |  |  |  |

## Mature Market Strength and Growth Organic Growth

| $(\text { millions })^{1}$ | 2021 |  | 2011 |  | Increase | $\begin{gathered} 2021 \\ \text { \# of } \\ \text { Offices } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Deposits | Share | Deposits | Share |  |  |
| 1. Lake City Bank | \$4,778 | 18.74\% | \$2,277 | 13.37\% | 109.84\% | 51 |
| 2. $1^{\text {st }}$ Source | \$4,670 | 18.31\% | \$2,513 | 14.75\% | 85.83\% | 53 |
| 3. JPM Chase | \$3,601 | 14.12\% | \$1,421 | 8.34\% | 153.41\% | 21 |
| 4. PNC | \$1,764 | 6.92\% | \$1,442 | 9.47\% | 22.33\% | 20 |
| 5. First Merchants | \$1,265 | 4.96\% | \$643 | 3.77\% | 96.73\% | 10 |
| 6. Flagstar | \$958 | 3.76\% | \$14 | 0.08\% | 6742.86\% | 23 |
| 7. Star | \$954 | 3.74\% | \$455 | 2.67\% | 109.67\% | 10 |
| 8. KeyBank | \$769 | 3.02\% | \$984 | 5.77\% | (21.85)\% | 14 |
| 9. Old National | \$707 | 2.77\% | \$656 | 3.85\% | 7.77\% | 9 |
| 10. Fifth Third | \$612 | 2.40\% | \$316 | 1.85\% | 96.67\% | 9 |
| Market Total | \$25,502 |  | \$17,040 |  | 49.66\% |  |

${ }^{1}$ Mature Markets includes 12 Northern Indiana counties and excludes 3 Central Indiana counties Adjusted to include branches subsequently acquired by surviving banks. Data based on June $30^{\text {th }}$ regulatory reporting for each year presented.

## Projected Impact of Rising/Falling Rates Asset Sensitive Balance Sheet




# Cake City Bank 

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