Lakeland Financial Corporation

A Proven History of Shareholder Value Creation And Commitment to Our Communities

4th Quarter 2022





Dake City Bank

1872/2022 CELEBRATING 150 YEARS OF COMMUNITY

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Forward-Looking Information

This presentation contains, and future oral and written statements of the Company and its management may contain, forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements are not historical facts and are generally identifiable by the use of words such as "believe," "expect," "anticipate," "continue," "plan," "intend," "estimate," "may," "will," "would," "could," "should," or other similar expressions. All statements in this presentation, including forward-looking statements, speak only as of today's date, and the Company undertakes no obligation to update any statement in light of new information or future events.

The Company's ability to predict results or the actual effect of future plans or strategies is inherently uncertain and, accordingly, you are cautioned not to place undue reliance on any forward-looking statement. Actual results could differ materially from those addressed in the forward-looking statements as a result of numerous factors, including, without limitation: (i) the effects of future economic, business and market conditions and changes, including the effects of governmental monetary and fiscal policies, (ii) the risks of changes in interest rates on the levels, composition and costs of deposits, loan demand, and the values and liquidity of loan collateral, securities and other interest sensitive assets and liabilities, (iii) changes in borrowers' credit risks and payment behaviors, (iv) the timing and scope of any legislative and regulatory changes, including changes in tax and banking laws and regulations and their application by the Company's regulators, (v) the failure of assumptions and estimates used in the Company's reviews of its loan portfolio, underlying the establishment of reserves for possible credit losses, the Company's analysis of its capital position and other estimates; and (vi) the risks noted in the Company's Annual Report on Form 10-K for the year ended December 31, 2021, as well as other risks and uncertainties set forth from time to time in the Company's other filings with the Securities and Exchange Commission.



Bank Director's 2021 Scorecard

BANK PERFORMANCE SCORE	\$5 E
CARD	

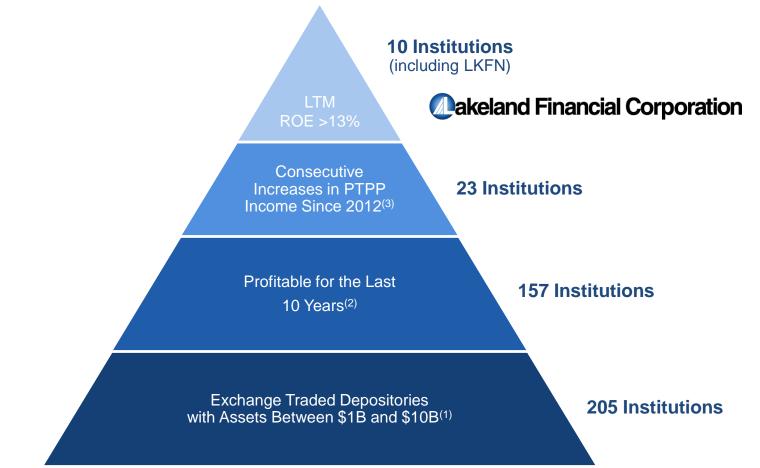
\$5 BILLION UP TO \$50 BILLION

LARD			Profitability			Capital Adequacy		Asset Quality							
Rank	Company Name	Ticker	State	Total Assets (\$MM)	Core ROAA (%)	ROA Rank	Core ROAE (%)	ROE Rank	Tang Common Equity/Tang Assets (%)	TCE Rank	NPAs ex TDRs/Loans & OREO (%)		NCOs/ Avg Loans (%)	NCOs Rank	Final Score
1	Lakeland Financial Corp.*	LKFN	IN	5,830	1.54	10	13.39	11	11.19	16	0.26	26	0.09	62	81.0
2	First Financial Bankshares	FFIN	ТΧ	10,905	2.01	4	13.10	13	12.85	7	0.81	107	0.06	45	100.0
3	Great Southern Bancorp*	GSBC	MO	5,526	1.17	38	10.00	36	11.28	15	0.09	4	0.01	20	101.0
4	Glacier Bancorp	GBCI	ΜT	18,504	1.69	6	12.68	17	9.69	39	0.30	31	0.07	52	103.5
5	National Bank Holdings Corp.	NBHC	CO	6,660	1.44	13	11.59	19	10.68	24	0.55	74	0.06	43	114.5





Long Term Success for Shareholders

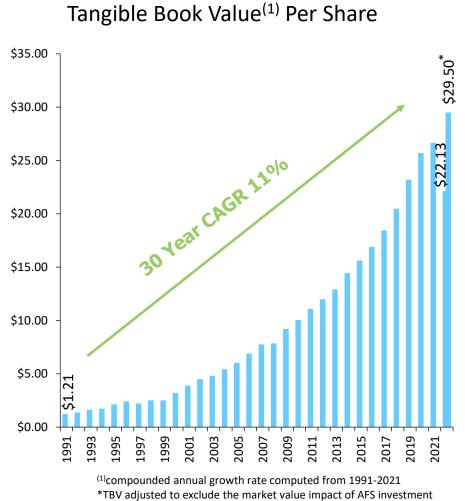


Source: S&P Capital IQ Pro. Financial data is as of September 30, 2022.

- (1) Includes banks and thrifts traded on the NYSE, NYSEAM or NASDAQ as of 12/19/22; excludes merger targets.
- (2) Defined as having positive net income before extraordinary items and preferred dividends for each of the last 10 years (calendar years ended December 31, 2012 through December 31, 2021). Net income before extraordinary items is defined by S&P Capital IQ Pro as GAAP net income, after taxes, minority interest, and other after tax items, but before any extraordinary items. Excludes any revaluation of net deferred tax assets due to tax reform per S&P Capital IQ Pro
- (3) Defined as consecutive increases in pre-tax, pre-provision earnings (excludes nonrecurring revenues and expenses, one-time goodwill impairment charges) for each of the years ending December 31, 2013, 2014, 2015, 2016, 2017, 2018, 2019, 2020 and 2021.

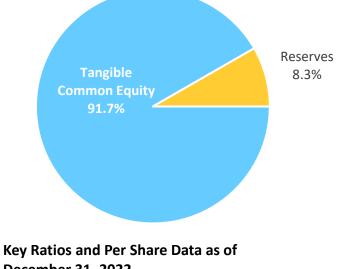


Strong Capital Structure



securities for TCE and Tangible Assets

Note: Tangible Common Equity to Tangible Assets and Tangible Book Value per Common Share are Non-GAAP financial measures. See "Reconciliation of Non-GAAP Financial Measures" in the Fourth Quarter 2022 Earnings Press Release and Form 8-K.



December 31, 2022

TCE/Tangible Assets	8.79%
Adj. TCE/Adj. Tangible Assets	11.30%
Total Risk-Based	15.14%
Leverage	11.50%
Book Value	\$22.28
Tangible Book Value	\$22.13
Adj. Tangible Book Value	\$29.50



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Lake City Bank Today

Sesquicentennial

- •A long-term and consistent organic growth story
- •Headquartered in Warsaw, Indiana
- •52 branch offices \$6.4 billion banking assets \$2.8 billion trust, retirement and investment brokerage assets
- Focused on execution "blocking and tackling"
- Continued growth potential

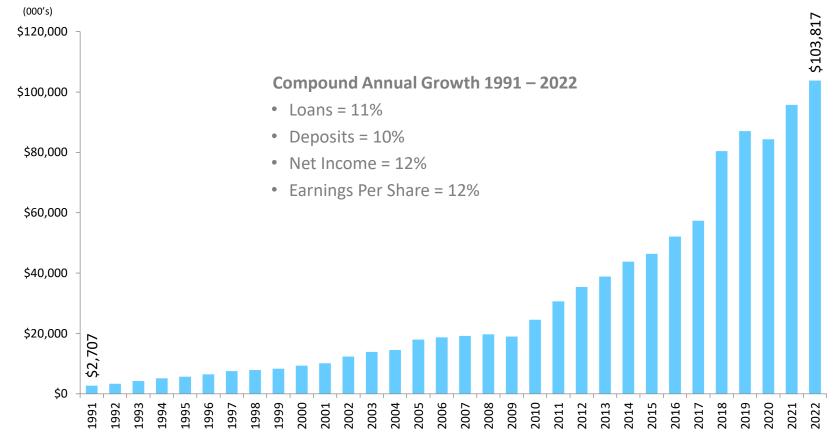






32 Years of Organic Growth

Record Net Income for 32 of 34 Years





Net Income

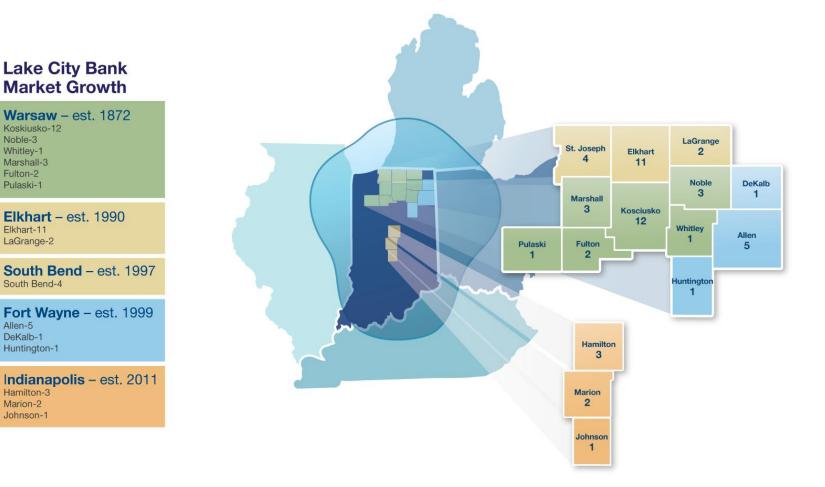
Net Income

Established Market Presence

Organic Growth Potential in Mature and Expanding Markets

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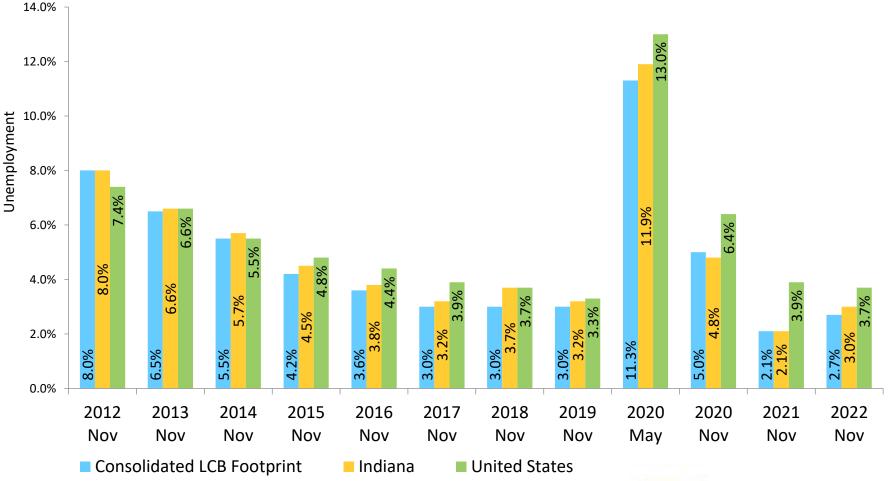
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Strong Regional and Statewide Economy

Indiana Unemployment Rate is Lower Than the National Average



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Source: United States Bureau of Labor Statistics. Lake City Bank footprint is defined as Kosciusko, Marshall, Fulton, Pulaski, Noble, Whitley, St. Joseph, Elkhart, LaGrange, Allen, DeKalb, Huntington, Marion, Hamilton and Johnson Counties in Indiana 15 **Make City Bank**

Shareholder Value Strategy

- 1. Commercial Banking Focus
- 2. High Quality Team Members
- 3. Proven Organic Growth Experience
- 4. Focus on Core Deposit Funding
- 5. Commitment to Technology



Commercial Banking Focus

Experienced Relationship Driven Team

- 39 credit "smart" commercial bankers
- Average 23 years in banking & 12 years at Lake City Bank
- We live where we lend
- Face to face calling matters and is a team effort
- We understand our clients' needs
- Deep organizational structure provides credit and administrative support
- We cross-sell aggressively by leveraging technology



Credit Process

Commercial Banking Focus

- Our credit discipline has never changed
- We have a centralized committee structure
- We are in-market lender to in-market clients
- Character matters we lend to people first
- We focus on management/cash flow
- Structure is important and is disciplined
- Orientation towards owner occupied and well structured nonowner occupied real estate



Corporate Social Responsibility

150 Year History of Focusing on Our Customers, Employees and Our Communities

- Supporting our communities since 1872
- Building and caring for our team
- Delivering loan products to our communities
- Supporting financial literacy in our footprint
- Protecting our customers and their data
- Caring for the environment
- Focus on ESG is ongoing



Lake City Bank Culture

High Quality Team Members

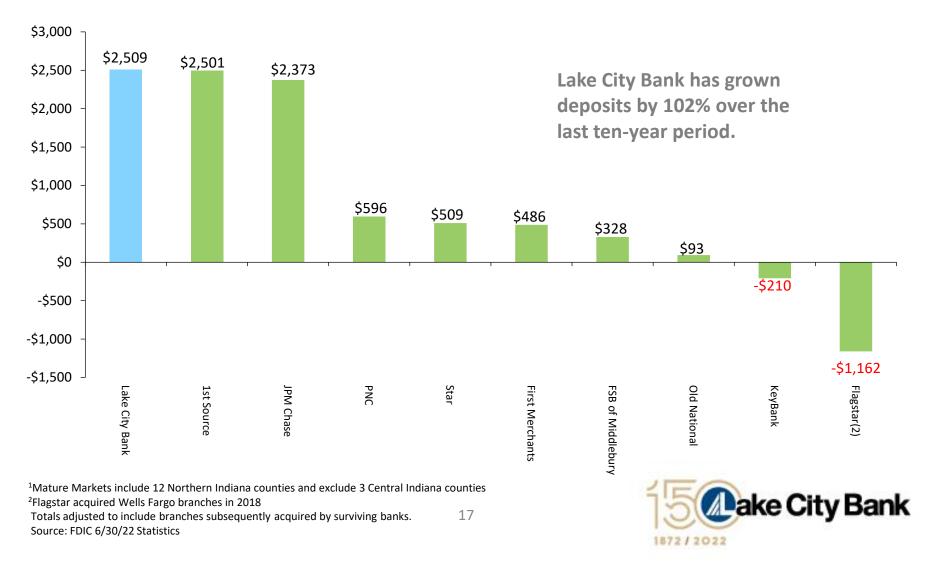
- Our culture is our greatest asset and we will preserve it
- Lake City University drives our culture
- Diversity, Equity and Inclusion ongoing initiatives
- Our community involvement is real and critical to our strategy
- Our culture has not been diluted by acquisition





Mature¹ Market Deposit Performance

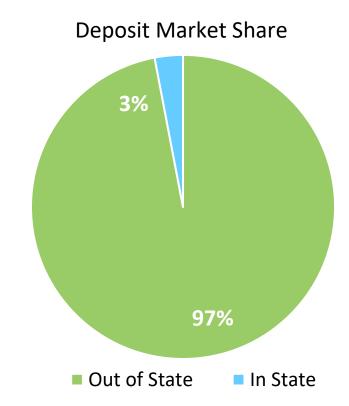
Organic Growth 2012 - 2022



Organic Growth

Indianapolis Market Opportunity

Indianapolis Market Banks	Share of Market
1. JPM Chase	24%
2. PNC	14%
3. Merchants Bank	10%
4. Fifth Third	8%
5. Huntington National	7%
6. BMO Harris	5%
7. Bank of America	5%
8. First Internet Bank	5%
9. National Bank of Indy	4%
10. KeyBank	3%
16. Lake City Bank	1%



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Marion, Hamilton and Johnson Counties as of 6/30/22; Source: FDIC 6/30/22 Statistics

A Strong Environment for Growth and Expansion

- Indiana #1 manufacturing state in the country⁽¹⁾
- Manufacturing jobs increased 4.2% from June '21 to June '22⁽²⁾
- U.S. Census Bureau announced Indiana's population grew by 4.7% between 2010 and 2020
- Indiana unemployment at 3.0% as of November 2022⁽³⁾
- GDP growth of 5.2% from December '19 to December '21
- Supply chain and labor availability challenges continue
- Indiana ranked 14 in CNBC's "America's Top States for Business 2022", ranking Indiana higher than any of its neighboring states⁽⁴⁾
- Indiana ranked as the #1 state to start a business by Forbes in November 2022⁽⁵⁾
- (1) <u>https://www.statsamerica.org/sip/rank_list.aspx?rank_label=gsp2_b&item_in=12&ct=S18</u>
- (2) Hoosiers By The Numbers- Indiana Department of Workforce Development
- (3) <u>https://fred.stlouisfed.org/graph/?g=lc2J</u>
- (4) <u>https://www.cnbc.com/2022/07/13/top-states-for-business-indiana.html</u>
- (5) <u>https://www.forbes.com/advisor/business/best-states-to-start-a-business</u>



Core Deposit Funding Strategy

Core Deposit Growth Impacted by Excess Liquidity in Economy

- Deposit surge from PPP funding and stimulus starting to abate
- DDA balances increase by 13% from 2019 to 2022
 - Retail checking account balance growth of 18% over two years
 - Commercial checking account balance growth of 13% over two years
- Capitalize on market disruption in our footprint to grow deposits
- Emphasize checking account relationship products and flexible solutions including Lake City Bank Digital platform
- Leverage demographic and lifestyle data
- Omni channel media campaign is utilized



Commitment to Technology and Cyber Risk Management

Innovation and Competitive Technology is a Focus

- Fintech partnerships play a growing role in our technology stack
- Investments in Lake City Bank Digital, a Q2 product implemented in 2021
- Technology partnership with FIS is strong User Planning Council and Strategic Planning Advisory Council
- Retail and Commercial platforms ensure competitive positioning
- Cybersecurity protection expands
- AI and data gathering and analysis is playing an increasingly important role
- Branch of the future proof of concept implemented in 2021



Channel Utilization Over Three Year Horizon

Mobile Channel Engagement Continues to Accelerate

Channel Type	Total Transactions 2019 ⁽¹⁾	% of Total	Total Transactions 2022 ⁽¹⁾	% of Total	Three Year Change
Branch Transactions	2,279,975	18%	2,034,409	14%	(11)%
ATM/ITM	944,785	7%	858,320	6%	(9)%
Online Logins	5,058,317	40%	4,160,390	30%	(18)%
Mobile Logins ⁽²⁾	4,199,910	33%	6,806,530	48%	62%
Telephone Banking	265,475	2%	221,301	2%	(17)%
Total	12,748,462	100%	14,080,950	100%	10%

⁽¹⁾ Measurement period includes twelve months of data

ending December 31, 2019 and December 31, 2022

⁽²⁾ Includes mobile phone, Apple watch & iPad app use



Customer Composition and Digital Adoption

December 2022

Customer Composition and Digital Adoption Over Three Years

Gen	eration	Customer Breakdown	12/31/22	12/31/21	12/31/20
Gen Z	(1996 - Current)	16%	52%	47%	44%
Millennial	(1977 - 1995)	25%	61%	58%	55%
Gen X	(1965 - 1976)	19%	51%	48%	44%
Baby Boom	ner (1946 - 1964)	30%	45%	43%	40%
Mature	(1945 or before)	10%	32%	30%	26%
Digital Adoptic	on		50%	47%	43%

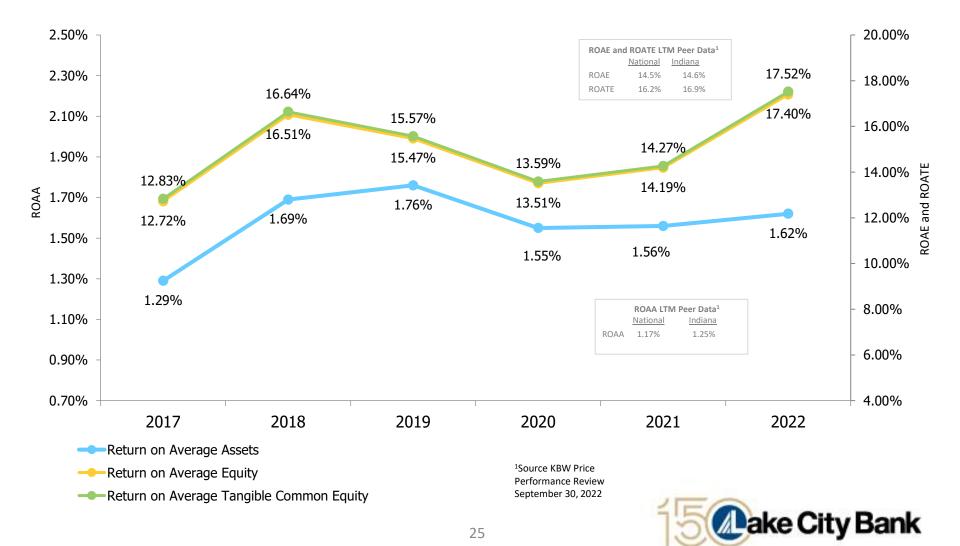


Financial Performance



Income Performance Metrics

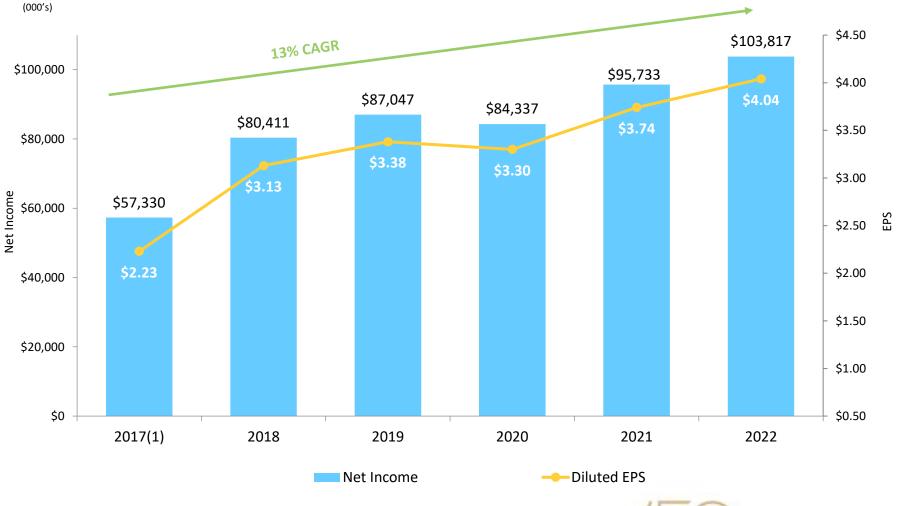
LKFN Performance Exceeds National and Indiana Peers and Maintains Strong Capital Levels



1872/2022

Net Income and EPS

Record Profitability in 2022

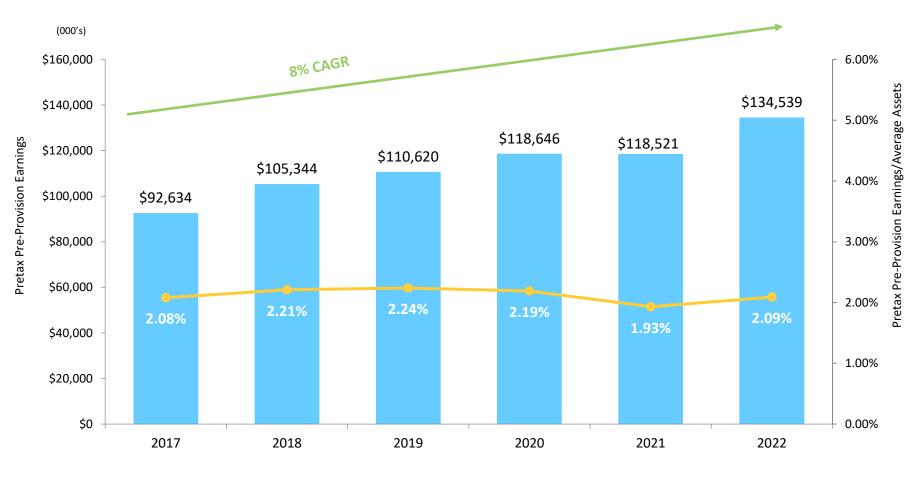


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2022 Net Income increase 8% 2022 Diluted EPS increase 8%

Pretax Pre-Provision Earnings

Significant Growth in Net Interest Income Offset by Decline in Noninterest Income



Pretax Pre-Provision Earnings

Pretax Pre-Provision/Average Assets

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2022 Pretax Pre-Provision Earnings YOY Increase 14%

Note: Pretax Pre-Provision Earnings is a Non-GAAP financial measure. See "Reconciliation of Non-GAAP Financial Measures" in the Second Quarter 2022 Earnings Press Release and Form 8-K.

Evolution of Deposit Beta

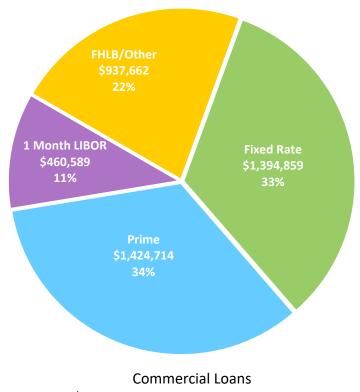
FED Tightening in 2022 Has Been More Aggressive Than Past Cycles

- Total deposit beta for 2022 of 25% has lagged past FED tightening cycle of 45%
- Fourth quarter deposit beta transitioned to a historical deposit beta of 46% from 25% in the third quarter
- Deposit betas are expected to move to historical levels due to liquidity leaving the balance sheet and competitive deposit pricing pressures in the market



Interest Rate Sensitivity

Asset Sensitivity Slightly Reduced



\$4.2 billion as of December 31, 2022 (000's)

- Every 25 basis point move up in the federal funds rate is expected to improve margin by 2-3 basis points
- Fixed rate loans have shorter, average original terms of 5 years
- Cost of funds have increased as deposit repricing accelerated in the fourth quarter
- 89% of loan portfolio consists of commercial loans and 67% of commercial loans are tied to variable interest rates



Average Loans

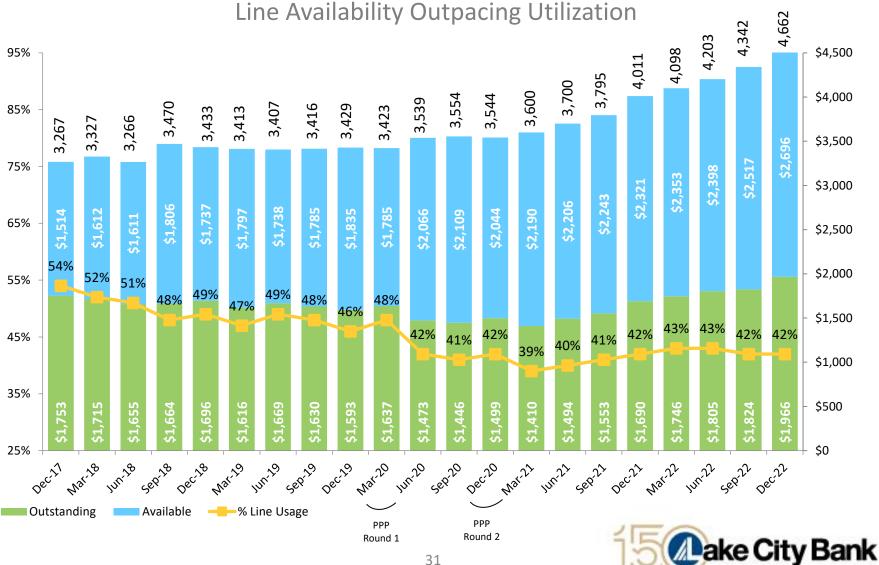
Organic Average Loan Growth ex PPP of \$236 million or 6% for 2022 (000's) \$5,000,000 4% CAGR 120% \$4,421,094 \$4,424,472 \$4,427,166 \$4,500,000 \$3,974,532 \$3,843,912 \$4,000,000 110% \$3,610,908 \$3,500,000 100% Loans to Deposit Ratio \$3,000,000 Loans 96% 95% 90% 94% 94% \$2,500,000 \$2,000,000 80% 83% \$1,500,000 77% 70% \$1,000,000 60% \$500,000 \$O 50% 2017 2018 2019 2020(1) 2021 (1) 2022 (1) Retail Commercial Average Loans to Average Deposits

2022 YOY Increase0%2022 YOY ex PPP, Increase6%

(1) Includes \$377 million in Average PPP loans in 2020, \$238 million in December 31, 2021, and \$8 million in 2022



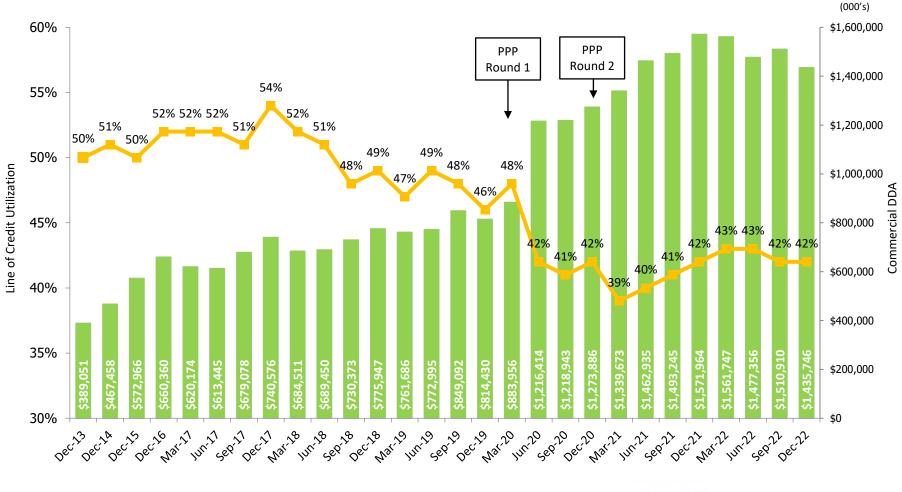
Line of Credit Utilization



1872/2022

Line of Credit Utilization vs. Commercial DDA

DDA Deposit Balances Remain Elevated in 2022



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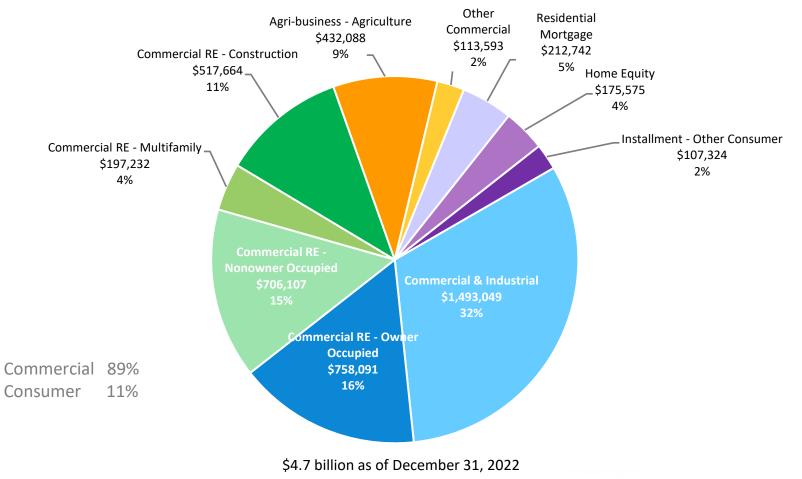
Commercial DDA

Line of Credit Utilization



Loan Portfolio Breakdown

C&I Drives Lending Business



(000's)

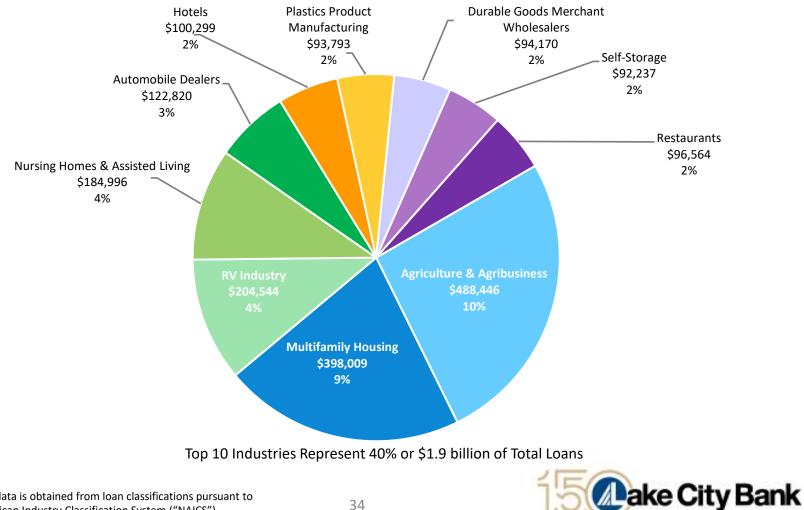
Note: Loan breakdown is presented by Federal Reserve Bank ("FRB") Collateral Code as reported on the call report.

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Top 10 Industry Concentrations

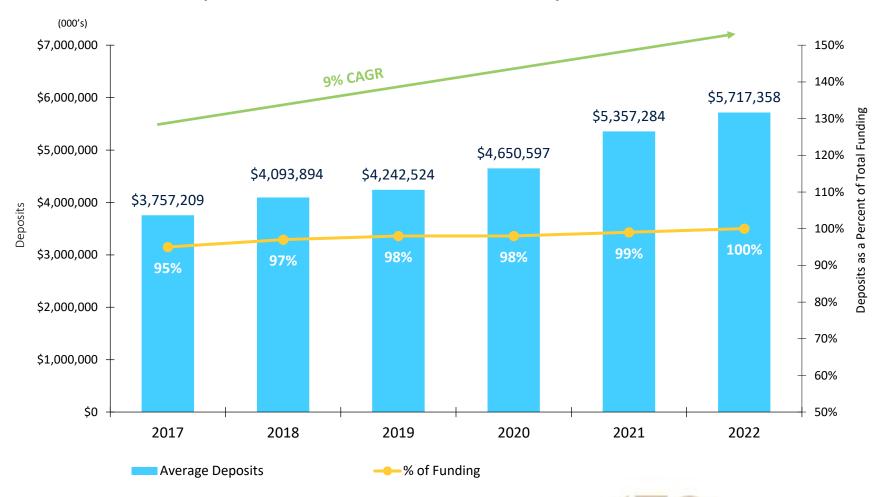
Loan Portfolio is Diversified



1872/2022

Average Deposits

Deposit Growth Slows in 2022 Compared to 2021



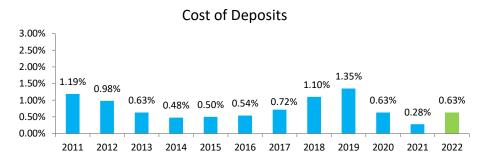


Deposit Breakdown

Deposit Costs Rise in Response to Rising Interest Rate Environment



December 31, 2022 Total Deposits - \$5.5 billion (000's)



Deposit Composition at end of period	2009	2022
Non-interest Bearing Demand Deposits	12%	32%
Interest Bearing Demand, Savings & MMA	34%	57%
Time Deposits > or = to \$100,000	35%	8%
Time Deposits < \$100,000	19%	3%
Total Deposits (billions)	\$1.9	\$5.5



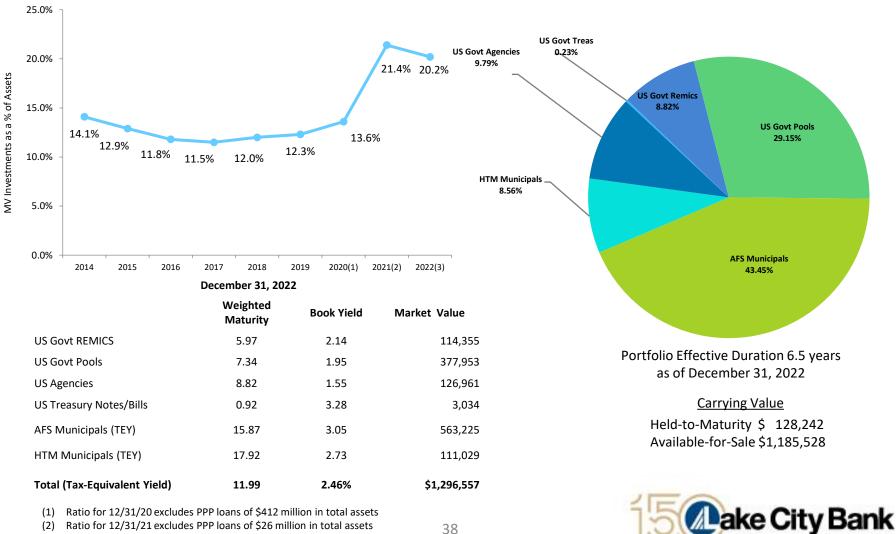
Public Fund Deposit Trends

Majority of Public Funds are Core Deposits 88 80 80 88 88 88 88 88 80 99 110 110 110 110 110 110 110																								
\$1,600,000				19	70	2	.0			. +	51							8	03	541	0,566	\$1,458,179	\$1,48	\$1,429,873
\$1,400,000 -	\$1,235,687	\$1,225,991	\$1,149,765	\$1,2351,119	\$1,291,170	\$1,225,127	\$1,250,576	\$1,215,533	\$1,211,148	\$1,253,704	\$1,281,451	\$1,127,111	\$1,132,438	\$1,103,014	\$1,212,131	\$1,162,457	\$1,204,153	\$1,275,388	\$1,289,603	\$1,284,641	30 \$1,340,566	\$39,071 \$1	\$59,75 <mark>8</mark>	\$46,54 <mark>6</mark> \$1,
\$1,200,000 -	907			786	\$537,537	94	485			178	\$453,257	\$1,	\$1,	\$1,1				\$81,1 <mark>07</mark>	\$63,99 <mark>2</mark>	\$65,51 <mark>9</mark>	\$61,18 <mark>0</mark>	\$		\$4
\$1,000,000 -	\$604,907	\$575,833	\$510,528	\$518,786	\$53	\$444 , 194	\$528,485	\$471,535	\$515,130	\$408,178	\$453	\$292,121	\$340,116	\$231,472	\$307,711	\$147 <mark>,759</mark>	\$122, <mark>020</mark>	\$81	ŞG	\$6!				
\$800,000 -														-07-										
\$600,000 -																								
\$400,000 -																								
\$200,000 - \$0 -	\$629,892	\$649,271	\$638,349	\$731,445	\$752,745	\$780,046	\$721,20 3	\$743,961	\$695,981	\$845,489	\$828,157	\$834,953	\$792,055	\$871,275	\$904,153	\$1,014,430	\$1,081,865	\$1,194,013	\$1,225,413	\$1,218,854	\$1,279,118	\$1,418,840	\$1,421,074	\$1,383,327
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Investment Portfolio

Investment Portfolio Provides Liquidity to Fund Loan Growth



Ratio for 12/31/20 excludes PPP loans of \$412 million in total assets (1)

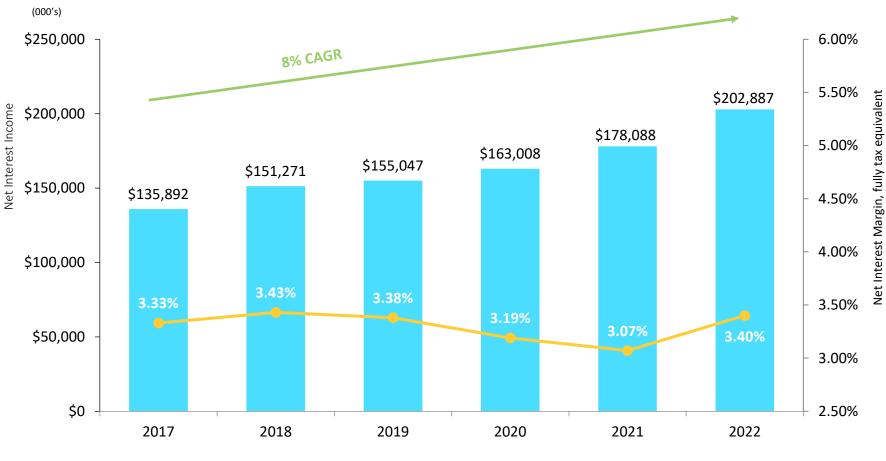
Ratio for 12/31/21 excludes PPP loans of \$26 million in total assets (2)

Ratio for 12/31/22 excludes PPP loans of \$2 million in total assets (3)

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Net Interest Income

Growth in Net Interest Income Impacted by Higher Rates and Growth in Loans

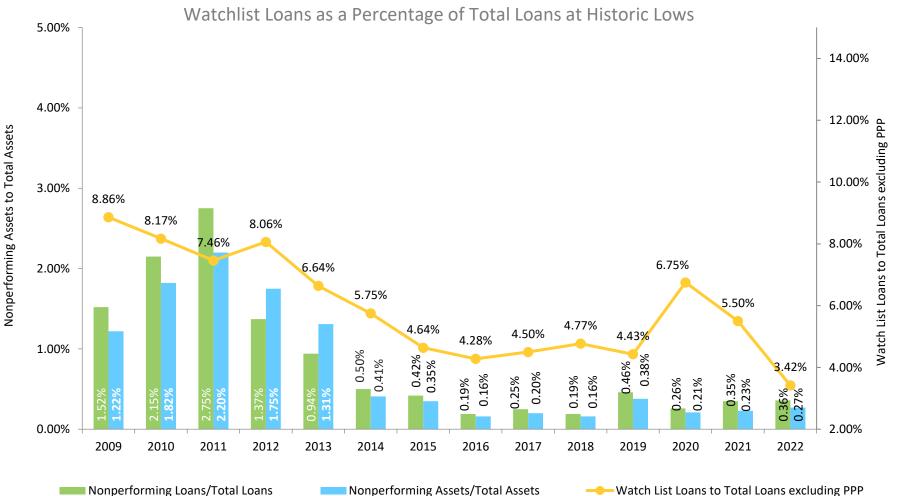


Net Interest Margin, fully tax equivalent



Net Interest Income

Asset Quality





Asset Quality

Allowance for Credit Losses Represents Strong Coverage



Allowance for Credit Losses to Total Loans, excluding PPP

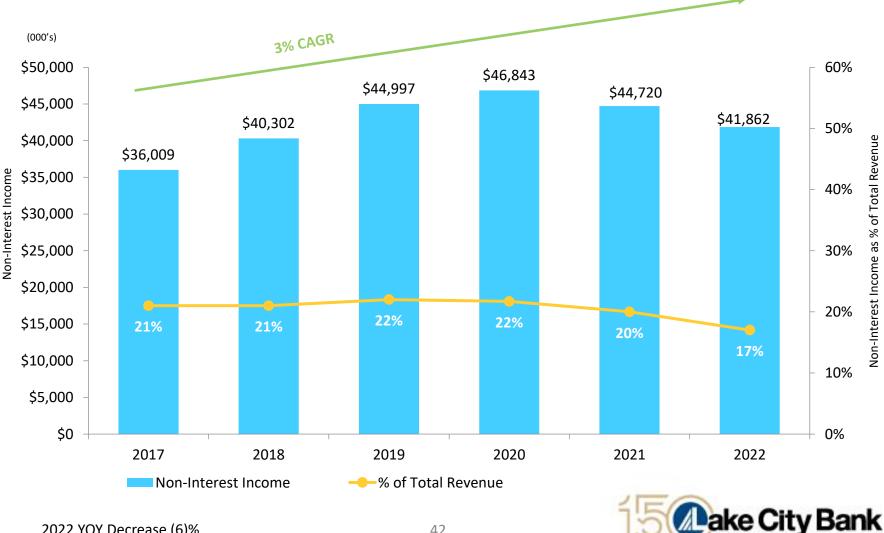


ACL to Total Loans, excluding PPP

Net Chargeoffs/Average Loans

Noninterest Income

Growth in Fee Generating Lines of Business is Offset by Volatile Market Driven Activity



2022 YOY Decrease (6)%

Total Revenue

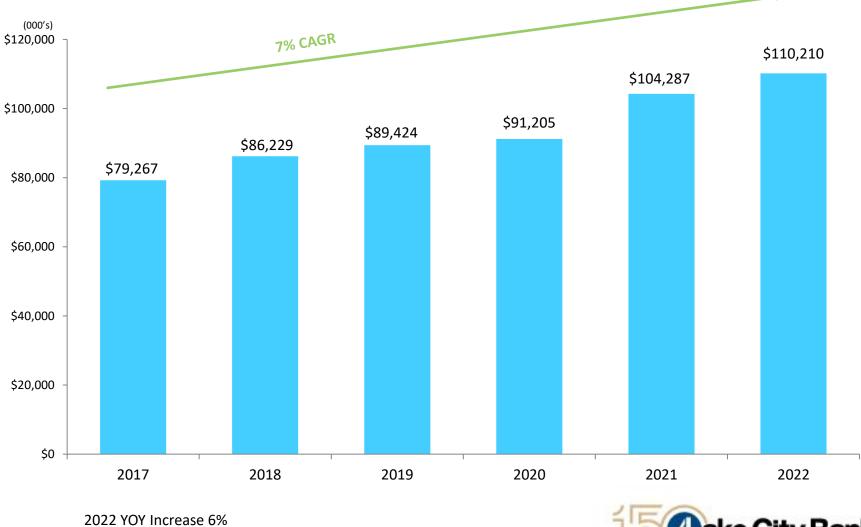
Revenue Growth Benefited by Core Loan Growth and Rising Rates



2022 YOY Increase 10%

Non-Interest Expense

Disciplined Operating Expense Management

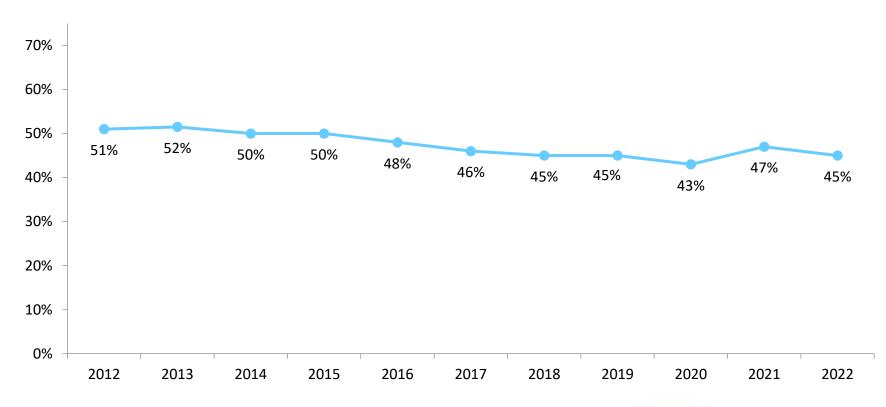




Efficiency Ratio

Revenue Growth Outpaces Expense Growth

Constant investment in technology and facilities





Stable Healthy Dividend

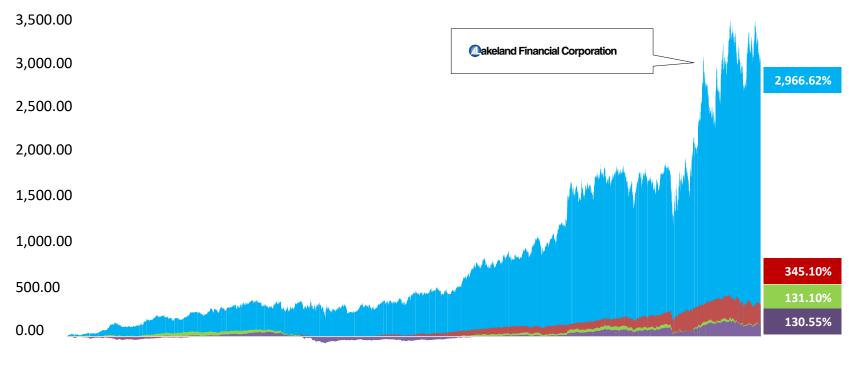
Growth in Dividend Reflects Strength of Capital 5.00% \$1.70 \$1.60 13% CAGR 4.50% \$1.50 \$1.36 4.00% \$1.30 \$1.20 \$1.16 \$1.10 Dividend Yield **Dividend per Share** 3.50% \$1.00 \$0.85 \$0.90 3.00% \$0.70 2.40% 2.50% 2.25% 2.24% 2.19% \$0.50 2.00% 1.77% \$0.30 1.70% \$0.10 1.50% 2017 2021 2018 2019 2020 2022 Dividend Per Share - split adjusted **Dividend Yield**



2022 Growth 18%

LKFN Shareholder Value

Total Return Performance from 12/31/00 to 12/31/22



(500.00)

2000 2001 2002 2003 2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021 2022

■ LKFN ■ S&P 500 ■ S&P US BMI Banks Index ■ S&P 500 Financials



Investment Highlights

- Proven History of Organic Growth
- Disciplined and Focused Strategy
- •Strong Internal Culture
- Consistent Execution
- •Service Excellence Drives Shareholder Value

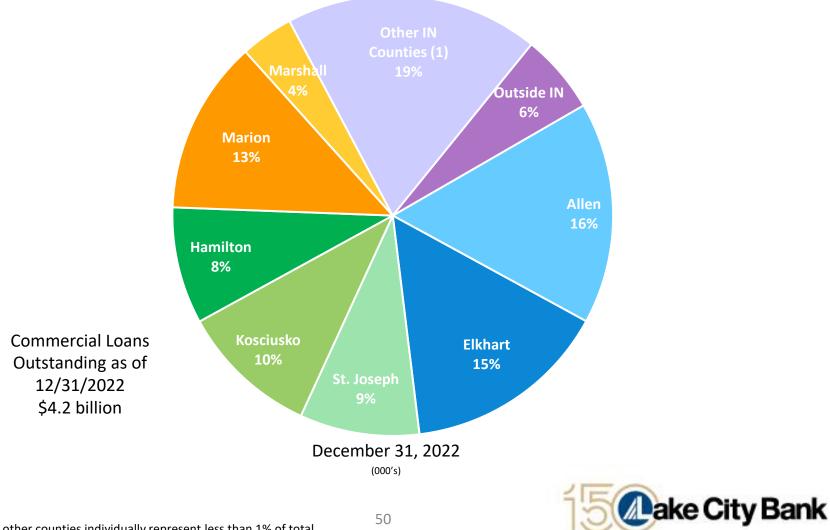


Supplemental Information



Commercial Loans by County

Commercial Customers in 46 Indiana Counties and 22 Other States



Larger Market Organic Expansion

Organic Growth

State Rank	County	Primary City	Population*	LCB Entry	LCB Deposit Market Share**	# of Branches
22.	Kosciusko	Warsaw	80,106	1872	60%	12
6.	Elkhart	Elkhart	206,921	1990	23%	11
5.	St. Joseph	South Bend	272,212	1997	9%	4
3.	Allen	Fort Wayne	388,608	1999	13%	5
1.	Hamilton, Johnson, Marion	Indianapolis	1,492,050	2011	1%	6



* Source: STATS Indiana ** Source: FDIC 6/30/22 Statistics



Mature Market Strength and Growth

Organic Growth

(minions)-	202	22	201	2		2022 # of	
	<u>Deposits</u>	<u>Share</u>	<u>Deposits</u>	<u>Share</u>	<u>Increase</u>	Offices	
1. 1 st Source	\$5,051	18.67%	\$2,550	14.77%	98.08%	53	
2. Lake City Bank	\$4,978	18.40%	\$2,469	14.30%	101.62%	52	
3. JPM Chase	\$3,896	14.40%	\$1,523	8.82%	155.81%	20	
4. PNC	\$1,845	6.82%	\$1,249	7.24%	47.72%	17	
5. First Merchants	\$1,128	4.17%	\$642	3.72%	75.70%	10	
6. Flagstar/Wells Fargo ⁽²⁾	\$979	3.62%	\$2,141	12.40%	(54.27)%	23	
7. Star	\$950	3.51%	\$440	2.55%	115.91%	10	
8. Old National	\$778	2.87%	\$684	3.97%	13.74%	9	
9. KeyBank	\$712	2.63%	\$922	5.34%	(22.78)%	14	
10. FSB of Middlebury	\$639	2.36%	\$311	1.80%	105.47%	6	
Market Total	\$27,058		\$17,264		56.73%		

¹Mature Markets includes 12 Northern Indiana counties and excludes 3 Central Indiana counties ²Flagstar purchased Wells Fargo Indiana branches in 2018 Adjusted to include herapene subsequently acquired by subviving harks. Data based on lune 20th

(millions)¹

Adjusted to include branches subsequently acquired by surviving banks. Data based on June 30^{th} regulatory reporting for each year presented.

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Projected Impact of Rising/Falling Rates

Asset Sensitive Balance Sheet 15.00% 10.00% 8.76% 5.80% 5.00% 2.89% 1.45% 0.73% 0.00% -0.85% -1.79%-5.00% -3.76% -8.31% -10.00% -13.25% -15.00% -20.00% NII - Rates Dn NII - Rates Up 300 200 100 50 25 25 50 100 200 300

Graph presents 12 month projected net interest income simulation results as of December 31, 2022 using parallel shocks





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