# Lakeland Financial Corporation

A Proven History of Shareholder Value Creation
And Commitment to Our Communities

1<sup>st</sup> Quarter 2022







1872 / 2022

CELEBRATING 150 YEARS OF COMMUNITY

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## Forward-Looking Information

This presentation contains, and future oral and written statements of the Company and its management may contain, forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements are not historical facts and are generally identifiable by the use of words such as "believe," "expect," "anticipate," "continue," "plan," "intend," "estimate," "may," "will," "would," "could," "should," or other similar expressions. All statements in this presentation, including forward-looking statements, speak only as of today's date, and the Company undertakes no obligation to update any statement in light of new information or future events.

The Company's ability to predict results or the actual effect of future plans or strategies is inherently uncertain and, accordingly, you are cautioned not to place undue reliance on any forward-looking statement. Actual results could differ materially from those addressed in the forward-looking statements as a result of numerous factors, including, without limitation: (i) the effects of future economic, business and market conditions and changes, including the effects of governmental monetary and fiscal policies, (ii) the risks of changes in interest rates on the levels, composition and costs of deposits, loan demand, and the values and liquidity of loan collateral, securities and other interest sensitive assets and liabilities, (iii) changes in borrowers' credit risks and payment behaviors, (iv) the timing and scope of any legislative and regulatory changes, including changes in tax and banking laws and regulations and their application by the Company's regulators, (v) the failure of assumptions and estimates used in the Company's reviews of its loan portfolio, underlying the establishment of reserves for possible credit losses, the Company's analysis of its capital position and other estimates; and (vi) the risks noted in the Company's Annual Report on Form 10-K for the year ended December 31, 2021, as well as other risks and uncertainties set forth from time to time in the Company's other filings with the Securities and Exchange Commission.



#### Bank Director's 2021 Scorecard



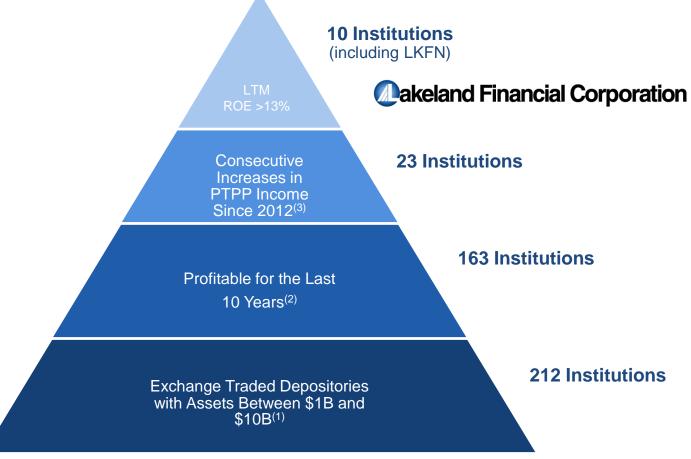
# \$5 BILLION UP TO \$50 BILLION

UAND				Profitability			Capital Adequacy		Asset Quality					
Rank Company Name T	Ticker	State	Total Assets e (\$MM)	Core ROAA (%)	ROA Rank	Core ROAE (%)	ROE Rank	Tang Common Equity/Tang Assets (%)	TCE Rank			NCOs/ Avg Loans (%)	NCOs Rank	Final Score
Lakeland Financial Corp.*	LKFN	IN	5,830	1.54	10	13.39	11	11.19	16	0.26	26	0.09	62	81.0
First Financial Bankshares	FFIN	TX	10,905	2.01	4	13.10	13	12.85	7	0.81	107	0.06	45	100.0
Great Southern Bancorp*	GSBC	MO	5,526	1.17	38	10.00	36	11.28	15	0.09	4	0.01	20	101.0
Glacier Bancorp	GBCI	МТ	18,504	1.69	6	12.68	17	9.69	39	0.30	31	0.07	52	103.5
National Bank Holdings Corp.	NBHC	CO	6,660	1.44	13	11.59	19	10.68	24	0.55	74	0.06	43	114.5
	Company Name  Lakeland Financial Corp.*  First Financial Bankshares  Great Southern Bancorp*  Glacier Bancorp	Company Name Ticker  Lakeland Financial Corp.* LKFN  First Financial Bankshares FFIN  Great Southern Bancorp* GSBC  Glacier Bancorp GBCI	Company Name Ticker State  Lakeland Financial Corp.* LKFN IN  First Financial Bankshares FFIN TX  Great Southern Bancorp* GSBC MO  Glacier Bancorp GBCI MT	Company NameTickerStateTotal Assets (\$MM)Lakeland Financial Corp.*LKFNIN5,830First Financial BanksharesFFINTX10,905Great Southern Bancorp*GSBCMO5,526Glacier BancorpGBCIMT18,504	Company NameTickerStateTotal Assets (\$MM)Core, ROAA (%)Lakeland Financial Corp.*LKFNIN5,8301.54First Financial BanksharesFFINTX10,9052.01Great Southern Bancorp*GSBCM05,5261.17Glacier BancorpGBCIMT18,5041.69	Company Name  Ticker State  Total Assets (\$MM)  Core, ROAA (\$6)  Rank  Lakeland Financial Corp.*  LKFN IN 5,830  1.54 10  First Financial Bankshares  FFIN TX 10,905  2.01 4  Great Southern Bancorp*  GSBC MO 5,526  1.17 38  Glacier Bancorp  GBCI MT 18,504  1.69 6	Company Name         Ticker         State         Total Assets (\$MM)         Core. (%)         ROAE ROAE (%)           Lakeland Financial Corp.*         LKFN         IN         5,830         1.54         10         13.39           First Financial Bankshares         FFIN         TX         10,905         2.01         4         13.10           Great Southern Bancorp*         GSBC         MO         5,526         1.17         38         10.00           Glacier Bancorp         GBCI         MT         18,504         1.69         6         12.68	Company Name         Ticker         State         Total Assets (\$MM)         Core. ROAA (%)         ROA Rank         ROA (%)         ROAE RANK           Lakeland Financial Corp.*         LKFN         IN         5,830         1.54         10         13.39         11           First Financial Bankshares         FFIN         TX         10,905         2.01         4         13.10         13           Great Southern Bancorp*         GSBC         MO         5,526         1.17         38         10.00         36           Glacier Bancorp         GBCI         MT         18,504         1.69         6         12.68         17	Company Name         Ticker         State         Total Assets (\$MM)         Core. (%)         ROA (%)         ROE ROAE (ROAD (	Company Name         Ticker         State         Total Assets (\$MM)         Core. ROAA (%)         ROA RANK         ROE (%)         Rank         Tang Common Equity/Tang Assets (%)         TCE Assets (%)         Rank           Lakeland Financial Corp.*         LKFN         IN         5,830         1.54         10         13.39         11         11.19         16           First Financial Bankshares         FFIN         TX         10,905         2.01         4         13.10         13         12.85         7           Great Southern Bancorp*         GSBC         MO         5,526         1.17         38         10.00         36         11.28         15           Glacier Bancorp         GBCI         MT         18,504         1.69         6         12.68         17         9.69         39	Company Name         Ticker         State         Total Assets (\$MM)         Core ROAA (%)         ROA ROA (%)         ROA ROAK (%)         ROA ROAK (%)         ROAK (%)         ROAK ROAK (%)         <	Company Name         Ticker         State         Total Assets (\$MM)         Core. ROAA (%)         ROA ROAE (%)         ROE ROAE (%)         ROE ROAE ROAE ROAE ROAE ROAE ROAE ROAE R	Company Name   Ticker   State   Total Assets (\$MM)   State   Total Assets (\$MM)   Core ROAA   ROA ROAE (\$MO)   Rank (\$MO	Company Name   Ticker   State   Stat





## Long Term Success for Shareholders



Source: S&P Capital IQ Pro. Financial data is as of December 31, 2021.

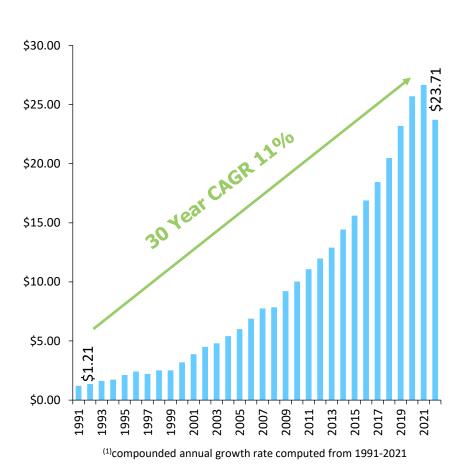
- (1) Includes banks and thrifts traded on the NYSE, NYSEAM or NASDAQ as of 3/22/22; excludes merger targets.
- (2) Defined as having positive net income before extraordinary items and preferred dividends for each of the last 10 years (calendar years ended December 31, 2012 through December 31, 2021). Net income before extraordinary items is defined by S&P Capital IQ Pro as GAAP net income, after taxes, minority interest, and other after tax items, but before any extraordinary items. Excludes any revaluation of net deferred tax assets due to tax reform per S&P Capital IQ Pro.
- 3) Defined as consecutive increases in pre-tax, pre-provision earnings (excludes nonrecurring revenues and expenses, one-time goodwill impairment charges) for each of the years ending December 31, 2013, 2014, 2015, 2016, 2017, 2018, 2019, 2020 and 2021.

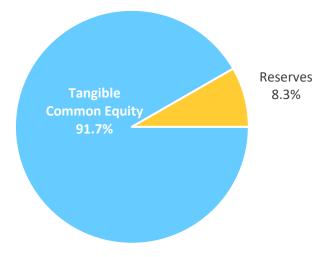
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## **Strong Capital Structure**

#### Tangible Book Value<sup>(1)</sup> Per Share





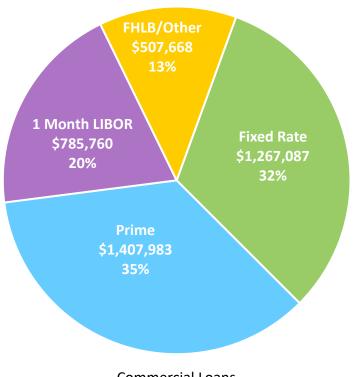
#### Key Ratios and Per Share Data as of March 31, 2022

TCE/Tangible Assets	9.22%
Total Risk-Based	15.15%
Leverage	10.47%
Book Value	\$23.86
Tangible Book Value	\$23.71



#### Interest Rate Sensitivity

Highly Asset Sensitive Balance Sheet



Commercial Loans \$3.9 billion as of March 31, 2022 (000's)

- Every 25 basis point move up in the federal funds rate is expected to improve margin by 6-8 basis points
- Fixed rate loans have shorter, average terms of 5 years
- Cost of funds at historic lows
- Excess liquidity will likely contribute to nominal increases in cost of funds
- 90% of loan portfolio consists of commercial loans



## Lake City Bank Today

- A long-term and consistent organic growth story
- Headquartered in Warsaw, Indiana
- •52 branch offices \$6.6 billion banking assets \$2.9 billion trust, retirement and investment brokerage assets
- Focused on execution "blocking and tackling"
- Continued growth potential

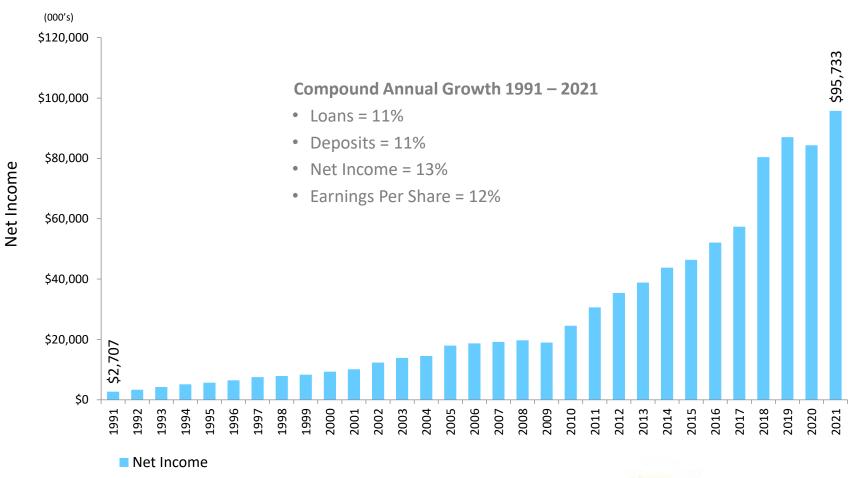






## 30 Years of Organic Growth

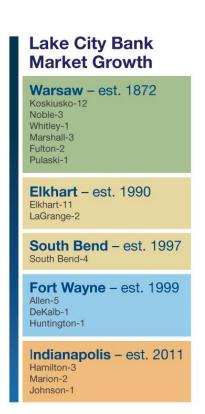
Record Net Income for 31 of 33 Years

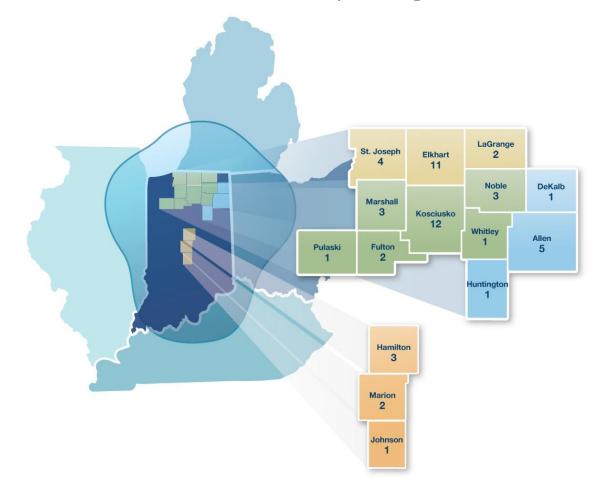




#### **Established Market Presence**

Organic Growth Potential in Mature and Expanding Markets

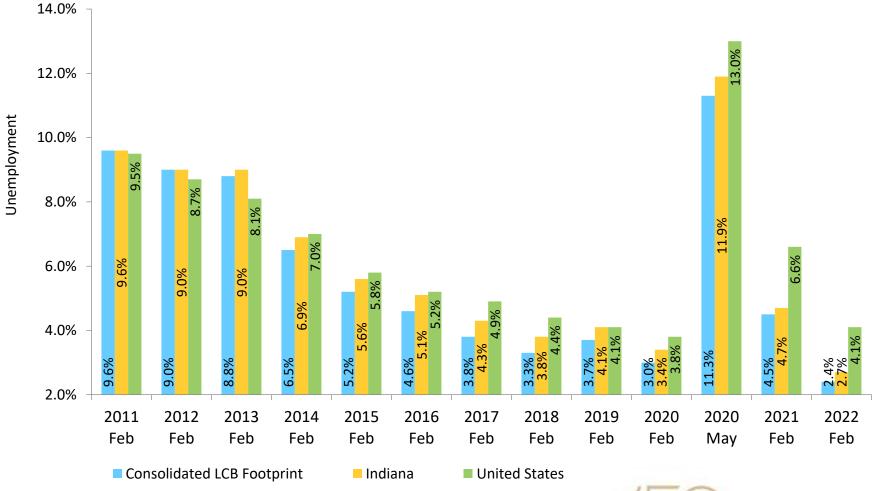






## Strong Regional and Statewide Economy

Indiana Unemployment Rate is Significantly Lower Than the National Average





# Shareholder Value Strategy

- 1. Commercial Banking Focus
- 2. High Quality Team Members
- 3. Proven Organic Growth Experience
- 4. Focus on Core Deposit Funding
- 5. Commitment to Technology



#### **Commercial Banking Focus**

**Experienced Relationship Driven Team** 

- 39 credit "smart" commercial bankers
- Average 23 years in banking & 13 years at Lake City Bank
- We live where we lend
- Face to face calling matters and is a team effort
- We understand our clients' needs
- Deep organizational structure provides credit and administrative support
- We cross-sell aggressively by leveraging technology



#### **Credit Process**

Commercial Banking Focus

- Our credit discipline has never changed
- We have a centralized committee structure
- We are in-market lender to in-market clients
- Character matters we lend to people first
- We focus on management/cash flow
- Structure is important and is disciplined
- Orientation towards owner occupied and well structured nonowner occupied real estate



## Corporate Social Responsibility

150 Year History of Focusing on Our Customers, Employees and Our Communities

- Supporting our communities since 1872
- Building and caring for our team
- Delivering loan products to our communities
- Supporting financial literacy
- Protecting our customers and their data
- Caring for the environment
- Evolving our ESG program to remain progressive



## Lake City Bank Culture

High Quality Team Members

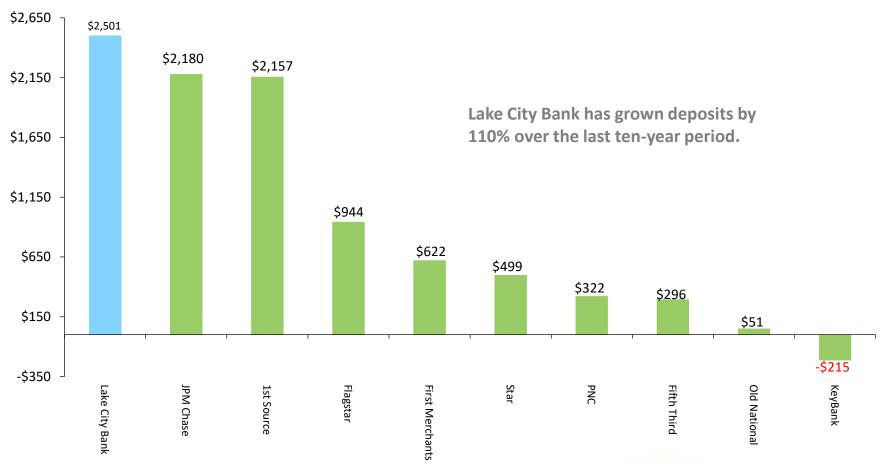
- Our culture is our greatest asset and we will preserve it
- Lake City University drives our culture
- Diversity, Equity and Inclusion initiatives underway
- Our community involvement is real and critical to our strategy
- Our culture has not been diluted by acquisition

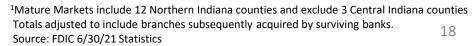




## Mature<sup>1</sup> Market Deposit Performance

Organic Growth 2011 - 2021



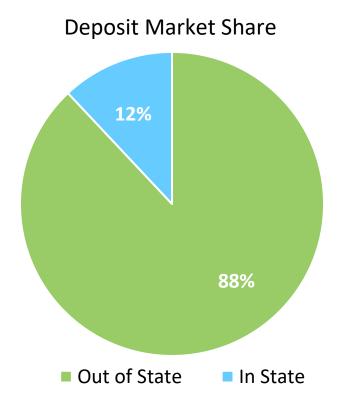




## Organic Growth

#### Indianapolis Market Opportunity

Indianapolis Market Banks	Share of Market
1. JPM Chase	23%
2. PNC	14%
3. Merchants Bank	11%
4. Fifth Third	10%
5. Huntington National	7%
6. BMO Harris	5%
7. Bank of America	5%
8. First Internet Bank	5%
9. National Bank of Indy	4%
10. KeyBank	4%
16. Lake City Bank	1%



Marion, Hamilton and Johnson Counties as of 6/30/21; Source: FDIC 6/30/21 Statistics



## A Strong Environment for Growth and Expansion

- Indiana #1 manufacturing state in the country<sup>(1)</sup>
- Manufacturing jobs increased 1.54% from December 2019 to December 2021<sup>(2)</sup>
- U.S. Census Bureau announced Indiana's population grew by 4.7% between 2010 and 2020
- Indiana unemployment at 2.7% as of December 2021<sup>(3)</sup>
- Forecast of real GDP growth of 5.7% for 2021<sup>(4)</sup>
- Indiana Economy has rebounded from pandemic
- Supply chain and labor availability challenges continue



<sup>(1)</sup> https://www.statsamerica.org/sip/rank list.aspx?rank label=gsp2 b&item in=12&ct=S18

<sup>(2)</sup> Hoosiers By The Numbers- Indiana Department of Workforce Development

<sup>3)</sup> IN.gov- Indiana employment report

<sup>(4)</sup> Indiana Economic Forecast Update December 2021, ISH Markit

## **Core Deposit Funding**

Core Deposit Growth Adds Liquidity to Balance Sheet

- Deposit surge from PPP funding and stimulus
- DDA growth over two years of 78%
  - Retail growth of 91%
  - Commercial growth of 77%
- Capitalize on market disruption in our footprint to grow deposits
- Emphasize checking account relationship products and flexible solutions including Lake City Bank Digital platform
- Leverage demographic and lifestyle data
- Omni channel media campaign is utilized



#### Commitment to Technology and Cyber Risk Management

Innovation and Competitive Technology is a Focus

- Fintech partnerships play a growing role in our technology
- Investments in Lake City Bank Digital, our focus on a solution that is experiencing increased demand
- Technology partnership with FIS is strong User Planning Council and Strategic Planning Advisory Council
- Retail and Commercial platforms ensure competitive positioning
- Cybersecurity protection expands
- Al and data gathering and analysis is playing an increasingly important role
- Branch of the future proof of concept implemented in 2021



#### Channel Utilization Over Three Year Horizon

#### Mobile Adoption is Growing Rapidly

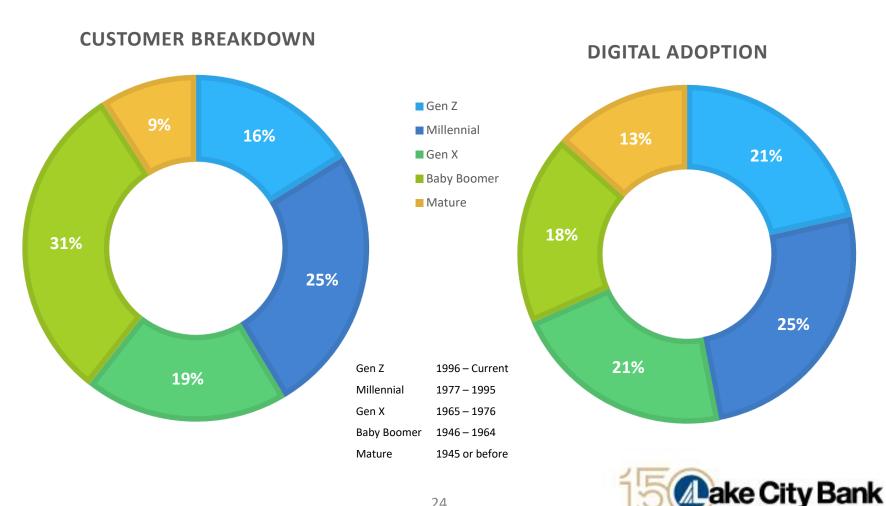
Channel Type	Total Transactions 2019 <sup>(1)</sup>	% of Total	Total Transactions 2022 <sup>(1)</sup>	% of Total	Three Year Change
Branch Transactions	2,332,024	19%	2,029,503	14%	(13)%
ATM/ITM	933,049	8%	878,935	6%	(6)%
Online Logins	5,066,424	41%	4,803,141	34%	(5)%
Mobile Logins <sup>(2)</sup>	3,755,445	31%	6,176,124	44%	64%
Telephone Banking	201,936	2%	226,173	2%	12%
Total	12,288,878	100%	14,113,876	100%	15%



<sup>(1)</sup> Measurement period includes twelve months of data ending March 31, 2019 and March 31, 2022

<sup>(2)</sup> Includes mobile phone, Apple watch & iPad app use

## **Customer Composition and Digital Adoption** March 2022



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### **Technology Focused Solutions**

Commitment to Technology and Cyber Risk Management





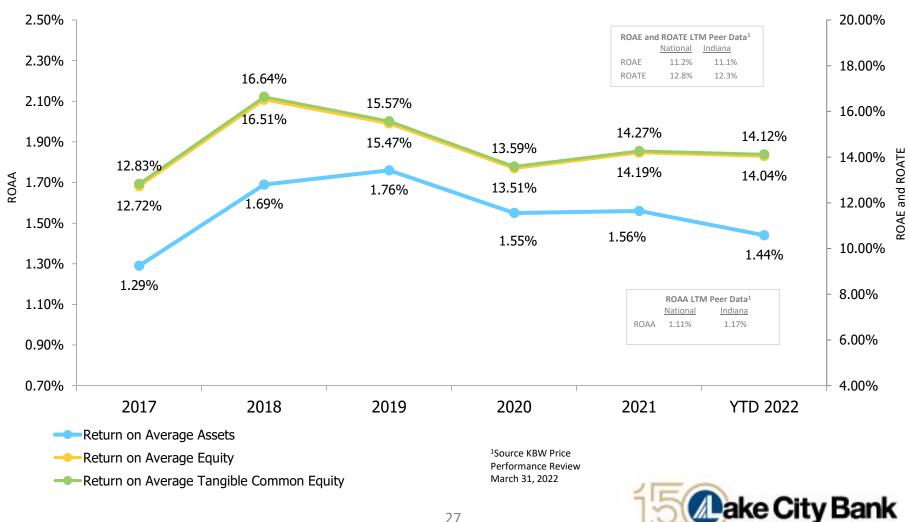


# Financial Performance



#### **Income Performance Metrics**

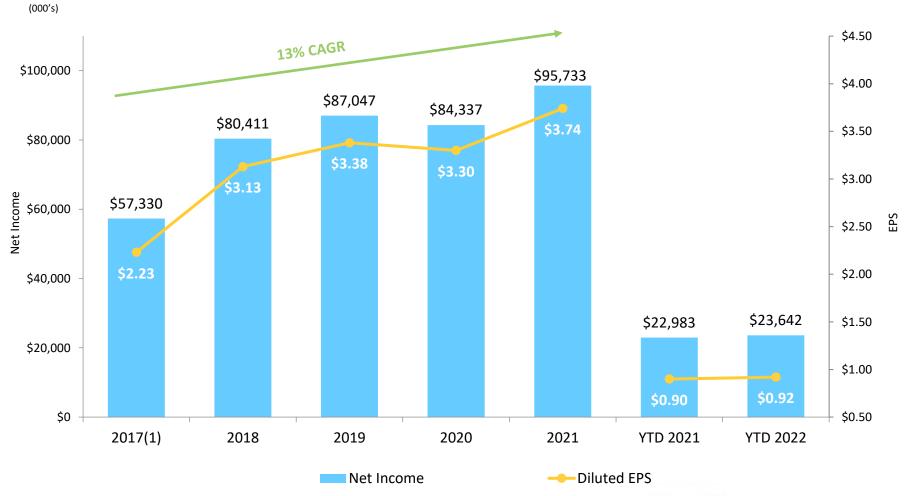
LKFN Performance Exceeds National and Indiana Peers and Maintains Strong Capital Levels



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#### Net Income and EPS

Profitability Improves in 2022

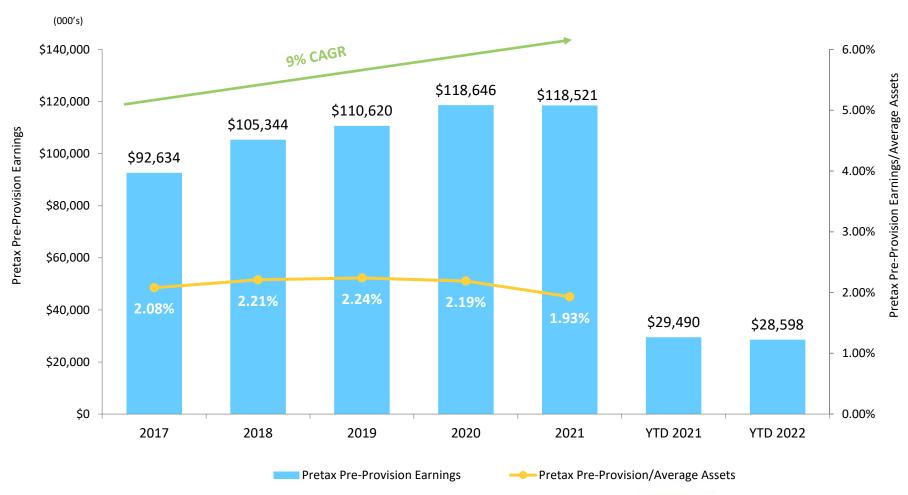


2022 Net Income increase 3% 2022 Diluted EPS increase 2%



## **Pretax Pre-Provision Earnings**

Growth in Net Interest Income Offset by Decline in Noninterest Income

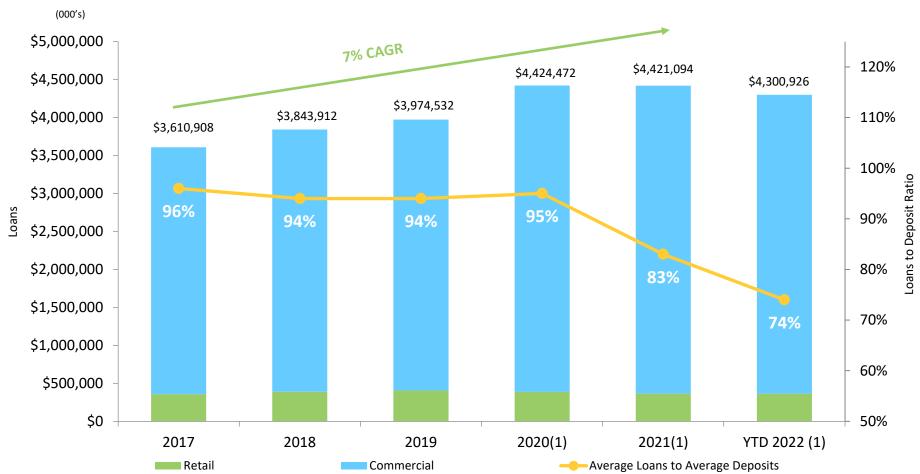


2022 Pretax Pre-Provision Earnings YOY Decrease (3)%



## **Average Loans**

Organic Loan Growth ex PPP of \$119 million or 3% for 2022

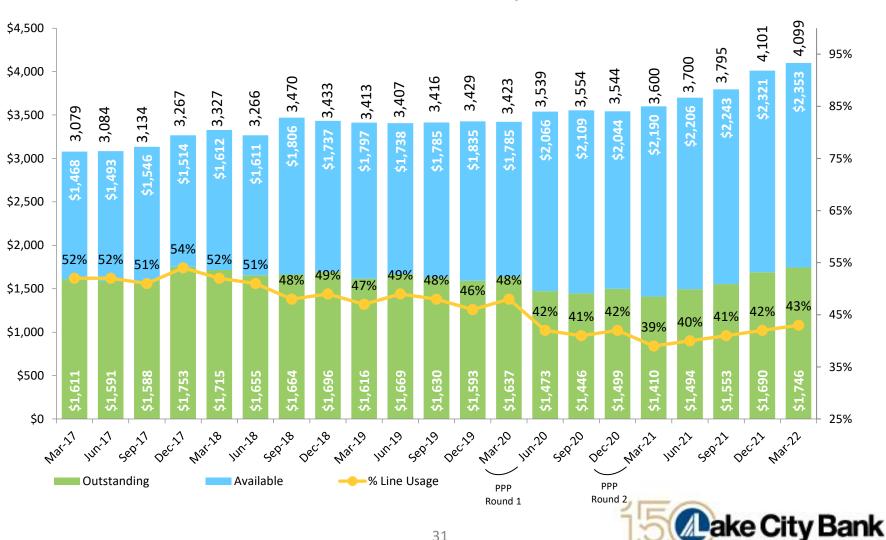


2022 YOY Decrease (6)%



#### Line of Credit Utilization

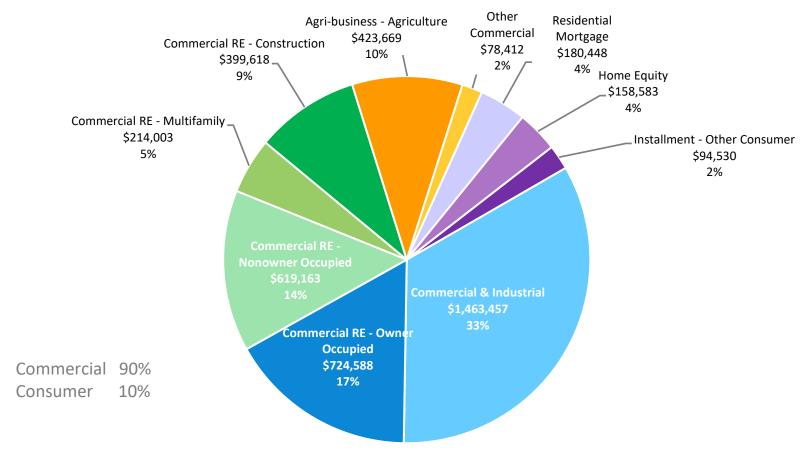
Utilization Continues to Improve in 2022



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#### Loan Breakdown

#### **C&I Drives Lending Business**



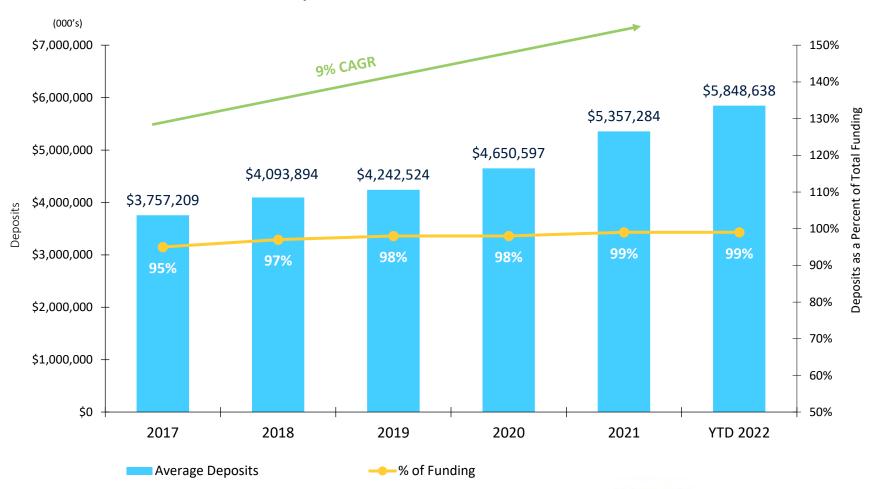
\$4.4 billion as of March 31, 2022

(000's)



## **Average Deposits**

Deposit Growth Slows in 2022

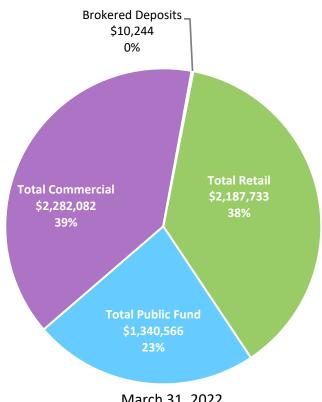




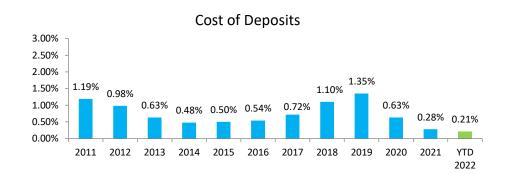


## Deposit Breakdown

#### Deposit Costs at a Historic Low



March 31, 2022 Total Deposits - \$5.8 billion



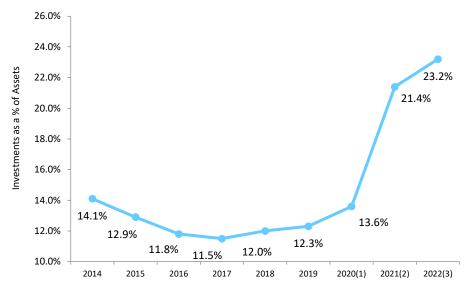
Deposit Composition at end of period	2009	2022
Non-interest Bearing Demand Deposits	12%	32%
Interest Bearing Demand, Savings & MMA	34%	54%
Time Deposits > or = to \$100,000	35%	11%
Time Deposits < \$100,000	19%	3%
Total Deposits (billions)	\$1.9	\$5.8



#### **Investment Portfolio**

Excess Liquidity Temporarily Deployed to Investment Portfolio

35





	Weighted Maturity	Book Yield	Market Value
US Govt REMICS	4.90	2.16	152,590
US Govt Pools	6.55	1.91	443,731
US Agencies	8.52	1.55	152,892
US Treasury Notes/Bills	0.86	1.23	2,247
Exempt Municipals (TEY)	16.66	2.99	770,979
CMCL CMO	0.07	2.31	96
Total (Tax-Equivalent Yield)	11.66	2.44%	\$1,522,535

US Govt Agencies
10.04%

US Govt Remics
10.02%

US Govt Pools
29.14%

Exempt Municipals
50.64%

Portfolio Effective Duration 6.0 years as of March 31, 2022



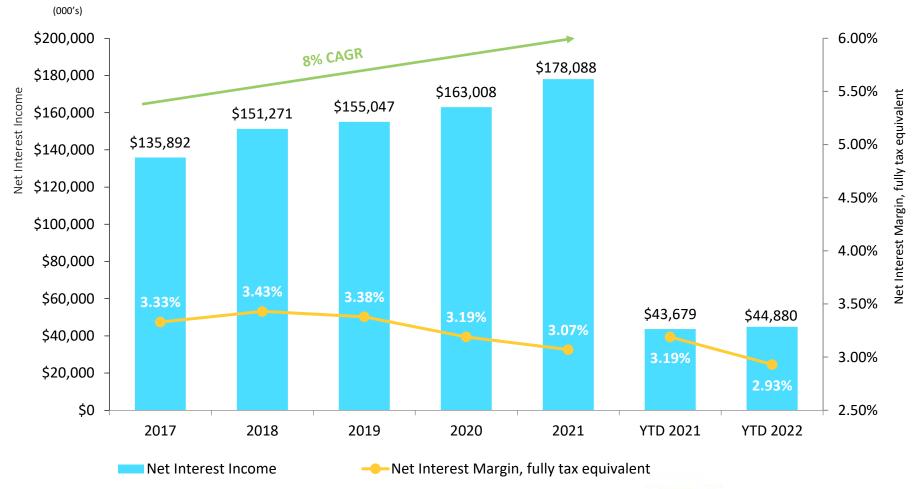
<sup>(1)</sup> Ratio for 12/31/20 excludes PPP loans of \$412 million in total assets

<sup>2)</sup> Ratio for 12/31/21 excludes PPP loans of \$26 million in total assets

Ratio for 3/31/22 excludes PPP loans of \$13 million in total assets

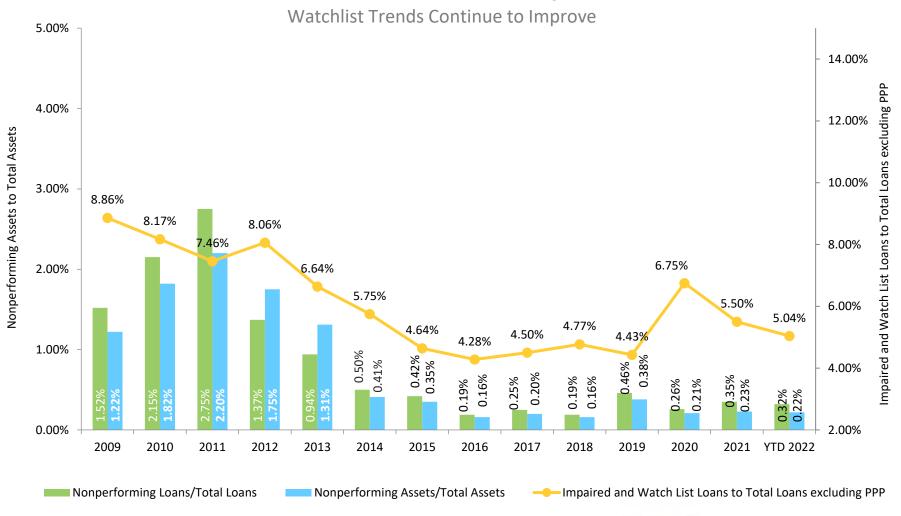
#### Net Interest Income

Growth in Net Interest Income Impacted by Growth in Loans





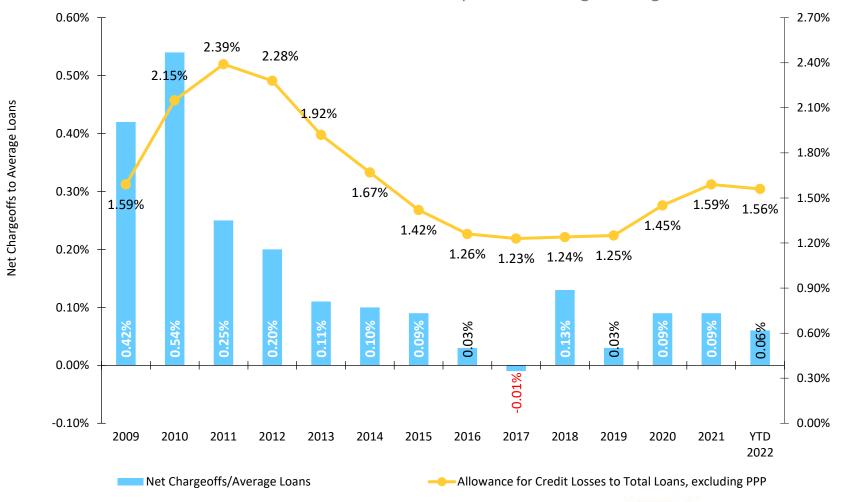
## **Asset Quality**





## **Asset Quality**

Allowance for Credit Losses Represents Strong Coverage

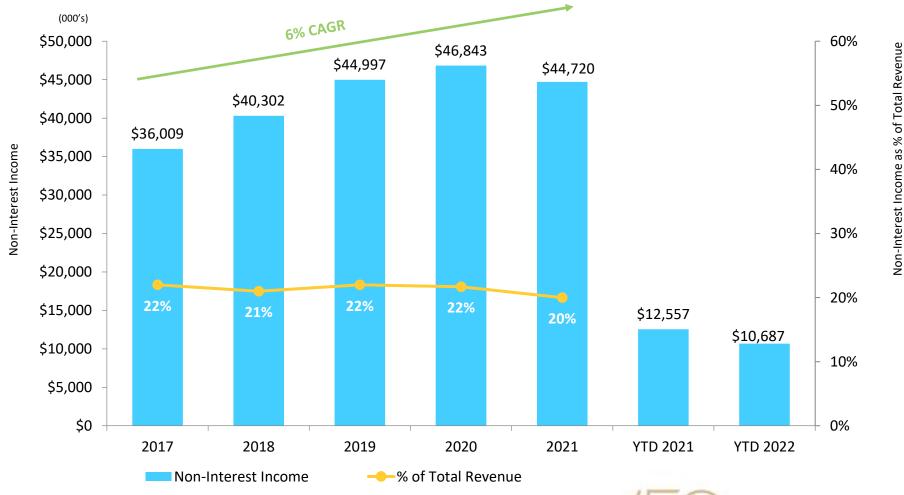




ACL to Total Loans, excluding PPP

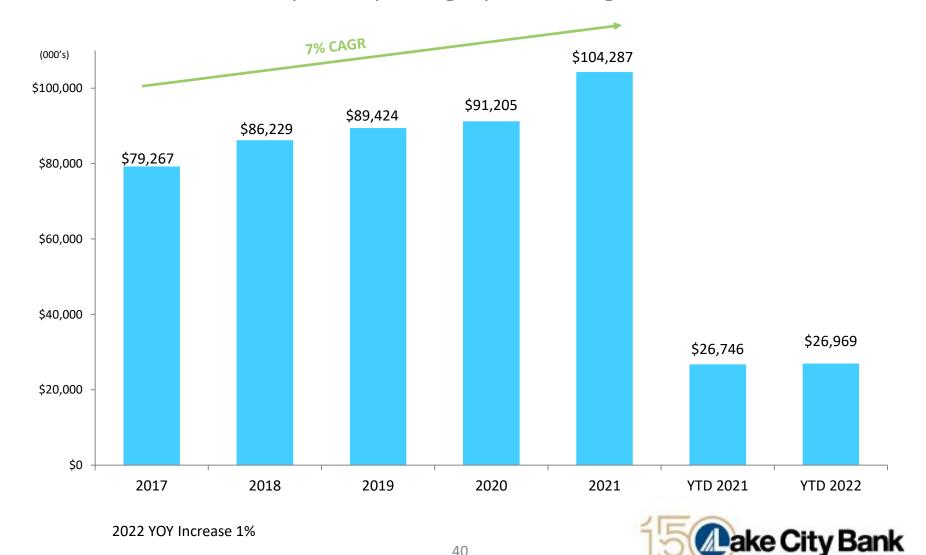
#### Non-Interest Income

Growth in Fee Generating Lines of Business is Offset by Decline in Mortgage Banking Income



#### Non-Interest Expense

Disciplined Operating Expense Management

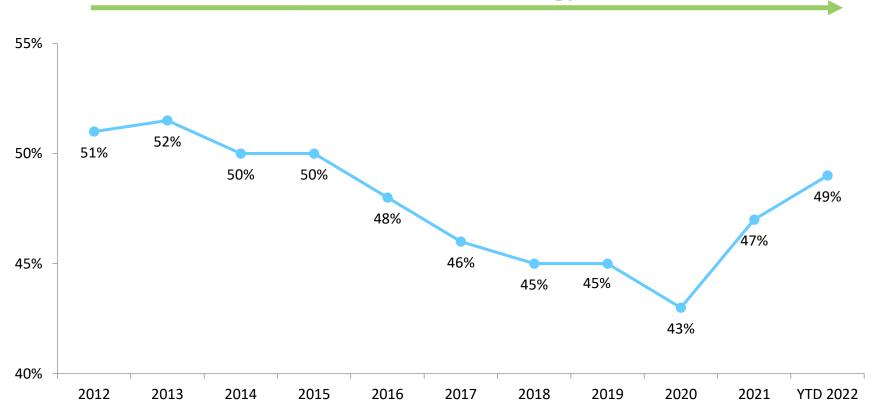


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### **Efficiency Ratio**

Efficiency Ratio is Stable

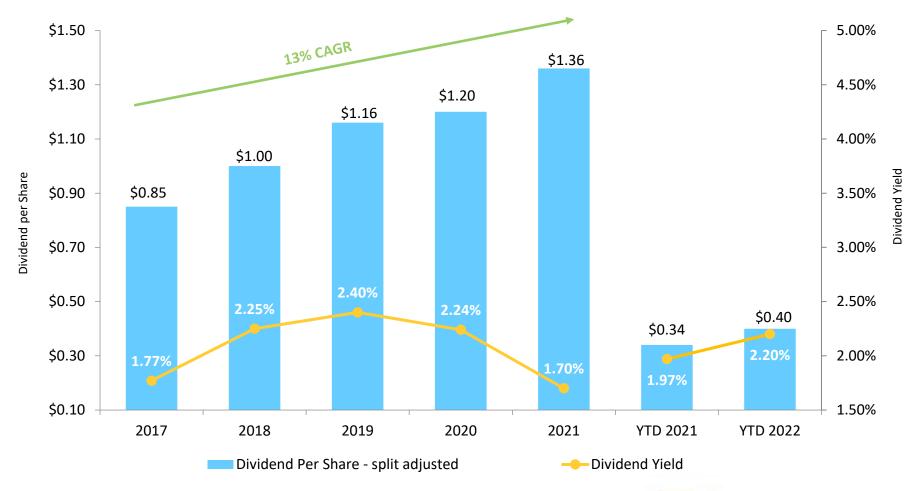
#### Constant investment in technology and facilities





# Stable Healthy Dividend

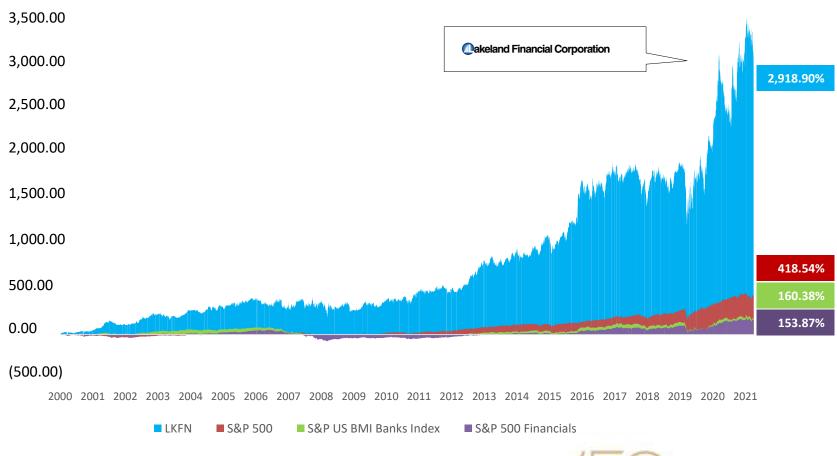
Growth in Dividend Reflects Strength of Capital





#### **LKFN Shareholder Value**

Total Return Performance from 12/31/00 to 3/31/22





## **Investment Highlights**

- Proven History of Organic Growth
- Disciplined and Focused Strategy
- Strong Internal Culture
- Consistent Execution
- Service Excellence Drives Shareholder Value

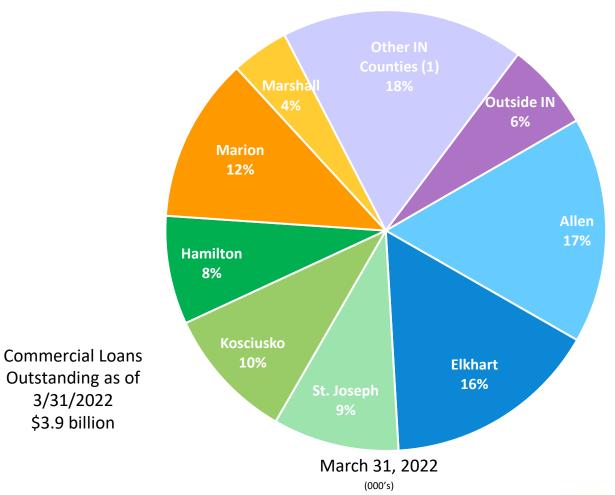


# Supplemental Information



# Commercial Loans by County

Commercial Customers in 46 Indiana Counties and 22 Other States





Outstanding as of

3/31/2022 \$3.9 billion

# Larger Market Organic Expansion

#### Organic Growth

State Rank	County	Primary City	Population*	LCB Entry	LCB Deposit Market Share**	# of Branches
20.	Kosciusko	Warsaw	78,988	1872	58%	12
6.	Elkhart	Elkhart	206,161	1990	26%	10
5.	St. Joseph	South Bend	271,484	1997	10%	4
3.	Allen	Fort Wayne	382,187	1999	12%	5
1.	Hamilton, Johnson, Marion	Indianapolis	1,467,028	2011	1%	6



\* Source: STATS Indiana

\*\* Source: FDIC 6/30/21 Statistics



# Mature Market Strength and Growth

#### Organic Growth

(mil	lions)	1

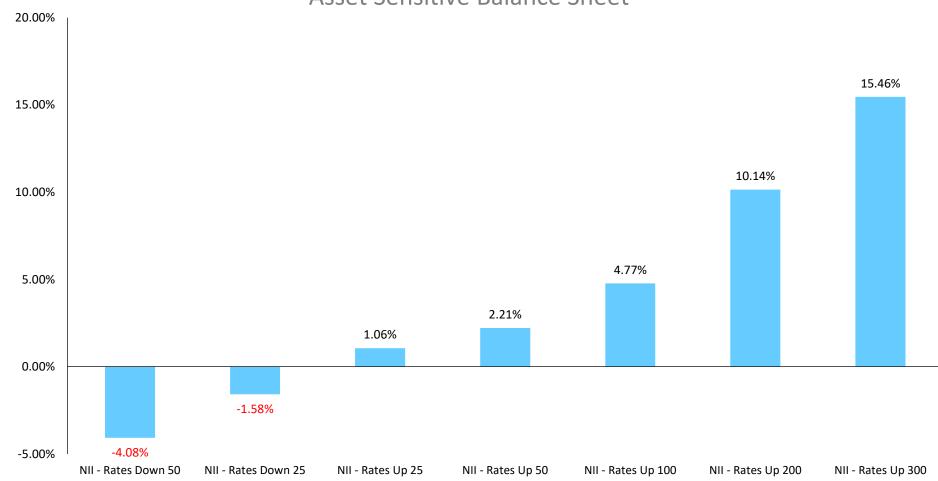
(millions)*	2021		2011		_	2021 # of
	<u>Deposits</u>	<u>Share</u>	<u>Deposits</u>	<u>Share</u>	<u>Increase</u>	<u>Offices</u>
1. Lake City Bank	\$4,778	18.74%	\$2,277	13.37%	109.84%	51
2. 1 <sup>st</sup> Source	\$4,670	18.31%	\$2,513	14.75%	85.83%	53
3. JPM Chase	\$3,601	14.12%	\$1,421	8.34%	153.41%	21
4. PNC	\$1,764	6.92%	\$1,442	9.47%	22.33%	20
5. First Merchants	\$1,265	4.96%	\$643	3.77%	96.73%	10
6. Flagstar	\$958	3.76%	\$14	0.08%	6742.86%	23
7. Star	\$954	3.74%	\$455	2.67%	109.67%	10
8. KeyBank	\$769	3.02%	\$984	5.77%	(21.85)%	14
9. Old National	\$707	2.77%	\$656	3.85%	7.77%	9
10. Fifth Third	\$612	2.40%	\$316	1.85%	96.67%	9
Market Total	\$25,502		\$17,040		49.66%	



<sup>&</sup>lt;sup>1</sup>Mature Markets includes 12 Northern Indiana counties and excludes 3 Central Indiana counties Adjusted to include branches subsequently acquired by surviving banks. Data based on June 30<sup>th</sup> regulatory reporting for each year presented.

# Projected Impact of Rising/Falling Rates

Asset Sensitive Balance Sheet







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