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LAKELAND FINANCIAL CORPORATION

# The value proposition of the Lake City Bank community banking model has never been more relevant.

# Lake City Bank Shareholders, Clients and Community Partners:

When should an annual report to shareholders focus on more than just the financial performance of an organization? That's an easy one for all of us. In 2020. As it did for most organizations, the year challenged the Lake City Bank team in ways that we couldn't have imagined. And there wasn't much fun involved either. But we are a stronger organization as a result. As we entered 2021, it seemed like all anyone wanted to talk about was the fact that 2020 was over. And while the Lake City Bank team is glad to have the year in our rearview mirror, we are enormously proud of what the bank achieved.

Community banking shined in 2020. It became increasingly clear throughout the year that community banks like Lake City Bank are critical to the delivery of financial services in our communities and to our clients. This was particularly evident with the Paycheck Protection Program (PPP). We originated \$571 million of PPP loans for 2,409 clients during the first round of the program. In a few short weeks, our balance sheet ballooned by more than 10% due to the program! With the

Lake City Bank team working everywhere from their kitchen tables to our disaster recovery sites, we came together quickly and cohesively to do what we always do, and that is to take care of our clients. The volume of interest and applications was extraordinary and we were very pleased that we were able to take care of 100% of our clients who completed the application process before the Small Business Administration closed the application portal. These loans were critical lifelines to our clients during an unprecedented period of uncertainty and challenge. The value proposition of the Lake City Bank community banking model has never been more relevant.

Speaking of kitchen tables, we saw plenty of those in virtual meetings as the majority of our team transitioned to a remote workplace structure for most of the year, as did many of you. We've tested our business continuity plans frequently over the years, but never on the scale that we experienced in real time last year. It worked pretty seamlessly and was proof that our substantial investment in technology and innovation over the last decade was money well spent. Critically, our digital banking solutions provided uninterrupted access for our commercial and retail clients, despite our limited lobby access and remote workforce arrangements.

While we are talking about a remote workforce, I'd like to address the predictions that a permanent remote workforce is here to stay and is even a good idea. There is no way that an organization that truly cares about developing and maintaining a strong culture can argue that never being together, or being together infrequently, will strengthen its culture or create a good one. The banking business is really about the culture of the team and how we approach client relationships. We don't manufacture a product that defines our ultimate client satisfaction; we are the product. At every level of the bank, and in every way we provide services to clients, the teamwork and partnership that is derived from face-to-face personal interaction is critical. It defines our culture and our product. We like each other, and we miss being together. And we

know we are better when we are together. We are eager to get everyone back to work in a Lake City Bank facility when we can do so safely.

Financial performance does matter, so let's address that as well. Lakeland Financial Corporation's stock price ended the year up 10% at \$53.58 per share. Importantly, we fared well relative to key banking indexes. The Nasdaq Bank Index and the KBW Bank Index fell (11)% and (14)%, respectively. Like all financial stocks, the uncertainty of our economic future in the early days of the pandemic severely impacted our stock. On March 23, 2020, our stock price hit a pandemic low of \$30.49 per share. Our 76% improvement in 2020 relative to this low point reflects our execution-driven reputation with investors.

As detailed in this annual report, our net income and diluted earnings per share were down (3)% and (2)%, respectively. We concluded 2020 with great momentum as we reported record quarterly net income in both the third and fourth quarters and are cautiously optimistic as we enter 2021. The Federal Reserve's target Federal Funds Rate of 0% to 0.25% will continue to present challenges to the management of our balance sheet, but we've successfully maneuvered through similar cycles in the past and will do so again. While much uncertainty remains, the Lake City Bank team is focused on the future and our continued growth.

2020 tested every aspect of our business plan and proved that the delivery of competitive banking services will continue to rely upon both the personal relationships we build with our clients and the leveraging of technology in ways that we never imagined. Our branch network and all of the client contact people throughout the bank who connect with our customers every day continue to be the backbone of our community banking success. Yet, our experience in 2020 demonstrated the importance of offering a digital banking solution that matches our large bank competition and outperforms our community bank competition. As a result, 2021 will be a critical year as we roll out

Lake City Bank Digital, our next generation digital banking platform, late in the first quarter.

Lake City Bank Digital is a truly transformational change to our mobile and internet banking services. For our clients, it's a completely new way to connect with us, and with their money, from a single solution that works the same way regardless of device or account type. From your phone, your laptop, your tablet, or your desktop, it will be a seamless and consistent way to access your Lake City Bank relationships. With Lake City Bank Digital, we have reinvented our digital platform with a focus on innovative solutions that are built to serve our clients' needs.

We are an inherently optimistic organization and remain so today, despite the twists and turns of 2020. Our long term mission – "Lake City Bank will be the acknowledged and recognized leader in Indiana community banking," is as relevant and achievable as it has ever been. We are grateful for the partnerships we have with our clients, employees, communities and shareholders. Thank you.



David M. Findlay

President and Chief Executive Officer

# **Management Committee**

Lake City Bank has a strong history of commitment to diversity and inclusion and we are proud of our day-to-day actions supporting this commitment.



David M. Findlay President and Chief



Michael E. Gavin
Executive Vice President
Chief Credit Officer



Lisa M. O'Neill Executive Vice President Chief Financial Officer



Eric H. Ottinger
Executive Vice President
Chief Commercial
Banking Officer



Kristin L. Pruitt
Executive Vice President
Chief Administrative Officer



Kyra E. Clark Senior Vice President Chief Human Resources Officer



J. Rickard Donovan Senior Vice President General Counsel



Stephanie R. Leniski Senior Vice President Chief Retail Banking



Senior Vice President Chief Wealth Advisory Officer

Community banking is about the connections we have with our communities. Our communities were challenged on many levels in 2020, including the upheaval and angst prompted by continuing racial injustice. At Lake City Bank, our culture is built upon a foundation of equitable treatment of everyone we interact with and serve – our employees, our clients, our communities, our business partners and our shareholders. As a society, we must insist on empathy and respect for human dignity for all. This is not debatable.

Lake City Bank has a strong history of commitment to diversity and inclusion and we are proud of our day-to-day actions supporting this commitment. In order to affirm and expand our commitment, we formed the Diversity and Inclusion Task Force in 2020. Additionally, we added the word Inclusivity to our Core Values. Inclusivity is an intentionally broad term and the task force will have authority to develop a plan to review where we are today and where we want to be in the future. We must not only aspire to be an organization of Inclusivity, we must actually be one, and it is important that we become a leader in our communities on this front. As a community bank. we are dedicated to working to serve our underserved and underbanked communities and we support this movement for fairness as racism and discrimination of any form are simply wrong. We are dedicated to serving everyone equally in our great Indiana communities.

# **Board of Directors**

# The strength of the board and its imprint on our performance was evident as we moved through 2020 and into 2021.



Michael L. Kubacki Chairman Lakeland Financial Corporation and Lake City Bank



Blake W. Augsburger Founder and Chief Executive Officer LEA Professional



Robert E. Bartels, Jr. Partner Incedo LLC



Darrianne P. Christian Civic Leader



Emily E. Pichon Chairman ExTech Plastics, Inc. Officer and Director Olive B Cole Foundation and M E Raker Foundation, Inc.



Bradley J. Toothaker President and Chief Executive Officer Bradley Company



President Emeritus Indiana University Health



Steven D. Ross Owner Ross and Associates



Chairman of the Board Creighton Brothers, LLC



David M. Findlay President and Chief Executive Officer Lakeland Financial Corporation and Lake City Bank



Brian J. Smith Co-Chief Executive Officer Heritage Group, Inc.



M. Scott Welch Chief Executive Officer Welch Packaging Group

Our board of directors last met in person in January 2020. More than a year has passed since our directors were together. Yet, the strength of the board and its imprint on our performance was evident as we moved through 2020 and into 2021. Good corporate governance cannot take a break during a pandemic and the collective and individual efforts of the board were critical to our success as we traversed a uniquely challenging, yet rewarding, year for the company. The Lake City Bank board was fully aligned and supportive of the company's efforts on diversity and inclusion, and also provided a leading voice on Environmental, Social and Corporate Governance (ESG). The board's focus and efforts on the diversity and ESG fronts will ensure that we effectively measure and report on the central factors in assessing the sustainability and societal impact we have on all of our constituents.

At our 2021 annual meeting of shareholders, we will recognize Tom Hiatt upon his retirement from our board. For 14 years, Tom has been a quietly influential and valuable partner to the board of directors and the leadership team. His measured and thoughtful partnership will be missed. Thank you, Tom.



Thomas A. Hiatt Former Founding Partner Centerfield Capital Partners, LP

# ChromaSource Inc.

Columbia City
Client since 1996

We wouldn't be where we are today without that relationship.

- Jason Brooks





**Left to right:** Doug Spare, Vice President of Product Development; Cammy Treadway, Senior Vice President, Commercial East Regional Manager; Shannon Getty, Vice President of Sales; and Jason Brooks, Chief Executive Officer.

No matter where you find yourself, undoubtedly you'll be surrounded by color. Simple, right? Perhaps not so much. It's very likely that the person who selected the colors in your environment used samples from ChromaSource to do so. Located in Columbia City, ChromaSource produces and delivers color sampling resources for retail and commercial paint manufacturers around the country and around the world. For example, the paint color samples you choose from and take home from your local home-improvement or paint retailer are produced by applying actual paint to the sample card. The process of matching color on paint samples to exact color formulas is painstaking and rigorous, and something that ChromaSource has perfected. Founded in 1996, ChromaSource has grown with the paint industry over the years, adding color systems production and management in 1998, followed by fulfillment solutions in 2006. Constant throughout the company's history have been its commitments to innovation and to superior service. Lake City Bank has been another familiar feature of the

growth at ChromaSource. "The bank, and Cammy Treadway, have gone above and beyond for us since the beginning," said Jason Brooks, Chief Executive Officer. "We wouldn't be where we are today without that relationship." ChromaSource has commercial loans and deposits, and technology-driven treasury management products with Lake City Bank. In addition, the senior management team uses the bank for its personal banking needs. Quality, innovation and attention to detail have served ChromaSource well. In the midst of the COVID-19 pandemic, ChromaSource developed a fulfillment system for one of its customers that enables do-it-yourself homeowners to order paint color samples online from ChromaSource, choose their color and type of paint, and pick up their order curbside at their local retailer. This combination of technology and hands-on fulfillment enabled ChromaSource to help its customer respond to new demands from consumers wanting to do improvement projects while staying at home during the pandemic.

# Birge & Held

**Indianapolis**Client since 2016

The bank really understands our business.

- J. Taggart Birge







**Left to right:** Andrew Held, President and Chief Operating Officer; J. Taggart Birge, President and Chief Executive Officer; and Tim Schlichte, Vice President, Commercial Banking Officer.

Birge & Held, a real estate investment, property management and construction firm, focuses on multifamily commercial real estate across the Midwest, Southeast and Western markets. Using experience, innovation and agility honed over nearly three decades, the firm manages more than \$1 billion in assets for clients including institutional investors, private equity funds, banks, private wealth offices and individual and large-scale real estate investors. The company has built a reputation for improving the properties it acquires and manages. "We focus on the whole picture," said Tag Birge, President and Chief Executive Officer. "We look for quality properties with

great prospects, and we understand that we serve the tenants and communities where our properties are located, in addition to our investors." Birge & Held's dedication to analysis, agility and innovation match up well with Lake City Bank, its partner for banking services since 2016. The company has commercial loans, a line of credit and deposits with the bank, along with private banking services for the principals. "Lake City Bank has proven to be just the partner we need," Birge said. "The bank really understands our business, and that has supported our growth."

# South Bend Clinic

South Bend Client since 2020

Everyone on the team has been willing to go the extra mile for us.

- Kelly Macken-Marble





Left to right: Lisa Wine, Chief Financial Officer; Patti McNarney, Vice President, Commercial Banking Officer; and Kelly Macken-Marble, Chief Executive Officer.

Back in 1916, a group of doctors, inspired by the Mayo Clinic in Rochester, Minnesota, founded what would become the South Bend Clinic. Today, the South Bend Clinic encompasses 10 campuses, and nearly 150 providers holding 30 different board certifications. Even in light of such growth, the South Bend Clinic remains true to its roots—providing patient-centered, physician-led health care. "We believe in collaboration—that access to colleagues and specialties under one roof, sharing expertise, improves treatment and outcomes for all of our patients," said Kelly Macken-Marble, Chief Executive Officer. The Lake City Bank team brought similar skills in

collaboration and teamwork to bear in its relationship with the South Bend Clinic. When this 105-year-old practice selected a new financial partner in 2020, they chose Lake City Bank. The bank provides commercial loans to the clinic, as well as treasury management solutions that are technology driven and structured around the health care provider's needs. In addition, Lake City Bank participated with two other Indiana banks in another commercial loan. "We've been really pleased with Lake City Bank's ability to respond to our needs," Macken-Marble said. "Everyone on the team has been willing to go the extra mile for us."

# Boys & Girls Club

**Goshen**Client since 2006

We know we're working with trusted advisors who respect the work we do, and we rely on them to do their job as well.

- Kevin Deary





Left to right: Kevin Deary, Chief Executive Officer; and Amber Wolfer, Vice President, Commercial Banking Officer.

The Boys & Girls Club of Elkhart County (BGCEC), founded in 1956, inspires and empowers young people to reach their full potential through a variety of programs and experiences, of course, but also through building powerful relationships that help guide young people as they grow. Every day, the organization welcomes more than 1,500 youth ages six through 18 to its clubhouses in Elkhart, Goshen, Middlebury and Nappanee, serving more than 5,000 young people each year. Clubs are located where families need them most, and they are open when youth need them most as well-after school, during school breaks and in the summer. Kids can also visit Camp Koda in Goshen for summer day camp. The BGCEC team practices what it preaches, relying on partners for advice, support and services. Lake City Bank has partnered with BGCEC since 2006. The bank provides commercial loans, technology-driven treasury management products and credit card processing. On closer examination, though, the relationship goes much deeper-BGCEC relies on the Lake City Bank team for advice, knowledge and help with planning. "Lake City Bank is part of our community. They live and work here," said Kevin Deary, Chief Executive Officer. "We know we're working with trusted advisors who respect the work we do, and we rely on them to do their job as well." Through the years, as BGCEC has grown from one club in Goshen to four full-service clubs throughout Elkhart County, the organization has changed and grown with the needs of the community. Its ability to pivot, adapt and change has served BGCEC well during the COVID-19 crisis, when it had to shift services to support families faced with changing work, school and child care situations, all the while maintaining a safe environment for young people and staff. "It makes a huge difference when you have a true relationship with your bank," Deary said. "We wouldn't have all of this, without the bank as our partner."

# G&G Hauling & Excavating, Inc.

Warsaw Client since 1966

Both of our organizations are very community focused and dedicated to great service. We rely on them.

- Cary Groninger





Left to right: Richard Groninger, Vice President; Everett Nifong, Vice President, Commercial Banking Officer; Cary Groninger, President; and Krista Campbell, Controller.

Lake City Bank and G&G Hauling & Excavating have been partners right from the company's founding in 1966. G&G started small—doing excavation and site preparation. Very soon the company began to grow, adding mining its own gravel and, soon after, concrete and asphalt recycling. G&G has continued to grow over the years, adding capabilities and building a reputation for quality workmanship, satisfied customers and a strong connection to the community. The company's extensive list of capabilities also includes commercial site preparation and site utilities; demolition, clearing and trucking; production and sales; design build services and development; and

commercial and industrial snow removal. Community means a lot to G&G—not only has the family-led company grown up here, G&G has built strong relationships with local organizations that improve the service they can offer to customers. Lake City Bank's relationship with G&G has grown over the years as well. The company has commercial loans and deposits, technology-driven treasury management services, credit cards and personal services with Lake City Bank. "We work well with Lake City Bank," said Cary Groninger, President. "Both of our organizations are very community focused and dedicated to great service. We rely on them."

# The Community Bank Model at its Best

As a public company, we are often asked by the investment community how we compete with significantly larger and more resourced competitors and how we differentiate Lake City Bank from our competitors of all sizes. 2020 provided a resounding real-time answer to these frequently asked questions on many levels.

When the COVID-19 crisis arrived, we moved quickly to ensure uninterrupted access for our clients to their bank and their bankers while at the same time adapting our offices and practices to protect our employees and our customers. We are proud that from the start of the pandemic we were able to continue to support our team members, clients, and communities safely.

Our response to the Paycheck Protection Program illustrated Lake City Bank's management of the crisis. In a few short weeks, we provided critical funding to 2,409 clients totaling \$571 million in the first round of PPP activity. As we entered 2021, we began working with our clients to ensure that their PPP loans qualified for forgiveness as rapidly as possible and initiated another round of PPP lending with our clients. The efficiency and speed of our PPP process was exceptional.

We're proud of our PPP numbers, but they only tell part of the story. Every one of our customers who needed, qualified and applied for a PPP loan was served, regardless of whether they were a commercial client, a private banking sole practitioner, or a business served by branch bankers throughout our footprint. Every single client. Here is what they told us.

From my perspective as a client, the feeling was that everything was done to get this loan processed and funded with the highest sense of urgency and as efficiently as if I were the only client being helped. And I cannot emphasize how crucial this funding was and is to our practice, our patients, and our employees, during these most difficult and challenging times.

# Time was of the essence

Got the wonderful word late today that the Paycheck Protection Program loan application for our company has been not only approved but funded. Kudos and thanks—I know this 'easy' funding has been anything but to get, and I am equally certain that, but for the focused efforts of Lake City, this good news would likely never have happened for us.

# Small business client values team

When I deal with Lake City Bank, I always feel like I am the office's most important customer, no matter what I need. We were able to get a PPP loan from Lake City Bank to help keep our business going, and the service and attention we received was exactly the same—we were treated like VIPs.

Our banker reached out to us in advance of the PPP rollout and did a tremendous job—we can't thank him enough for his attention to our small business and he has been a pleasure to work with. The Lake City team was obviously prepared and committed to helping its customers.

Big-bank client appreciates service

What has blown us away is your manager treated us the entire time as though we were a beloved friend and gave us professional help as though we were a multi-million dollar account.

# 24/7 effort recognized

I want to express my sincere appreciation to you and your team at Lake City Bank for the extraordinary effort made to work with our CFO to secure SBA approval of our PPP loan that was funded last week. It did not escape my attention that many of your email communications with us were sent late evenings and over weekends. So thanks again for everything you did, and for going the extra mile to get us approved under this program during the brief window of opportunity that was available.

I wanted to reach out to you and say thank you for how LCB and its people handled the SBA loan for my company. You folks were on it! I have several friends and business associates throughout the tri-state area who were applying for the same loan and didn't have near the success that I had in getting their loans processed. I received my funds 12 days after I dropped off my application. My banker did a great job keeping me informed on the changes that were happening as everyone was trying to figure out how it was going to be handled.

Reflections from a client with multiple banks

I applied for the PPP SBA program with my banker last week...her knowledge of what was needed to get it done and keeping abreast of the SBA's changing documents was simply outstanding. She also contacted me well before the other banks I have relationships with did, which was really appreciated in this time of uncertainty.



# Five Year Summary of Financial Highlights

(in thousands, except share and per share data)

End of Per	riod Balances	2020	2019	2018	2017	2016	
Assets		\$5,830,435	\$4,946,745	\$4,875,254	\$4,682,976	\$4,290,025	
Deposits	Deposits		4,133,819	4,044,065	4,008,655	3,577,912	
Loans, net of	Deferred Fees	4,649,156	4,065,828	3,914,745	3,818,459	3,470,927	
Allowance fo	r Loan Losses	61,408	50,652	48,453	47,121	43,718	
Total Equity		657,184	598,100	521,704	468,667	427,067	
Average B	alances						
Assets							
Total Asse	ets	\$5,424,796	\$4,941,904	\$4,758,392	\$4,443,106	\$4,039,719	
Earning A	ssets	5,184,836	4,656,707	4,461,366	4,183,112	3,799,963	
Investmer	nts - Available-for-Sale	633,957	603,580	562,385	530,275	493,656	
Loans, ne	t of Deferred Fees	4,424,472	3,974,532	3,843,912	3,610,908	3,225,635	
Liabilities and							
Total Depo	osits	\$4,650,597	\$4,242,524	\$4,093,894	\$3,757,209	\$3,477,816	
	earing Deposits	3,340,696	3,298,406	3,235,867	2,967,902	2,753,466	
Interest B	earing Liabilities	3,437,338	3,390,512	3,382,507	3,178,439	2,872,691	
Total Equi	ty	624,174	562,601 	487,062	450,796 	416,034	
Income St	atement Data						
Net Interest I	ncome	\$163,008	\$155,047	\$151,271	\$135,892	\$118,481	
Net Interest I	ncome - Fully Tax Equivalent	165,454	157,176	153,088	139,015	120,719	
Provision for	Loan Loss	14,770	3,235	6,400	3,000	1,150	
Non Interest	Income	46,843	44,997	40,302	36,040	32,864	
Non Interest	Expense	91,205	89,424	86,229	79,298	72,978	
Net Income		84,337	87,047	80,441	57,330	52,084	
Per Share	Data						
Basic Net Inc	come Per Common Share	\$3.31	\$3.40	\$3.18	\$2.28	\$2.08	
Diluted Net In	ncome Per Common Share	3.30	3.38	3.13	2.23	2.05	
Cash Divider	nds Per Common Share	1.20	1.16	1.00	0.85	0.73	
Dividend Pay	vout	36.36%	34.32%	31.95%	38.12%	35.61%	
Book Value F	Per Common Share	\$25.85	\$23.34	\$20.62	\$18.60	\$17.01	
Basic Weight	ted Average Common Shares Outstanding	25,469,242	25,588,404	25,288,533	25,181,208	25,056,095	
Diluted Weig	hted Average Common Shares Outstanding	25,573,941	25,758,893	25,727,831	25,663,381	25,460,727	
Key Ratios							
Return on Av	rerage Assets	1.55%	1.76%	1.69%	1.29%	1.29%	
Return on Av	erage Total Equity	13.51%	15.47%	16.51%	12.72%	12.52%	
Average Equ	ity to Average Assets	11.51%	11.38%	10.24%	10.15%	10.30%	
Net Interest I	Margin	3.19%	3.38%	3.43%	3.33%	3.18%	
Efficiency		43.46%	44.70%	45.01%	46.11%	48.22%	
Net Charge C	Offs to Average Loans	0.09%	0.03%	0.13%	-0.01%	0.03%	
Loan Loss Re	eserve to Total Loans	1.32%	1.25%	1.24%	1.23%	1.26%	
Loan Loss Re	eserve to Nonperforming Loans	507.42%	270.58%	667.40%	500.91%	653.31%	
Nonperformi	ng Assets to Total Loans	0.26%	0.47%	0.19%	0.25%	0.20%	

The following selected data has been taken from the Company's consolidated financial statements. Refer to Lakeland Financial Corporation's Annual Report on Form 10-K for the year 2020 for a complete set of consolidated financials.

# **Condensed Consolidated Balance Sheets**

(Years ended December 31) (in thousands, except share data)

Assets	2020	2019
Cash and due from banks	\$74,457	\$68,605
Short-term investments	<u>175,470</u>	30,776
Total cash and cash equivalents	249,927	99,381
Securities available-for-sale (carried at fair value)	734,845	608,233
Real estate mortgage loans held-for-sale	11,218	4,527
Total loans	4,649,156	4,065,828
Less: Allowance for loan losses	61,408	50,652
Net loans	4,587,748	4,015,176
Land, premises and equipment, net	59,298	60,154
Bank owned life insurance	95,227	83,848
Federal Reserve and Federal Home Loan Bank stock	13,772	13,772
Accrued interest receivable	18,761	15,391
Goodwill	4,970	4,970
Other assets	54,669	41,293
Total Assets	\$5,830,435	\$4,946,745
Liabilities		
Noninterest bearing deposits	\$1,538,331	\$983,307
Interest bearing deposits	3,498,474	3,150,512
Total deposits	5,036,805	4,133,819
Accrued interest payable and other liabilities	50,946	44,826
FHLB advances and other borrowings	85,500	170,000
Total Liabilities	5,173,251	4,348,645
Stockholders' Equity		
Common stock: 90,000,000 shares authorized, no par value	114,927	114,858
Retained earnings	529,005	475,247
Accumulated other comprehensive income (loss)	27,744	12,059
Treasury stock	(14,581)	(4,153)
Total Stockholders' Equity	657,095	598,011
Total Noncontrolling Interest	89	89
Total Equity	657,184	598,100
		\$4,946,745
Total Liabilities and Stockholders' Equity	<b>\$0,030,430</b>	
Total Liabilities and Stockholders' Equity  End of period shares issued	<u>\$5,830,435</u> <u>25,713,408</u>	25,623,016

Report of Independent Registered Public Accounting Firm

Stockholders and the Board of Directors of Lakeland Financial Corporation, Warsaw, Indiana

See Annual Report on Form 10-K

We have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States) ("PCAOB"), the consolidated balance sheets of Lakeland Financial Corporation as of December 31, 2020 and 2019, and the related consolidated statements of income, comprehensive income, changes in stockholders' equity, and cash flows for each of the years in the three-year period ended December 31, 2020 (not presented herein); and in our report dated February 23, 2021, we expressed an unqualified opinion on those consolidated financial statements. In our opinion, the information set forth in the accompanying condensed consolidated financial statements is fairly stated, in all material respects, in relation to the December 31, 2020 consolidated financial statements from which it has been derived.

Crowe LLP, South Bend, Indiana, February 23, 2021

# **Condensed Consolidated Statements of Income**

(Years ended December 31) (in thousands, except for share and per share data)

Interest Income	2020	2019	2018
Interest and fees on loans	\$177,185	\$197,684	\$182,265
Interest and dividends on securities			
Taxable	6,973	8,909	9,717
Tax exempt	8,577	7,127	6,079
Interest on short-term investments	368	1,490	909
Total Interest Income	193,103	215,210	198,970
Interest Expense			
Interest on deposits	29,342	57,148	44,913
Interest on FHLB advances and other borrowings	753	3,015	2,786
Total Interest Expense	30,095	60,163	47,699
Net Interest Income	163,008	155,047	151,271
Provision for loan losses	14,770	3,235	6,400
Net Interest Income After Provision for	148,238	151,812	144,871
Loan Losses			
Non-interest Income			
Wealth advisory and investment brokerage income	9,138	8,522	7,802
Service charges on deposit accounts	10,110	15,717	15,831
Loan and service fees	10,085	9,911	9,291
Merchant card fee income	2,408	2,641	2,461
Bank owned life insurance income	2,105	1,890	1,244
Interest rate swap fee income	5,089	1,691	475
Mortgage banking income	3,911	1,626	1,150
Net securities gains (losses)	433	142	(50)
Other income	3,564	2,857	2,098
Total Non Interest Income	46,843	44,997	40,302
Non-interest Expense			
Salaries and employee benefits	49,413	48,742	47,645
Occupancy and equipment expense	11,617	10,816	10,392
Data processing fees and supplies	11,864	10,407	9,685
Other expense	18,311	19,459	18,507
Total Non Interest Expense	91,205	89,424	86,229
Income Before Income Tax Expense	103,876	107,385	98,944
Income tax expense	19,539	20,338	18,533
Net Income	\$84,337	\$87,047	\$80,411
BASIC WEIGHTED AVERAGE COMMON SHARES OUTSTANDING	25,469,242	25,588,404	25,288,533
BASIC EARNINGS PER COMMON SHARE	\$3.31	\$3.40	\$3.18
DILUTED WEIGHTED AVERAGE COMMON SHARES OUTSTANDING	25,573,941	25,758,893	25,727,831
DILUTED EARNINGS PER COMMON SHARE	\$3.30	\$3.38	\$3.13

See Annual Report on Form 10-K

# **Corporate Information**

# **Nature of Business**

Lakeland Financial Corporation is a \$5.8 billion bank holding company located in Warsaw, Indiana. Lake City Bank, its single bank subsidiary, is the sixth largest bank headquartered in the state and the largest bank 100% invested in Indiana. Lake City Bank operates 50 offices in Northern and Central Indiana, delivering technology-driven and client-centric financial services solutions to individuals and businesses.

# Headquarters

Lakeland Financial Corporation 202 E Center Street Warsaw, IN 46580 (574) 267-6144

(800) 827-4522

lakecitybank.com

Virtual Annual Meeting

Tuesday, April 13, 2021 4:30 pm eastern

# Common Stock Listing

Lakeland Financial Corporation common stock is traded on the Nasdag Global Select Market under the symbol "LKFN."

# Market Makers

Robert W. Baird & Co. Incorporated

BofA Securities, Inc.

Cantor Fitzgerald & Co.

Citadel Securities LLC

Cowen and Company, LLC

Canaccord Genuity Inc.

Cannacord Genuity LLC.

Citadel Derivatives Group LLC

D.A. Davidson & Co.

G1 Execution Services, LLC

Goldman, Sachs & Co. LLC

**GTS Securities LLC** 

Janney Montgomery Scott Inc.

**IMC Financial Markets** 

Jefferies LLC

Keefe, Bruyette & Woods, Inc.

Keybanc Capital Markets Inc.

Maxim Group LLC

Morgan Stanley & Co. LLC

OTA LLC

**VIRTU Americas LLC** 

Piper Sandler & Co.

Puma Capital, LLC

Raymond James & Associates, Inc.

RBC Capital Markets, LLC

SG Americas Securities. LLC

Two Sigma Securities, LLC

Stephens, Inc.

Susquehanna Securities

Stifel, Nicolaus & Company, Incorporated

Susquehanna Financial Group, LLP

**UBS Securities LLC** 

Wall Street Access

Wells Fargo Securities, LLC

Wolverine Securities, LLC

**Latour Trading LCC** 

# **Stock Transfer Agent and Registrar**

American Stock Transfer and Trust Company

6201 15th Avenue

Brooklyn, NY 11219

(800) 937-5449

(718) 236-4588 fax

info@amstock.com

amstock.com

# **Dividend Reinvestment and Stock Purchase Plan**

Lakeland Financial Corporation offers stockholders a convenient way to increase their investment through the Lakeland Financial Dividend Reinvestment and Stock Purchase Plan. Under the plan, investors can elect to acquire Lakeland Financial shares in the open market by reinvesting dividends and through optional cash payments. Lakeland Financial absorbs the fees and brokerage commissions on shares acquired through the plan. To obtain a plan prospectus and authorization form, call Tina Rensberger at (800) 827-4522. The plan prospectus is also available on the company's website at lakecitybank.com.

# **Direct Deposit of Dividends**

The direct deposit program, which is offered at no charge, provides for automatic deposit of quarterly dividends directly to a checking or savings account. For information regarding this program, call Tina Rensberger at (800) 827-4522.

# Form 10-K and Other Financial Reports

The company maintains a website at lakecitybank.com. The company makes available free of charge on this site its annual report on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-K and other reports filed or furnished pursuant to Section 13(a) or 15(d) of the Exchange Act as soon as reasonably practicable after it electronically files such material with, or furnishes it to, the Securities and Exchange Commission. The company will also provide copies of its filings free of charge upon written request to:

Lakeland Financial Corporation

Attn: Investor Relations

PO Box 1387

Warsaw IN 46581-1387

# **Corporate Governance**

Lakeland Financial Corporation corporate governance documents are available on the company's website at lakecitybank.com or may be obtained in print form by contacting Tina Rensberger at (800) 827-4522.

# **Independent Registered Public** Accounting Firm

Crowe LLP

330 E Jefferson Boulevard

PO Box 7

South Bend, IN 46624-0007

# Corporate Counsel

Barack Ferrazzano Kirschbaum & Nagelberg LLP 200 W Madison Street

Suite 3900

Chicago, IL 60606

# **Lake City Bank Officers**

# Management Committee David M. Findlay

President & Chief Executive Officer

Michael E. Gavin Executive Vice President Chief Credit Officer

Lisa M. O'Neill Executive Vice President Chief Financial Officer

Eric H. Ottinger Executive Vice President Chief Commercial Banking Officer

Kristin L. Pruitt Executive Vice President Chief Administrative Officer

Kyra E. Clark Senior Vice President Chief Human Resources Officer

J. Rickard Donovan Senior Vice President General Counsel

Stephanie R. Leniski Senior Vice President Chief Retail Banking Officer

Jonathan P. Steiner Senior Vice President Chief Wealth Advisory Officer

# **Brokerage** Vice President

Scott M. Hartman Adam C. Johnston

Greg L. Emmack Zachary A. Fiandt Lori A. Richcreek

# **Commercial Banking** Senior Vice President-Regional

Manager Todd A. Bruce Joseph F. Kessie William R. Redman J. Chad Stoltzfus Camalyn M. Treadway

Vice President Ronald L. BonDurant Gregory C. Brown Brian D. Burrell Nathan R. Conley Amy M. Counts Grant N. Daily David E. Davis David E. Davis
John F. Dietzen
David S. Frey
Chad A. Glassburn
Keith B. Goodman
Ryan L. Hart
Matthew J. Highbarger
Ryan J. Hoffman
Ryan B. Hoglay Rodney B. Hooley Karese E. Kitch Gregory W. Lentz
Cory E. McClarnon
Patricia T. McNarney
Gavin S. Miller
Everett L. Nifong Cameron V. Plew Michael J. Ryan Timothy M. Schlichte D. Andrew Skaggs Eric J. Steenman Nicholas A. Toney Steven J. Troike Marshall C. Weadick Christopher W. Wiggins Amber M. Wolfer

# Assistant Vice President

Assistant Vice Presimology
Holly A. Davis
Corbin J. Holtsberry
Kelsey M. Jenkins
Cari J. Juillerat
Kris J. Kerlin
Sara B. Millspaugh
Kevin R. Poe Nathan R. Poe Stacy M. Richardson Robin R. Ritchie

# Officer

Luke C. Mungovan Elizabeth A. Schmidlin Virginia E. Wirt

Consumer & Home Loans Senior Vice President Kirtus D. Murray

# Vice President

Denise M. Brennan Sabrina N. Brown Scott B. Bucher Holly N. Clevenger Glenn A. Goudey Jodi L. Hammond Jeffery W. Krusenklaus W. John Pritz Mark R. Rensner Sue L. Sands

## **Assistant Vice President**

Chad J. Clinton John J. (J.J.) Foster Anna A. Jimenez
Sarah J. Miller-Bontrager
Todd E. Pequignot
Amanda M. Tom

Ashley R. Hite Susan R. McClanahan

# **Corporate & Institutional Services**

Senior Vice President Douglas R. Samuels

# Vice President

Anna N. Corkill Melanie A. McIntyre Sheena L. White Tabitha A. Williamson

# **Assistant Vice President**

Michelle L. Harris

Tiffany R. Peterson Grant R. Toney

# Credit Administration Senior Vice President

Kimberly A. Hooley Donald J. Robinson-Gay

# Vice President

Ronald E. Cotton Amanda R. Ellsworth Cynthia J. Gianneschi Bradford S. Grabow Judd P. McNally Benjamin A. Rice

# Assistant Vice President

David J. Curry Justin T. Hayes Megan E. Ottinger Daniel M. Sloan Matthew R. Smith Aaron T. Wood Jeffrey L. Wyckoff

Joseph D. Burtnette Bridget M. Camden Seth M. Greiner

# **Executive Administration**

Officer

Tina A. Rensberger

## Finance & Treasury Senior Vice President

Jennifer M. Hurford—Treasurer Brok A. Lahrman—Chief Accounting

## Vice President

Melissa D. Davison Brian M. Lamb Ryan D. Neese

## Assistant Vice President

Stacy L. Price Becka J. Turnbow Beth A. Weber

# Officer

Samantha D. Ducey

Marketing Vice President—Manager Mary S. Horan

# Vice President

Cindy A. Bateman

# Assistant Vice President

Caitlin E. Steiner

# Operations Senior Vice President Lisa A. Fulton

Vice President Lili A. Dailey Shannan L. Hepler Jan R. Martin Eric D. Wagoner

# **Assistant Vice President**

Leslie R. Baker Sherri L. DiRico Tana J. Johnson Miranda R. Jordon Karla J. Kroll Natalie M. Ousley

Susan K. Hayes Christine M. Himes Brittney C. Hollopeter Jennifer R. Kooistra Katrina L. Mills Cynthia L. Montel Jennifer L. Mosier

# **People Development**

Vice President Alice G. Hitchcock Kathleen M. Keirn Tori L. Platt

# Assistant Vice President

Ana Karina Cervantes Rhonda K. Frank Mary A. Lepird

Alma R. Jimenez Brianna D. Kreczmer

# **Property Management**

Vice President Rick Hatcher

# Officer

Richard A. Hoover

# Retail Banking

Senior Vice President—Retail Banking Regional Manager Bruce A. Wright

# Vice President-Retail Banking

Regional Manager Melissa J. Blosser Karen A. Francis Sara B. Hill Pamela F. Messmore Margaret A. Waddell

## Officer

Megan L. Sutter Justin Taylor

Risk Management Senior Vice President Matthew D. VanDeWielle

## Vice President

Teresa A. Bartman Gloria J. Crawford Jeannine P. Draper Cooley Dianne C. Harris Candy A. Little Amanda M. Longmire Kyle G. Schmidt

# Assistant Vice President

Kristin D. Brown Aaron T. Connell Eric D. Neuenschwander Victoria L. Starr

# Officer

Austin L. Bair Wendy N. Brown Hilda E. Cantu Kristina R. Kiracofe Kimberly A. Knoerzer Dakotah B. Lantz Ashley L. Pluta

# Technology Services Senior Vice President

Angela K. Ritchey

Vice President Joanie L. Foreman George H. Goodlink Jolene D. Howard Christopher D. Merrill Donna J. Wolfe

# Assistant Vice President

Lisa M. Bicknese Jean A. Ciriello Lisa S. Fitzgerald Michele R. Ganser Jill E. Garber R. David Hume Scot A. Karbach Evan R. Kehr Kimberly K. Mattke Sean P. Raver Melissa S. Rupe Diane M. Wirth

# Officer

Jordan M. Bell

Wealth Advisory Group Senior Vice President Andrew R. Haddock James D. Westerfield

# Vice President

Randall J. Crouch Richard A. Delks Michelle L. Kindler Jennifer I. King Lisa A. Mansberger Peggy L. Michel Benjamin D. Shively Reneta U. Thurairatnam

## **Assistant Vice President** Steven B. Burnside

# Officer

Deborah R. Cataldo

Leslie E. Rohrer

# **Lake City Bank Offices**

Akron **Argos** Auburn **Bremen Columbia City** Concord **Elkhart Beardsley Elkhart East** 

**Elkhart Northwest Fort Wayne Downtown** 

Fort Wayne Jefferson **Fort Wayne North Fort Wayne Northeast Fort Wavne Southwest Goshen Downtown Goshen South** 

Granger Greenwood Huntington **Indianapolis Clearwater** Indianapolis Downtown Indianapolis Michigan Road **Indianapolis North** 

**Jimtown** Kendallville LaGrange Ligonier Downtown **Ligonier South Medaryville** Mentone

**Middlebury** Milford Mishawaka Nappanee **North Webster Pierceton Plymouth** Rochester **Shipshewana** Silver Lake **South Bend Downtown** 

**South Bend Northwest** Syracuse **Warsaw Downtown Warsaw East Warsaw North Warsaw West** Winona Lake

L. Jane Murphy Kimberly K. Vermillion Rebekah K. Hefty Sonia R. Teske Carolyn M. Ross Andrea R. Bowers Rebecca L. Miller Phillip G. Ensley Clayton J. Bright Emily E. Wold Dana L. Hess Kristi L. Manwaring Bruce A. Wright Robert J. Savage Steve D. Schumacher

Philip W. Dwire, Jr. Amv M. Weisman Angela M. Daly Rosa M. Alba Margaret A. Waddell Kathryn A. Smith Joseph P. Waltermann Paula J. Whiting Dereck L. Stinson Jody M. Meyer

Terry L. Bradley Sara B. Hill Ashley A. Gott Alexandra L. Mitchell Barbara E. Keene Mareen L. Barton Lori I. Cunningham Jana L. Miller Karen S. Scott Karen A. Francis Kimberly S. Orr

Lindsay N. Stanifer Cheryl L. Luke Brandon Prince Katina A. Stephenson Brenda S. Peterson Kelli-Anna Cook Carol D. Brown Penny S. Ramsey Jennifer M. Wilson

Sandra A. Nelson-Rowland

Melissa J. Blosser Christina J. Myer Mark A. Berta

Kimberly K. Strawbridge Shelly R. Kammerer Jennifer M. Orr Pamela F. Messmore Kathleen Madden Sheryl L. Harlan

Vice President, Retail Banking Officer Assistant Vice President, Retail Banking Officer Vice President, Retail Banking Officer

Assistant Vice President, Retail Banking Officer Retail Banking Officer

Retail Banking Officer

Vice President, Retail Banking Officer Vice President, Retail Banking Officer Assistant Retail Banking Officer

Retail Banking Officer

Vice President, Retail Banking Officer

Assistant Vice President, Retail Banking Officer Senior Vice President, Regional Manager Vice President, Retail Banking Officer

Vice President, Retail Banking Officer Vice President, Retail Banking Officer Vice President, Retail Banking Officer

Assistant Vice President, Retail Banking Officer Assistant Vice President, Retail Banking Officer

Vice President, Regional Manager Vice President, Retail Banking Officer Vice President, Retail Banking Officer

Assistant Vice President, Retail Banking Officer

Vice President, Regional Manager Assistant Retail Banking Officer Retail Banking Officer

Vice President, Retail Banking Officer

Retail Banking Officer

Assistant Vice President, Retail Banking Officer Assistant Vice President, Retail Banking Officer Assistant Vice President, Retail Banking Officer

Vice President, Regional Manager Assistant Retail Banking Officer

Assistant Vice President, Retail Banking Officer Assistant Vice President, Retail Banking Officer Assistant Vice President, Retail Banking Officer Assistant Vice President, Retail Banking Officer

Vice President, Retail Banking Officer Retail Banking Officer

Vice President, Retail Banking Officer

Assistant Vice President, Retail Banking Officer

Retail Banking Officer

Assistant Vice President, Retail Banking Officer

Vice President, Regional Manager Assistant Retail Banking Officer Vice President, Regional Manager

Retail Banking Officer

Assistant Vice President, Retail Banking Officer

# Forward Looking Statement

This document (including information incorporated by reference) contains, and future oral and written statements of the Company and its management may contain, forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995 with respect to the financial condition, results of operations, plans, objectives, future performance and business of the Company. Forward-looking statements, which may be based upon beliefs, expectations and assumptions of the Company's management and on information currently available to management, are generally identifiable by the use of words such as "believe," "expect," "anticipate," "plan," "intend," "estimate," "may," "will," "would," "could," "should" or other similar expressions. Additionally, all statements in this document, including forward-looking statements, speak only as of the date they are made, and the Company undertakes no obligation to update any statement in light of new information or future events. A number of factors, many of which are beyond the ability of the Company to control or predict, could cause actual results to differ materially from those in its forward-looking statements. These factors include, among others, the following: (i) the strength of the local and national economy; (ii) the economic impact of future terrorist attacks and threats or acts of war and the response of the United States to any such attacks or threats; (iii) changes in state and federal laws, regulations and governmental policies concerning the Company's general business; (iv) changes in interest rates and prepayment rates of the Company's assets; (v) increased competition in the financial services sector and the inability to attract new customers; (vi) changes in technology and the ability to develop and maintain secure and reliable electronic systems; (vii) the loss of key executives or employees; (viii) changes in consumer spending; (ix) unexpected results of acquisitions; (x) unexpected outcomes of existing or new litigation involving the Compan



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