# Lakeland Financial Corporation

A Proven History of Shareholder Value Creation And Commitment to Our Communities

1<sup>st</sup> Quarter 2021





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## **Forward-Looking Information**

This presentation contains, and future oral and written statements of the Company and its management may contain, forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995 with respect to the financial condition, results of operations, plans, objectives, future performance and business of the Company. Forward-looking statements are generally identifiable by the use of words such as "believe", "expect", "anticipate", "estimate", "could", and other similar expressions. All statements in this presentation, including forward-looking statements, speak only as of today's date, and the Company undertakes no obligation to update any statement in light of new information or future events.

A number of factors, many of which are beyond the ability of the Company to control or predict, could cause actual results to differ materially from those in its forward-looking statements. Additional information is included in the Company's filings with the Securities and Exchange Commission.

Factors that could have a material adverse effect on the Company's financial condition, results of operations and future prospects can be found in the "Risk Factors" section of the prospectus included in the Registration Statement on Form S-1 filed on October 26, 2009, as amended under Item 1A "Risk Factors" in the Company's Annual Report on Form 10-K for the year ended December 31, 2008 and elsewhere in the Company's periodic and current reports filed with the Securities and Exchange Commission. These factors include, but are not limited to, the effects of future economic, business and market conditions and changes, domestic and foreign, including competition, governmental policies and seasonality; legislative and regulatory changes, including changes in banking, securities and tax laws and regulations and their application by Company regulators, and changes in the scope and cost of FDIC insurance and other coverages; the risks of changes in interest rates on the levels, composition and costs of deposits, loan demand and other interest sensitive assets and liabilities; the failure of assumptions and estimates underlying the establishment of reserves for possible loan losses, analysis of capital needs and other estimates; changes in borrowers' credit risks and payment behaviors; and changes in the availability and cost of credit and capital in the financial markets.





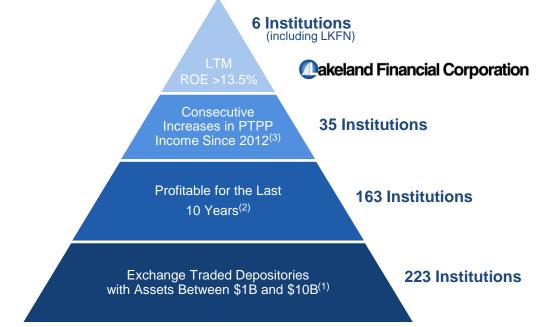
### **TOP 25 BANKS**

						Profit	tability		Capital Ade	quacy		Asset	Quality		
Ran	k Company Name	Ticker	State	Total Assets (\$millions)	Core ROAA (%)	ROA Rank	Core ROAE (%)	ROE Rank	Tang Common Equity/Tang Assets (%)	TCE Rank	NPAs/ Loans & REO (%)	NPA Rank	NCOs/ Avg Loans (%)	NCOs Rank	Final Score
1	RBB Bancorp	RBB	CA	1,691	1.84	4	12.99	23	14.09	10	0.21	18	-0.05	16	54.0
2	Bank of the Ozarks	OZRK	AR	21,276	1.92	3	12.06	40	13.38	13	0.24	23	0.07	132	133.5
3	Live Oak Bancshares	LOB	NC	2,758	2.11	1	15.66	8	15.71	3	0.33	35	0.21	227	143.0
<b>4</b> I	akeland Financial Corp.	LKFN	IN	4,683	1.38	29	13.63	14	9.91	77	0.32	33	3 -0.03	1 32	152.5
5	Eagle Bancorp	EGBN	MD	7,479	1.61	11	12.60	30	11.45	34	0.42	59	0.06	108	158.5
6	Sterling Bancorp	SBT	MI	2,962	1.56	16	20.39	2	9.20	136	0.13	11	-0.04	22	170.5
7	FCB Financial Holdings	FCB	FL	10,677	1.40	24	12.43	34	10.33	67	0.34	37	0.00	56	171.5





## Long Term Success for Shareholders

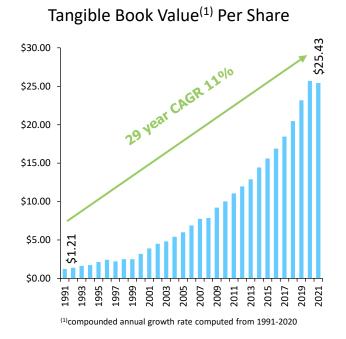


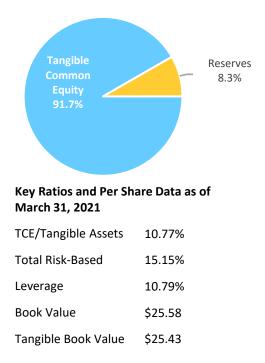
Source: S&P Global Market Intelligence. Financial data is as of December 31, 2020.

- (1) Includes banks and thrifts traded on the NYSE, NYSEAM or NASDAQ as of 3/24/21; excludes merger targets.
- (2) Defined as having positive net income before extraordinary items and preferred dividends for each of the last 10 years (calen dar years ended December 31, 2011 through December 31, 2020). Net income before extraordinary items is defined by S&P Global Market Intelligence as GAAP net income, a fter taxes, minority interest, and other after tax items, but before any extraordinary items. Excludes any revaluation of net deferred tax assets due to tax reform per S&P Global Market Intelligence.
- (3) Defined as consecutive increases in pre-tax, pre-provision earnings (excludes nonrecurring revenues and expenses, one-time goodwill impairment charges) for each of the years ending December 31, 2013, 2014, 2015, 2016, 2017, 2018, 2019 and 2020.



## **Strong Capital Structure**







Note: Tangible Common Equity to Tangible Assets and Tangible Book Value per Common Share are Non-GAAP financial measures. See "Reconciliation of Non-GAAP Financial Measures" in the First Quarter 2021 Earnings Press Release and Form 8-K.

# **COVID-19 Crisis Management**

- Active Credit Risk Management
- COVID-19 Related Loan Deferrals
- Paycheck Protection Program



# Active Credit Risk Management

### Ongoing Assessment of Potential Risk Sectors – COVID-19

#### Transportation & Education C&I Building Trucking 0.9% Construction Contractors 0.6% 0.9% Restaurants 1.6% Automotive. Boating, Trailer & \_ Truck **Full Service** Entertainment & 1.7% Restaurants Recreation 0.5% Entertainment & Recreation 0.6% Nursing Home & Assisted Living 4.0% 18.7% of Loan Portfolio 3.3% of Loan Portfolio \$765 million \$138 million Ake City Bank (excludes PPP Loans) 8

March 31, 2020

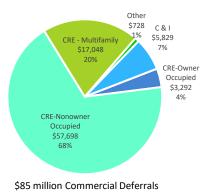
March 31, 2021

### **COVID-19 Related Loan Deferrals**

### COVID-19 Loan Deferrals as of April 23, 2021

Type of Loan	# of Borrowers	Loans (000's)	% of Total Loan Portfolio
Commercial	19	\$84,595	2%
Consumer	7	535	0%
Total	26	\$85,130	2%

#### Commercial Deferrals by Loan Type



#### Credit Risk Management Efforts

- All COVID-19 related loan deferrals remain on accrual status
- Each deferral is evaluated individually, and management has determined that all contractual cash flows are collectible at this time
- Ongoing scrutiny of potential risk sector clients and other emerging situations
- TDR deferral relief extended to January 1, 2022

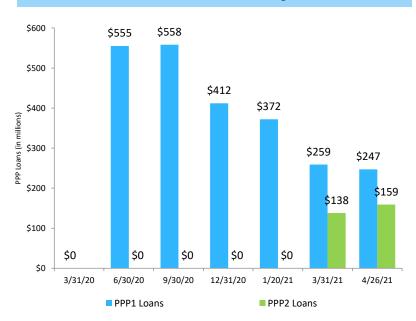


### **COVID-19 Loan Deferrals**

# Paycheck Protection Program

Significant Positive Impact to Borrowers Continues

PPP Round 1 and Round 2 Originations



### PPP Round 1 Highlights

- \$571 million thru 2,409 loans
- Average loan size \$237,000
- 82% of loans, or \$305 million forgiven as of 4/23/21
- \$169 million of loans greater than \$2 million representing 49 borrowers are at SBA pending approval

### PPP Round 2 Highlights

- 1,223 potential borrowers as of 4/26/21
- \$158 million approved by SBA representing 1,106 borrowers
- Average loan size \$134,000



# Lake City Bank Today

- A long-term and consistent organic growth story
- Headquartered in Warsaw, Indiana
- 50 branch offices \$6.0 billion banking assets \$2.7 billion trust and investment brokerage assets
- Focused on execution "blocking and tackling"
- Continued growth potential

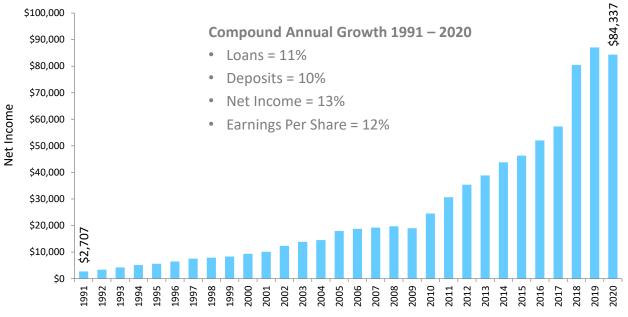






## A Quarter Century of Organic Growth

Record Net Income for 30 of 32 Years



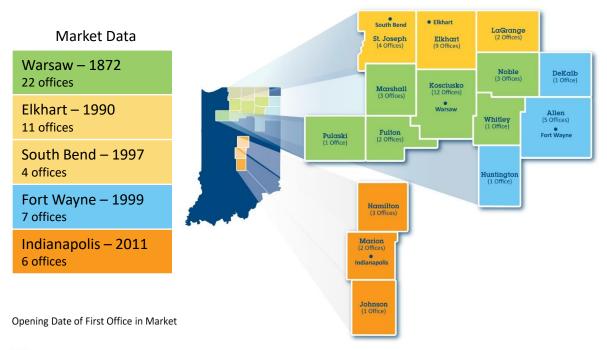
Net Income

(000's)



## **Established Market Presence**

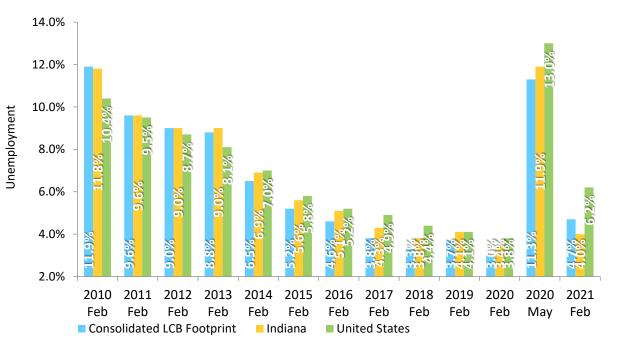
Organic Growth Potential in Mature and Developing Markets





## Strong Regional and Statewide Economy

Indiana Employment Trends Versus National Averages



**Jake City Bank** 

Source: United States Bureau of Labor Statistics. Lake City Bank footprint is defined as Kosciusko, Marshall, Fulton, Pulaski, Noble, Whitley, St. Joseph, Elkhart, LaGrange, Allen, DeKalb, Huntington, Marion, Hamilton and Johnson Counties in Indiana

## Shareholder Value Strategy

- 1. Commercial Banking Focus
- 2. High Quality Team Members
- 3. Proven Organic Growth Experience
- 4. Focus on Core Deposit Funding
- 5. Commitment to Technology



### **Commercial Banking Focus**

## **Experienced Relationship Driven Team**

- 41 credit "smart" commercial bankers
- Average 20 years in banking & 11 years at Lake City Bank
- We live where we lend
- Face to face calling matters and is a team effort
- We understand our client needs
- Deep organizational structure provides credit and administrative support
- We cross-sell aggressively by leveraging technology



# Commercial Banking Focus Credit Process

- We are in-market lender to in-market clients
- Character matters we lend to people first
- Our credit discipline has never changed
- We focus on management/cash flow
- We have a centralized committee structure
- Structure is important
- Orientation towards owner-occupied and well structured nonowner occupied real estate



# High Quality Team Members Lake City Bank Culture

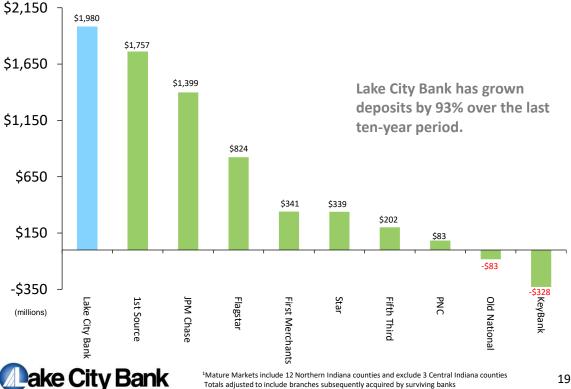
- Our culture is our greatest asset and we will preserve it
- Lake City University drives our culture
- Our community involvement is real and critical to our strategy
- Our culture has not been diluted by acquisition





Organic Growth 2010 - 2020

### Mature<sup>1</sup> Market Deposit Performance



### **Organic Growth Indianapolis Market Opportunity**

Indianapolis Market Banks Share of Market		Deposit Mark	et Share
1. JPM Chase	22%		
2. PNC	14%		
3. Fifth Third	9%		
4. Huntington National	7%	12%	
5. First Internet Bank	7%		
6. BMO Harris	7%		
7. KeyBank	6%	N	
8. Bank of America	6%		
9. Merchants Bank	5%		
10. National Bank of Indy	4%		88%
16. Lake City Bank	1%		
- Marion. Hamilton and Johnson Counties as o	f 6/30/20: Source: FDIC Statistics	Out of State	In State

- Marion, Hamilton and Johnson Counties as of 6/30/20; Source: FDIC Statistics



### A Strong Environment for Growth and Expansion

- #1 manufacturing state in the country<sup>(1)</sup>
- CNBC named Indiana as #1 state for infrastructure
- K-12 funding increased \$1 billion since 2017
- Net population in-migration in 2020
- Ten-year population growth of 4% through 2020
- Economic expansion of 1.25% in 2019<sup>(2)</sup>
  - (1) Based on per capita population
  - (2) Indiana University study



### Core Deposit Funding Core Deposits Fund Organic Loan Growth

- Focus on core deposit growth in retail, commercial and public funds
- Commercial deposit growth over 5 years = 22% CAGR
- Capitalize on market disruption in our footprint to grow deposits
- Emphasize checking account relationship products and flexible solutions
- Leverage demographic and lifestyle data
- Omni channel media campaign is evolving



### Commitment to Technology and Cyber Risk Management Innovative and Competitive Technology is a Focus

- Fintech partnerships play a growing role in our technology
- Lake City Bank Digital, the next generation digital solution rolls out in March 2021
- Technology partnership with FIS is strong User Planning Council and Strategic Planning Advisory Council
- Retail and Commercial platforms ensure competitive positioning
- Cybersecurity protection is a constant focus
- Al and data gathering and analysis playing an increasingly important role
- Branch strategies involve hardware and software innovations



### Mobile Adoption is Growing Rapidly

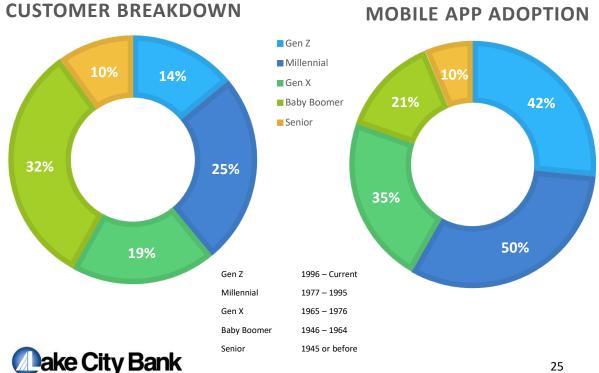
### Channel Utilization Over Three Year Horizon<sup>(1)</sup>

Channel Type	Total Transactions 2018	% of Total	Total Transactions 2021	% of Total	Three Year Change
Branch Transactions	2,384,159	20%	1,969,469	15%	(17)%
ATM/ITM	958,326	8%	878,845	6%	(9)%
Online Logins	4,855,943	41%	5,103,932	38%	5%
Mobile Logins	3,352,690	28%	5,288,263	39%	58%
Telephone Banking	276,259	2%	252,448	2%	(9)%
Total	11,827,377	100%	13,492,957	100%	14%



<sup>(1)</sup> Measurement period includes twelve months of data ending March 31, 2018 and March 31, 2021

### Lake City Bank Mobile App Adoption by Age Demographic March 2021



### Commitment to Technology and Cyber Risk Management Technology Focused Solutions



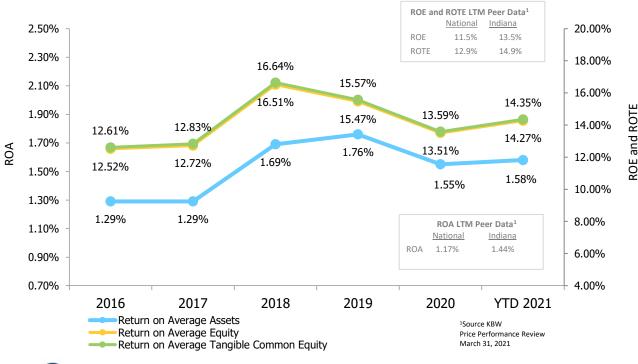


# Financial Performance



## **Income Performance Metrics**

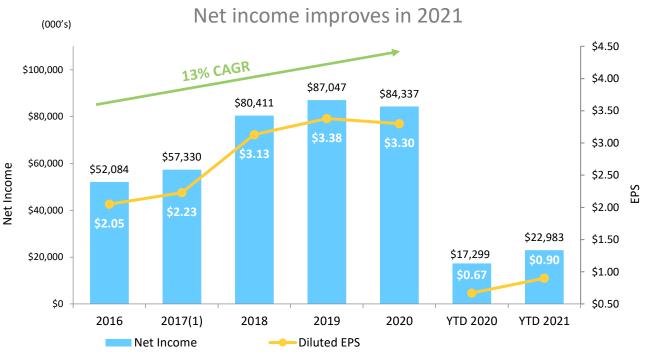
LKFN Performance Exceeds National and Indiana Peers



**Lake City Bank** 

Note: Return on Average Tangible Common Equity is a Non-GAAP financial measure. See "Reconciliation of Non-GAAP Financial Measures" in the Fourth Quarter 2020 Earnings Press Release and Form 8-K.

## Net Income and EPS

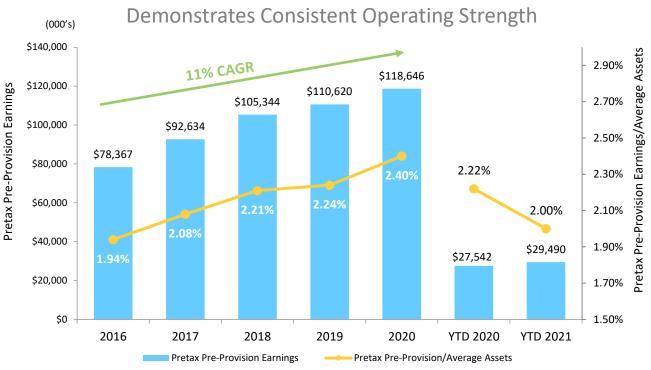


(1) Includes impact of tax reform of \$4.1 million income tax provision for 2017

2021 Net Income decline 33% 2021 Diluted EPS decline 34%



### **Pretax Pre-Provision Earnings**

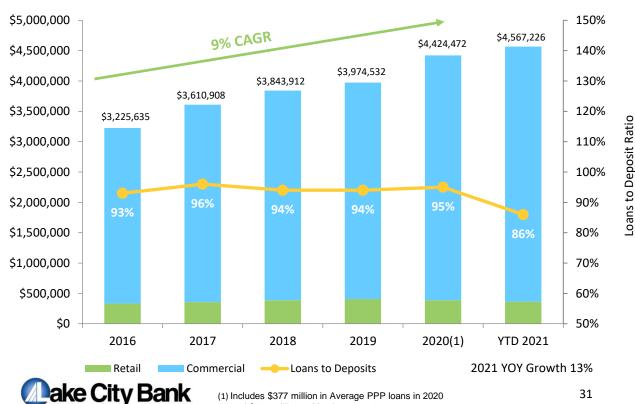


2020 Pretax Pre-Provision Earnings YOY Growth 7%



Note: Pretax Pre-Provision Earnings is a Non-GAAP financial measure. See "Reconciliation of Non-GAAP Financial Measures" in the First Quarter 2021 Earnings Press Release and Form 8-K.

### **Average Loans** PPP Loans Impact Growth in 2020 and 2021



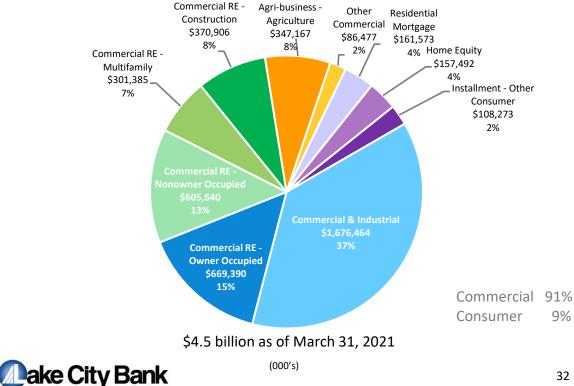
and \$403 million at March 31. 2021

Loans

(000's)

## Loan Breakdown

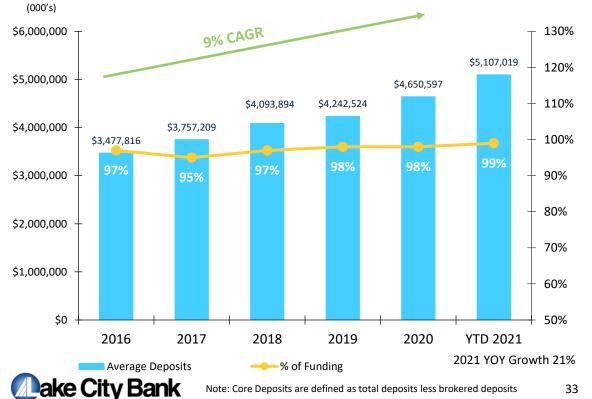
### **C&I** Drives Lending Business



32

### **Average Deposits**

Core Deposits Grew by 25% or \$1 Billion Year-over-Year



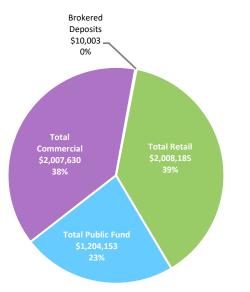
Deposits

33

Deposits as a Percent of Total Funding

## Deposit Breakdown

### Demand Deposits Grew by \$546 million or 52% in One Year



March 31, 2021 Total Deposits - \$5.2 billion

<sup>(000&#</sup>x27;s)



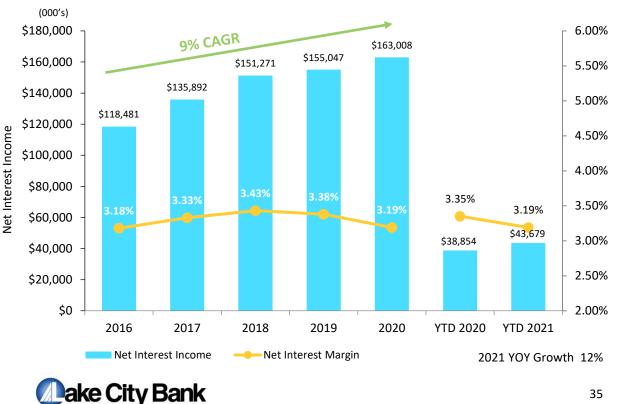


Deposit Composition at end of period	2009	2021
Non-interest Bearing Demand Deposits	12%	30%
Interest Bearing Demand, Savings & MMA	34%	50%
Time Deposits > or = to \$100,000	35%	15%
Time Deposits < \$100,000	19%	4%
Total Deposits (billions)	\$1.9	\$5.2

### Cost of Deposits

### Net Interest Income

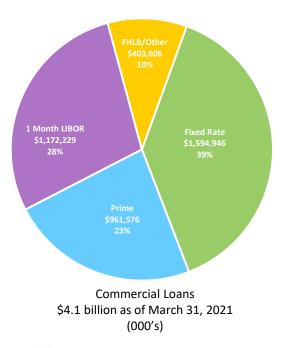
Growth in Net Interest Income Offset by Margin Compression



Net Interest Margin

## **Interest Rate Sensitivity**

Commercial Loan Portfolio Pricing Composition

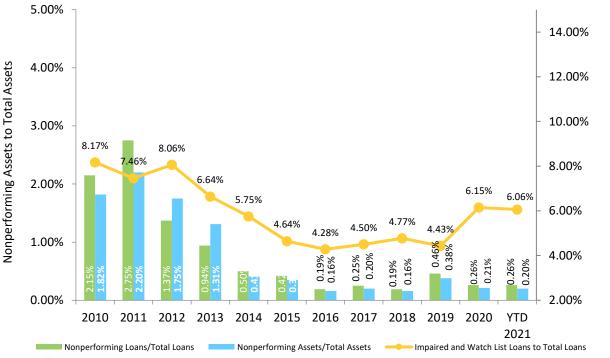




- Proactive deposit pricing reductions
- 65% of Public Funds are tied to Fed Funds effective rate
- 91% of loan portfolio consists of commercial loans
- Fixed rate commercial loans have average terms of 5 years
- 33% of variable rate loans have floors
- Investment portfolio duration is 6.12 years

### **Asset Quality**

Nonperforming Levels are Low Despite Economic Challenges

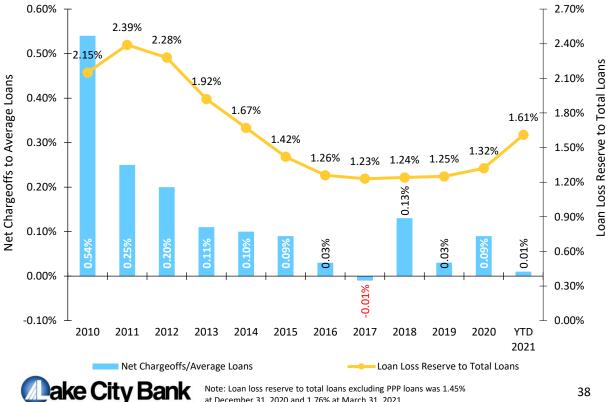


🖉 ake City Bank

Note: Impaired and watch list loans to total loans, excluding \$412 million of PPP Loans was 6.75% at December 31, 2020 and excluding \$398 million of PPP Loans was 6.65% at March 31, 2021

### Asset Quality

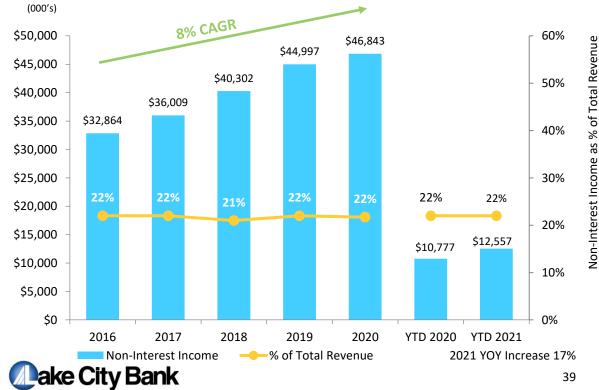
CECL Adopted effective January 1, 2021



Note: Loan loss reserve to total loans excluding PPP loans was 1.45% at December 31, 2020 and 1.76% at March 31, 2021

#### **Non-Interest Income**

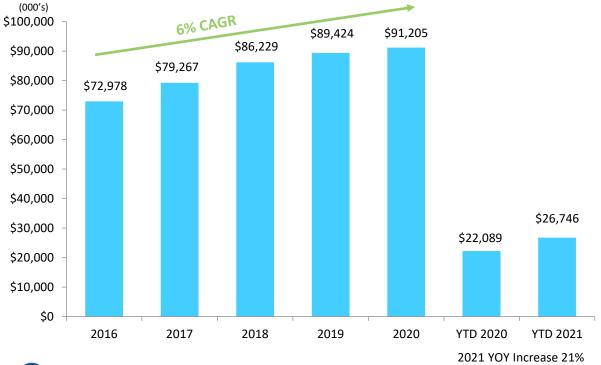
Mortgage Banking Income is a Bright Spot in 2021



Non-Interest Income

### Non-Interest Expense

Disciplined Approach to Cost Structure While Continuing to Invest in the Future





# Efficiency Ratio

Revenue Growth is Primary Driver

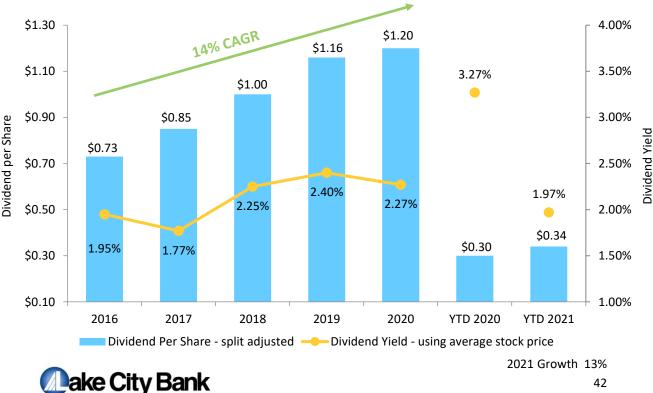
Constant investment in technology and facilities



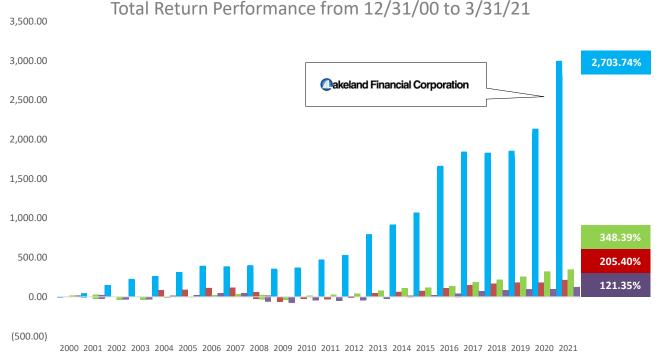


## Stable Healthy Dividend

**Dividend Reflects Strength of Balance Sheet** 



### LKFN Shareholder Value



■ LKFN ■ S&P US BMI Banks Index ■ S&P 500 ■ S&P 500 Financials



### **Investment Highlights**

- Proven History of Organic Growth
- Disciplined and Focused Strategy
- Strong Internal Culture
- Consistent Execution
- Service Excellence Drives Shareholder Value



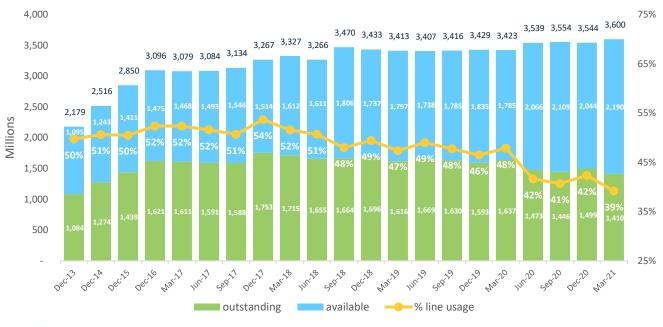
# Supplemental Information



# Liquidity

#### Line of Credit Utilization

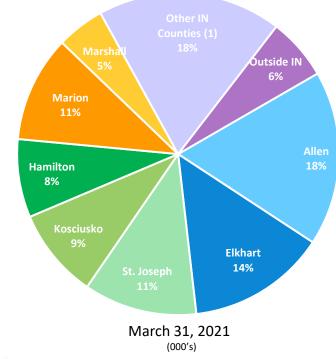
March 31, 2021





### **Commercial Loans by County**

Commercial Customers in 39 Indiana Counties and 18 Other States



Commercial Loans Outstanding as of 3/31/2021 \$4.1 million

**Make City Bank** 

(1) All other counties individually represent less than 0.5% of total

#### Organic Growth Larger Market Organic Expansion

State Rank	County	Primary City	Population*	LCB Entry	LCB Deposit Market Share**	# of Branches
20.	Kosciusko	Warsaw	79,456	1872	58%	12
6.	Elkhart	Elkhart	206,341	1990	23%	9
5.	St. Joseph	South Bend	271,286	1997	9%	4
3.	Allen	Fort Wayne	379,299	1999	14%	5
1.	Hamilton, Johnson, Marion	Indianapolis	1,460,760	2011	1%	6

\* Source: STATS Indiana \*\* Source: FDIC 6/30/20 Statistics





#### Organic Growth

### Mature Market Strength and Growth

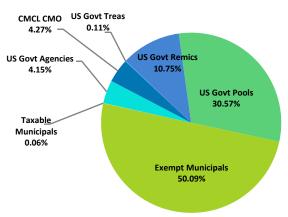
(millions) <sup>1</sup>	2020		2010			2020 # of
	Deposits	<u>Share</u>	<u>Deposits</u>	<u>Share</u>	<u>Increase</u>	# 01 Offices
1. 1 <sup>st</sup> Source	\$4,433	19.68%	\$2,676	15.68%	65.66%	53
2. Lake City Bank	\$4,113	18.26%	\$2,133	12.50%	92.83%	50
3. JPM Chase	\$2,992	13.29%	\$1,593	10.81%	87.82%	22
4. PNC	\$1,626	7.22%	\$1,543	9.07%	5.38%	24
5. First Merchants	\$941	4.18%	\$600	3.52%	56.83%	12
6. Flagstar	\$841	3.74%	\$17	0.10%	4847.06%	24
7. Star	\$797	3.54%	\$459	2.69%	73.86%	11
8. KeyBank	\$696	3.09%	\$1,024	6.00%	(32.03)%	17
9. Old National	\$639	2.84%	\$722	4.20%	(11.50)%	9
10. Fifth Third	\$571	2.54%	\$369	2.16%	54.74%	10
Market Total	\$22,521		\$17,066		31.96%	



<sup>1</sup>Mature Markets includes 12 Northern Indiana counties and excludes 3 Central Indiana counties Adjusted to include branches subsequently acquired by surviving banks

#### Investment Portfolio – Source of Liquidity







	Weighted Maturity	Book Yield	Duration	Market Value
US Govt REMICS	3.08	2.42%	4.14	90,387
US Govt Pools	7.10	2.06%	6.31	256,945
US Agencies	8.40	1.11%	9.93	34,890
US Treasury Notes/Bills	1.08	0.07%	1.08	900
Exempt Municipals (TEY)	15.68	3.38%	6.53	420,887
Taxable Municipals	0.17	3.00%	0.17	502
CMCL CMO	1.95	2.30%	1.47	35,918
Total (Tax-Equivalent Yield)	10.57	2.70%	6.12	\$840,429



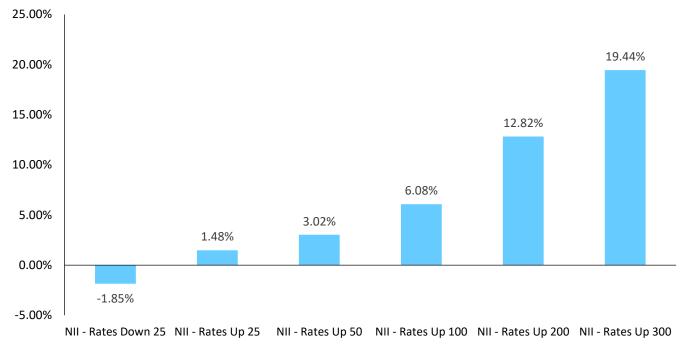
(1) Ratio for 2020 excludes PPP loans of \$412 million in total assets

(2) Ratio for 2021 excludes PPP loans of \$405 million in total assets

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### Projected Impact of Rising/Falling Rates

#### Asset Sensitive Balance Sheet



Graph presents 12 month projected net interest income simulation results as of March 31, 2021 using parallel shocks







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