## Lakeland Financial Corporation

A Proven History of Shareholder Value Creation And Commitment to Our Communities

## $1^{\text {st }}$ Quarter 2021

$\frac{\text { LKFN }}{\text { NASDAQ }}$
LISTED

## David M. Findlay

President \& Chief Executive Officer
david.findlay@lakecitybank.com
(574) 267-9197

## Lisa M. O'Neill

Executive Vice President \& Chief Financial Officer
lisa.oneill@lakecitybank.com
(574) 267-9125

## Forward-Looking Information

This presentation contains, and future oral and written statements of the Company and its management may contain, forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995 with respect to the financial condition, results of operations, plans, objectives, future performance and business of the Company. Forward-looking statements are generally identifiable by the use of words such as "believe", "expect", "anticipate", "estimate", "could", and other similar expressions. All statements in this presentation, including forward-looking statements, speak only as of today's date, and the Company undertakes no obligation to update any statement in light of new information or future events.

A number of factors, many of which are beyond the ability of the Company to control or predict, could cause actual results to differ materially from those in its forward-looking statements. Additional information is included in the Company's filings with the Securities and Exchange Commission.

Factors that could have a material adverse effect on the Company's financial condition, results of operations and future prospects can be found in the "Risk Factors" section of the prospectus included in the Registration Statement on Form S-1 filed on October 26, 2009, as amended under Item 1A "Risk Factors" in the Company's Annual Report on Form 10-K for the year ended December 31, 2008 and elsewhere in the Company's periodic and current reports filed with the Securities and Exchange Commission. These factors include, but are not limited to, the effects of future economic, business and market conditions and changes, domestic and foreign, including competition, governmental policies and seasonality; legislative and regulatory changes, including changes in banking, securities and tax laws and regulations and their application by Company regulators, and changes in the scope and cost of FDIC insurance and other coverages; the risks of changes in interest rates on the levels, composition and costs of deposits, loan demand and other interest sensitive assets and liabilities; the failure of assumptions and estimates underlying the establishment of reserves for possible loan losses, analysis of capital needs and other estimates; changes in borrowers' credit risks and payment behaviors; and changes in the availability and cost of credit and capital in the financial markets.



## Long Term Success for Shareholders

6 Institutions<br>(including LKFN)

Qakeland Financial Corporation

35 Institutions
Increases in PTPP
Income Since $2012^{(3)}$

Profitable for the Last

## 163 Institutions

Exchange Traded Depositories
223 Institutions

Source: S\&P Global Market Intelligence. Financial data is as of December 31, 2020.
(1) Includes banks and thrifts traded on the NYSE, NYSEAM or NASDAQ as of $3 / 24 / 21$; excludes merger targets.
(2) Defined as having positive net income before extraordinary items and preferred dividends for each of the last 10 years (calendar years ended December 31, 2011 through December 31, 2020). Net income before extraordinary items is defined by S\&P Global Market Intelligence as GAAP net income, after taxes, minority interest, and other after tax items, but before any extraordinary items. Excludes any revaluation of net deferred tax assets due to tax reform per S\&P Global Market Intelligence.
(3) Defined as consecutive increases in pre-tax, pre-provision earnings (excludes nonrecurring revenues and expenses, one-time goodwill impairment charges) for each of the years ending December 31, 2013, 2014, 2015, 2016, 2017, 2018, 2019 and 2020.

## Strong Capital Structure

Tangible Book Value ${ }^{(1)}$ Per Share

${ }^{(1)}$ compounded annual growth rate computed from 1991-2020


Key Ratios and Per Share Data as of March 31, 2021

TCE/Tangible Assets 10.77\%
Total Risk-Based 15.15\%
Leverage
10.79\%

Book Value
\$25.58
Tangible Book Value \$25.43

## COVID-19 Crisis Management

- Active Credit Risk Management
- COVID-19 Related Loan Deferrals
- Paycheck Protection Program


## Active Credit Risk Management Ongoing Assessment of Potential Risk Sectors - COVID-19

March 31, 2020
March 31, 2021


3.3\% of Loan Portfolio \$138 million (excludes PPP Loans)

## COVID-19 Related Loan Deferrals

COVID-19 Loan Deferrals as of April 23, 2021

| Type of <br> Loan | \# of <br> Borrowers | Loans <br> (000's) | \% of Total <br> Loan <br> Portfolio |
| :--- | ---: | ---: | ---: |
| Commercial | 19 | $\$ 84,595$ | $2 \%$ |
| Consumer | 7 | 535 | $0 \%$ |
| Total | $\mathbf{2 6}$ | $\$ 85,130$ | $\mathbf{2 \%}$ |

Commercial Deferrals by Loan Type

\$85 million Commercial Deferrals

## Credit Risk Management Efforts

- All COVID-19 related loan deferrals remain on accrual status
- Each deferral is evaluated individually, and management has determined that all contractual cash flows are collectible at this time
- Ongoing scrutiny of potential risk sector clients and other emerging situations
- TDR deferral relief extended to January 1, 2022

(1) Deferral balances peaked on June 17, 2020


## Paycheck Protection Program Significant Positive Impact to Borrowers Continues

PPP Round 1 and Round 2 Originations


## PPP Round 1 Highlights

- \$571 million thru 2,409 loans
- Average loan size \$237,000
- $82 \%$ of loans, or $\$ 305$ million forgiven as of 4/23/21
- $\$ 169$ million of loans greater than $\$ 2$ million representing 49 borrowers are at SBA pending approval


## PPP Round 2 Highlights

- 1,223 potential borrowers as of 4/26/21
- $\$ 158$ million approved by SBA representing 1,106 borrowers
- Average loan size $\$ 134,000$


## Lake City Bank Today

- A long-term and consistent organic growth story
- Headquartered in Warsaw, Indiana
- 50 branch offices - $\$ 6.0$ billion banking assets - $\$ 2.7$ billion trust and investment brokerage assets
- Focused on execution - "blocking and tackling"
- Continued growth potential



## A Quarter Century of Organic Growth

 Record Net Income for 30 of 32 Years

## Established Market Presence

Organic Growth Potential in Mature and Developing Markets


## Strong Regional and Statewide Economy

Indiana Employment Trends Versus National Averages


Source: United States Bureau of Labor Statistics. Lake City Bank footprint is defined as Kosciusko, Marshall, Fulton, Pulaski, Noble, Whitley, St. Joseph, Elkhart, LaGrange, Allen, DeKalb, Huntington, Marion, Hamilton and Johnson Counties in Indiana

## Shareholder Value Strategy

1. Commercial Banking Focus
2. High Quality Team Members
3. Proven Organic Growth Experience
4. Focus on Core Deposit Funding
5. Commitment to Technology

## Commercial Banking Focus

## Experienced Relationship Driven Team

- 41 credit "smart" commercial bankers
- Average 20 years in banking \& 11 years at Lake City Bank
- We live where we lend
- Face to face calling matters and is a team effort
- We understand our client needs
- Deep organizational structure provides credit and administrative support
- We cross-sell aggressively by leveraging technology


## Commercial Banking Focus

## Credit Process

- We are in-market lender to in-market clients
- Character matters - we lend to people first
- Our credit discipline has never changed
- We focus on management/cash flow
- We have a centralized committee structure
- Structure is important
- Orientation towards owner-occupied and well structured nonowner occupied real estate

High Quality Team Members

## Lake City Bank Culture

- Our culture is our greatest asset and we will preserve it
- Lake City University drives our culture
- Our community involvement is real and critical to our strategy
- Our culture has not been diluted by acquisition


## Organic Growth 2010-2020

## Mature ${ }^{1}$ Market Deposit Performance



## Organic Growth Indianapolis Market Opportunity

## Deposit Market Share

Share of Market 22\%

1. JPM Chase
2. PNC 14\%
3. Fifth Third 9\%
4. Huntington National 7\%
5. First Internet Bank 7\%
6. BMO Harris 7\%
7. KeyBank 6\%
8. Bank of America 6\%
9. Merchants Bank 5\%
10. National Bank of Indy 4\%
11. Lake City Bank 1\%

- Marion, Hamilton and Johnson Counties as of 6/30/20; Source: FDIC Statistics


## A Strong Environment for Growth and Expansion

- \#1 manufacturing state in the country ${ }^{(1)}$
- CNBC named Indiana as \#1 state for infrastructure
- K-12 funding increased \$1 billion since 2017
- Net population in-migration in 2020
- Ten-year population growth of 4\% through 2020
- Economic expansion of $1.25 \%$ in $2019^{(2)}$
(1) Based on per capita population
(2) Indiana University study


## Core Deposit Funding

## Core Deposits Fund Organic Loan Growth

- Focus on core deposit growth in retail, commercial and public funds
- Commercial deposit growth over 5 years = 22\% CAGR
- Capitalize on market disruption in our footprint to grow deposits
- Emphasize checking account relationship products and flexible solutions
- Leverage demographic and lifestyle data
- Omni channel media campaign is evolving

Commitment to Technology and Cyber Risk Management Innovative and Competitive Technology is a Focus

- Fintech partnerships play a growing role in our technology
- Lake City Bank Digital, the next generation digital solution rolls out in March 2021
- Technology partnership with FIS is strong - User Planning Council and Strategic Planning Advisory Council
- Retail and Commercial platforms ensure competitive positioning
- Cybersecurity protection is a constant focus
- Al and data gathering and analysis playing an increasingly important role
- Branch strategies involve hardware and software innovations


## Mobile Adoption is Growing Rapidly

## Channel Utilization Over Three Year Horizon ${ }^{(1)}$

| Total <br> Channel <br> Type | Transactions <br> 2018 | \% of <br> Total | Total <br> Transactions <br> 2021 | \% of <br> Total | Three <br> Year <br> Change |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Branch Transactions | $2,384,159$ | $20 \%$ | $1,969,469$ | $15 \%$ | $(17) \%$ |
| ATM/ITM | 958,326 | $8 \%$ | 878,845 | $6 \%$ | $(9) \%$ |
| Online Logins | $4,855,943$ | $41 \%$ | $5,103,932$ | $38 \%$ | $5 \%$ |
| Mobile Logins | $3,352,690$ | $28 \%$ | $5,288,263$ | $39 \%$ | $58 \%$ |
| Telephone Banking | 276,259 | $2 \%$ | 252,448 | $2 \%$ | $(9) \%$ |
| Total | $\mathbf{1 1 , 8 2 7 , 3 7 7}$ | $\mathbf{1 0 0 \%}$ | $\mathbf{1 3 , 4 9 2 , 9 5 7}$ | $\mathbf{1 0 0 \%}$ | $\mathbf{1 4 \%}$ |

## Lake City Bank Mobile App Adoption by Age Demographic

 March 2021CUSTOMER BREAKDOWN


MOBILE APP ADOPTION


Commitment to Technology and Cyber Risk Management

## Technology Focused Solutions



# Financial <br> Performance 

Aake City Bank

## Income Performance Metrics LKFN Performance Exceeds National and Indiana Peers



Note: Return on Average Tangible Common Equity is a Non-GAAP financial measure. See "Reconciliation of Non-GAAP Financial Measures" in the Fourth Quarter 2020 Earnings Press Release and Form 8-K.

## Net Income and EPS

Net income improves in 2021

(1) Includes impact of tax reform of $\$ 4.1$ million income tax provision for 2017

2021 Net Income decline 33\% 2021 Diluted EPS decline 34\%

## Pretax Pre-Provision Earnings

Demonstrates Consistent Operating Strength


Note: Pretax Pre-Provision Earnings is a Non-GAAP financial measure. See "Reconciliation of Non-GAAP Financial Measures" in the First Quarter 2021 Earnings Press Release and Form 8-K.

## Average Loans

(000's)

## PPP Loans Impact Growth in 2020 and 2021


(1) Includes $\$ 377$ million in Average PPP loans in 2020

31 and $\$ 403$ million at March 31, 2021

## Loan Breakdown <br> C\&I Drives Lending Business


$\$ 4.5$ billion as of March 31, 2021

## Average Deposits

## Core Deposits Grew by $25 \%$ or $\$ 1$ Billion Year-over-Year



## Deposit Breakdown

## Demand Deposits Grew by \$546 million or 52\% in One Year



March 31, 2021
Total Deposits - $\$ 5.2$ billion
(000's)

Cost of Deposits


| Deposit Composition at end of period | $\mathbf{2 0 0 9}$ | $\mathbf{2 0 2 1}$ |
| :--- | :---: | ---: |
| Non-interest Bearing Demand Deposits | $12 \%$ | $30 \%$ |
| Interest Bearing Demand, Savings \& MMA | $34 \%$ | $50 \%$ |
| Time Deposits > or = to \$100,000 | $35 \%$ | $15 \%$ |
| Time Deposits < \$100,000 | $19 \%$ | $4 \%$ |
| Total Deposits (billions) | $\mathbf{\$ 1 . 9}$ | $\$ 5.2$ |

## Net Interest Income

Growth in Net Interest Income Offset by Margin Compression


## Interest Rate Sensitivity

Commercial Loan Portfolio Pricing Composition

- Proactive deposit pricing reductions
- $65 \%$ of Public Funds are tied to Fed Funds effective rate
- $91 \%$ of loan portfolio consists of commercial loans
- Fixed rate commercial loans have average terms of 5 years
- 33\% of variable rate loans have floors
- Investment portfolio duration is 6.12 years


## Asset Quality

## Nonperforming Levels are Low Despite Economic Challenges



Note: Impaired and watch list loans to total loans, excluding \$412 million of PPP Loans

## Asset Quality

## CECL Adopted effective January 1, 2021



Note: Loan loss reserve to total loans excluding PPP loans was 1.45\%
at December 31, 2020 and 1.76\% at March 31, 2021

## Non-Interest Income

## Mortgage Banking Income is a Bright Spot in 2021



## Non-Interest Expense

Disciplined Approach to Cost Structure While Continuing to Invest in the Future


## Efficiency Ratio

## Revenue Growth is Primary Driver

## Constant investment in technology and facilities



## Stable Healthy Dividend

Dividend Reflects Strength of Balance Sheet


## LKFN Shareholder Value

## Total Return Performance from 12/31/00 to 3/31/21



## Investment Highlights

- Proven History of Organic Growth
- Disciplined and Focused Strategy
- Strong Internal Culture
- Consistent Execution
- Service Excellence Drives Shareholder Value


# Supplemental Information 

Aake City Bank

## Liquidity Line of Credit Utilization

## March 31, 2021



## Commercial Loans by County

## Commercial Customers in 39 Indiana Counties and 18 Other States

Commercial Loans Outstanding as of

3/31/2021
\$4.1 million


March 31, 2021
(1) All other counties individually represent less than $0.5 \%$ of total

## Organic Growth Larger Market Organic Expansion



## Organic Growth

## Mature Market Strength and Growth

| $(\text { millions })^{1}$ | 2020 |  | 2010 |  | Increase | $\begin{gathered} 2020 \\ \text { \# of } \\ \text { Offices } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Deposits | Share | Deposits | Share |  |  |
| 1. $1^{\text {st }}$ Source | \$4,433 | 19.68\% | \$2,676 | 15.68\% | 65.66\% | 53 |
| 2. Lake City Bank | \$4,113 | 18.26\% | \$2,133 | 12.50\% | 92.83\% | 50 |
| 3. JPM Chase | \$2,992 | 13.29\% | \$1,593 | 10.81\% | 87.82\% | 22 |
| 4. PNC | \$1,626 | 7.22\% | \$1,543 | 9.07\% | 5.38\% | 24 |
| 5. First Merchants | \$941 | 4.18\% | \$600 | 3.52\% | 56.83\% | 12 |
| 6. Flagstar | \$841 | 3.74\% | \$17 | 0.10\% | 4847.06\% | 24 |
| 7. Star | \$797 | 3.54\% | \$459 | 2.69\% | 73.86\% | 11 |
| 8. KeyBank | \$696 | 3.09\% | \$1,024 | 6.00\% | (32.03)\% | 17 |
| 9. Old National | \$639 | 2.84\% | \$722 | 4.20\% | (11.50)\% | 9 |
| 10. Fifth Third | \$571 | 2.54\% | \$369 | 2.16\% | 54.74\% | 10 |
| Market Total | \$22,521 |  | \$17,066 |  | 31.96\% |  |

${ }^{1}$ Mature Markets includes 12 Northern Indiana counties and excludes 3 Central Indiana counties

## Investment Portfolio - Source of Liquidity





## Projected Impact of Rising/Falling Rates Asset Sensitive Balance Sheet




# Cake City Bank 

(800) 827-4522

LAKECITYBANK.COM

